MILLARD PUBLIC SCHOOLS

BOARD MEETING NOTICE

The Board of Education will meet on Monday, December 13, 2004, at 7:00 p.m. at the Don Stroh Administration Center, 5606 South 147th Street.

Public Comments on agenda items - This is the proper time for public questions and comments on agenda items only. Please make sure a request form is given to the Board Vice-President before the meeting begins.

AGENDA

- 1. Food Service
- 2. Bond Issue Discussion
- 3. Superintendent Goals—Evaluation Update (Executive Session)

Public Comments - This is the proper time for public questions and comments on <u>any topic</u>. Please make sure a request form is given to the Board Vice President before the meeting begins.

NOTICE OF MEETING SCHOOL DISTRICT NO. 17

Notice is hereby given of a Board of Education meeting of School District No. 17, in the County of Douglas, which will be held at 7:00 p.m. on Monday, December 13, 2004, at 5606 South 147th Street, Omaha, Nebraska. There will be an Executive Session for the Superintendent's Goals and Evaluation.

An agenda for such meetings, kept continuously current are available for public inspection at the office of the superintendent at 5606 South 147th Street, Omaha, Nebraska.

BRAD R. BURWELL, Secretary

12-10-04

THE DAILY RECORD **OF OMAHA**

RONALD A. HENNINGSEN, Publisher PROOF OF PUBLICATION

UNITED STATES OF AMERICA,

The State of Nebraska, District of Nebraska. County of Douglas, City of Omaha.

LYNDA K. HENNINGSEN

being duly sworn, deposes and says that she is

ASSOCIATE PUBLISHER

of THE DAILY RECORD, of Omaha, a legal newspaper, printed and published daily in the English language, having a bona fide paid circulation in Douglas County in excess of 300 copies, printed in

	ouglas, for more than fifty-two weeks last be hereto attached was published in THE
DAILY RECORD, of Omaha	-
Decembe	er 10, 2004
	
	ing that time was regularly published and County of Douglas, and State of Nebraska.
A Programme of A A	Subscribed in my presence and sworn to before
Publisher's Fee \$	me this 10th day of
Additional Copies \$	December
Total 8 13 70	N. 111/1/1/2011
オアコモ むこがただん べん	Notary Public in and for Douglas County,

State of Nebraska

Board Committee Meeting Temporary Board Committee Food Service

The Board will provide input on items the committee will consider including the following.

Proposed Temporary Committee Agenda

- 1. Mission is the highest aspiration for the program and includes both function and purpose. The committee will draft a mission statement for the food service program.
- 2. Objectives point towards the mission. The committee will draft objectives for the food service program.
- 3. Parameters are rules that we will follow in pursuing our mission. The committee will discuss parameters.
- 4. The committee will get an overview of what it takes to run a food service program including:
 - a. FDA guidelines
 - b. District expenditures in running a food service program
- 5. The committee will provide input to the board that will help them formulate district policy.
- 6. The committee will examine the Child Nutrition Act and discuss the implications of that Federal legislation.
- 7. The committee will provide guidance on issues such as:
 - a. How much should the district subsidize the food service program?
 - b. What choices shall we allow students to have?

Internal Board Policies

Temporary Committees

8140

Temporary committees may be formed to conduct studies and to consider particular programs and other issues that may come before the Board. No more than three Board members shall be assigned to or serve on any committee.

When temporary committees are formed, the purpose and scope of the duties of the committee shall be stated in the minutes of the Board meeting when the committee is created.

The committee shall be established by a majority vote at any regular or special meeting and the members shall be appointed by the Board President.

The committee shall be advisory to the Board and its report to the Board shall be submitted in writing and made a part of the records of the Board.

Policy Adopted: February 4, 1974

Millard Public Schools

Omaha, NE

Revised: December 2, 2002

Business

Food Service 3535

Meals for needy children will be provided in accordance with the current state regulation on the subject. Copies of rules on the subject are included in appendix "A".

Policy Adopted: April 7, 1975

Millard Public Schools

Omaha NE



MENU PLANNING IN THE NATIONAL SCHOOL LUNCH PROGRAM

The National School Lunch Act mandates that school meals "safeguard the health and well-being of the Nation's children". Participating schools must serve lunches that are consistent with the applicable recommendations of the most recent Dietary Guidelines for Americans including: eat a variety of foods; choose a diet with plenty of grain products, vegetables and fruits; choose a diet moderate in sugars and salt; and choose a diet with 30% or less of calories from fat and less than 10% of calories from saturated fat. In addition, lunches must provide, on average over each school week, at least 1/3 of the daily Recommended Dietary Allowances for protein, iron, calcium, and vitamins A and C. To provide local food service professionals with flexibility, there are four menu planning approaches to plan healthful and appealing meals. Schools choose one of the approaches below. The choice of what specific foods are served and how they are prepared and presented are made by local schools.

The Traditional Food-Based Menu Planning Approach

Under the Traditional Food-Based Menu Planning Approach, schools must comply with specific component and quantity requirements by offering five food items from four food components. These components are: meat/meat alternate, vegetables and/or fruits, grains/breads, and milk. Minimum portion sizes are established by ages and grade groups.

(See chart on following page)

TRADITIONAL FOOD	-BASED MENU I	PLANNING APPI MINIMUM QU		PATTERN FOR LU		
	RECOMMENDED QUANTITIES					
FOOD COMPONENTS AND FOOD ITEMS	GROUP I AGES 1-2 PRESCHOOL	GROUP II AGES 3-4 PRESCHOOL	GROUP III, AGES 5-8 GRADES K-3	GROUP IV AGES 9 AND OLDER GRADES 4-12	GROUP V AGES 12 AND OLDER GRADES 7-12	
Milk (as a beverage)	6 fluid ounces	6 fluid ounces	8 fluid ounces	8 fluid ounces	8 fluid ounces	
Meat or Meat Alternate (quantity of the edible portion as served):						
Lean meat, poultry, or fish	1 ounce	1½ ounces	1½ ounces	2 ounces	3 ounces	
Alternate Protein Products ¹	1 ounce	1½ ounces	1½ ounces	2 ounces	3 ounces	
Cheese	1 ounce	1½ ounces	1½ ounces	2 ounces	3 ounces	
Large egg	1/2	3/4	3/4	1	11/2	
Cooked dry beans or peas	¼ cup	3/8 cup	3/8 cup	½ cup	3/4 cup	
Peanut butter or other nut or seed butters	2 tablespoons	3 tablespoons	3 tablespoons 4 tablespoons		6 tablespoons	
Yogurt, plain or flavored, unsweetened or sweetened	4 ounces or ½ cup	6 ounces or ³ / ₄ cup	6 ounces or ³ / ₄ cup	8 ounces or 1 cup	12 ounces or 1½ cups	
The following may be used to meet no more than 50% of the requirement and must be used in combination with any of the above: Peanuts, soynuts, tree nuts, or seeds, as listed in program guidance, or an equivalent quantity of any combination of the above meat/meat alternate (1 ounce of nuts/seeds=1 ounce of cooked lean meat, poultry, or fish)	½ ounce =50%	3/4 ounce =50%	3/4 ounce =50%	1 ounce =50%	1½ ounces =50%	
Vegetable or Fruit: 2 or more servings of vegetables, fruits or both	½ cup	½ cup	½ cup	3/4 cup	3/4 cup	
Grains/Breads: (servings per week): Must be enriched or whole grain. A serving is a slice of bread or an equivalent serving of biscuits, rolls, etc., or ½ cup of cooked rice, macaroni, noodles, other pasta products or cereal grains	5 servings per week ² minimum of ½ serving per day	8 servings per week ² minimum of 1 serving per day	8 servings per week ² minimum of 1 serving per day	8 servings per week ² minimum of 1 serving per day	10 servings per week ² minimum of 1 serving per day	

¹ Must meet the requirements in appendix A of 7 CFR 210.
² For the purposes of this table, a week equals five days.

The Traditional Food-Based Menu Planning Approach is designed to meet nutritional standards set forth in program regulations.

The Enhanced Food-Based Menu Planning Approach

The Enhanced Food-Based Menu Planning Approach is a variation of the Traditional Menu Planning Approach. It is designed to increase calories from low-fat food sources in order to meet the Dietary Guidelines. The five food components are retained, but the component quantities for the weekly servings of vegetables and fruits and grains/breads are increased.

	MINIMUM REQ	UIREMENTS			OPTION FOR
FOOD COMPONENTS AND FOOD ITEMS	AGES 1-2	PRESCHOOL	GRADES K-6	GRADES 7-12	GRADES K-3
Milk (as a beverage)	6 fluid ounces	6 fluid ounces	8 fluid ounces	8 fluid ounces	8 fluid ounces
Meat or Meat Alternate (quantity of the edible portion as served):					
Lean meat, poultry, or fish	1 ounce	1½ ounces	2 ounces	2 ounces	1½ ounces
Alternate protein products ¹	1 ounce	1½ ounces	2 ounces	2 ounces	1½ ounces
Cheese	1 ounce	1½ ounces	2 ounces	2 ounces	1½ ounces
Large egg	1/2	3/4	1	1	3/4
Cooked dry beans or peas	½ cup	3/8 cup	½ cup	½ cup	3/8 cup
Peanut butter or other nut or seed butters	2 tablespoons	3 tablespoons	4 tablespoons	4 tablespoons	3 tablespoons
Yogurt, plain or flavored, unsweetened or sweetened	4 ounces or ½ cup	6 ounces or ³ / ₄ cup	8 ounces or 1 cup	8 ounces or 1 cup	6 ounces or ³ / ₄ cup
The following may be used to meet no more than 50% of the requirement and must be used in combination with any of the above: Peanuts, soynuts, tree nuts, or seeds, as listed in program guidance, or an equivalent quantity of any combination of the above meat/meat alternate (1 ounce of nuts/seeds equals 1 ounce of cooked lean meat, poultry or fish).	½ ounce =50%	34 ounce =50%	1 ounce =50%	1 ounce =50%	3/4 ounce =50%
Vegetable or Fruit: 2 or more servings of vegetables, fruits or both	½ cup	½ cup	34 cup plus an extra ½ cup over a week²	1 cup	3/4 cup
Grains/Breads(servings per week): Must be enriched or whole grain. A serving is a slice of bread or an equivalent serving of biscuits, rolls, etc., or ½ cup of cooked rice, macaroni, noodles, other pasta products or cereal grains	5 servings per week ² — minimum of ½ serving per day	8 servings per week ² – minimum of 1 serving per day	12 servings per week ² — minimum of 1 serving per day ³	15 servings per week ² — minimum of 1 serving per day ³	10 servings per week ² — minimum of 1 serving per day ³

¹ Must meet the requirements in appendix A of 7 CFR 210.
² For the purposes of this table, a week equals five days.

The Enhanced Food Based Menu Planning Approach is designed to meet the nutritional standards set forth in program regulations.

³ Up to one grains/breads serving per day may be a dessert.

The Nutrient Standard Menu Planning Approach

Nutrient Standard Menu Planning (sometimes called "NuMenus") is a computer based menu planning system that uses approved computer software to analyze the specific nutrient content of menu items automatically while menus are being planned. It is designed to assist menu planners in choosing food items that create nutritious meals and meet the nutrient standards.

The Assisted Nutrient Standard Menu Planning Approach

Assisted Nutrient Standard Menu Planning (sometimes called "Assisted NuMenus") is a variation of Nutrient Standard Menu Planning. It is for schools that lack the technical resources to conduct nutrient analysis themselves. Instead, schools have an outside source, such as another school district, State agency or a consultant, plan and analyze a menu based on local needs and preferences. The outside source also provides schools with recipes and product specifications to support the menus. The menus and analyses are periodically updated to reflect any changes in the menu or student selection patterns.

Here are the required minimums for nutrients and calories for these nutrient standard menu planning approaches:

MINIMUM NUTRIENT AND CA NUTRIENT STANDARD MENU PLANN				EES)
	MIN	MUM REQUIR	EMENTS	OPTIONAL
NUTRIENTS AND ENERGY ALLOWANCES	Preschool	Grades K-6	Grades 7-12	Grades K-3
Energy allowances (calories)	517	664	825	633
Total fat (as a percentage of actual total food energy)	1	1, 2	2	1, 2
Saturated fat (as a percentage of actual total food energy)	1	1, 3	3	1, 3
RDA for protein (g)	7	10	16	9
RDA for calcium (mg)	267	286	400	267
RDA for iron (mg)	3.3	3.5	4.5	3.3
RDA for Vitamin A (RE)	150	224	300	200
RDA for Vitamin C (mg)	14	15	18	15

¹ The Dietary Guidelines recommend that after 2 years of age "...children should gradually adopt a diet that, by about 5 years of age, contains no more than 30 percent of calories from fat."

Alternate Menu Planning Approach

This menu planning approach allows states and school districts to develop their own innovative approaches to menu planning, subject to the guidelines established in our regulations. These guidelines protect the nutritional and fiscal integrity of the program.

September 1, 2000

Not to exceed 30 percent over a school week

³ Less than 10 percent over a school week

School Meals Programs: National School Lunch Program, School Breakfast Program, Special Milk Program, Afterschool Snack Program

Permanent Agreement and Free/Reduced Price Policy Statement

I. Permanent Agreement

Each School Food Authority (SFA) approved to participate in the program shall enter into a written permanent agreement with the NDE. The SFA and participating schools under its jurisdiction shall comply with all provisions of 7 CFR parts 210, 215, 220 and 245.

This agreement shall provide that each SFA shall, with respect to participating schools under its jurisdiction:

- 1. Maintain a nonprofit school food service and observe the limitations on the use of nonprofit school food service revenues set forth in Section 210.14(a) and the limitations on any competitive school food service as set forth in Section 210.11(b).
- Limit its net cash resources to an amount that does not exceed 3 months average expenditures for its nonprofit school food service or such other amount as may be approved in accordance with Section 210.19(a).
- 3. Maintain a financial management system as prescribed under Section 210.14(c).
- 4. Comply with the requirements of USDA regulations regarding financial management (7 CFR part 3015).
- 5. Price and serve the lunch, breakfast and/or snack as a unit.
- 6. Serve meals free or at a reduced price to all children who are determined by the SFA to be eligible for such meals under 7 CFR part 245.
- 7. Claim reimbursement at the assigned rates only for reimbursable free, reduced price and paid meals served to eligible children in accordance with 7 CFR part 210. Agree that the SFA official signing the claim shall be responsible for reviewing and analyzing meal counts to ensure accuracy as specified in Section 210.8 governing claims for reimbursement. Acknowledge that failure to submit accurate claims will result in the recovery of an over claim and may result in the withholding of payments, suspension or termination of the program as specified in Section 210.25. Acknowledge that if failure to submit accurate claims reflects embezzlement, willful misapplication of funds, theft, or fraudulent activity, the penalties specified in Section 210.26 shall apply.
- 8. Count the number of free, reduced price and paid reimbursable meals served to eligible children at the point of service at the end of the serving line, or through another counting system if approved by the State agency on an annual basis. Claim reimbursement for no more than one lunch, one breakfast and one afterschool snack per child per day. The Special Milk Program allows multiple milk servings to be claimed per child.
- 9. Submit Claims for Reimbursement in accordance with Section 210.8. Claims are to be submitted electronically via the web-based reporting system on form number NDE-28-036.
- 10. Comply with the requirements of USDA's regulations regarding nondiscrimination (7 CFR parts 15, 15a, 15b).

- 11. Make no discrimination against any child because of his or her eligibility for free or reduced price meals in accordance with the approved Free and Reduced Price Policy Statement.
- 12. Enter into an agreement to receive donated foods as required by 7 CFR part 250.
- 13. Maintain proper sanitation and health standards in the storage, preparation and service of food and conform to all applicable State and local laws and regulations.
- 14. Accept and use, in as large quantities as may be efficiently utilized in its nonprofit school food service, such foods as may be offered as a donation by USDA.
- 15. Maintain necessary facilities for storing, preparing and serving food.
- 16. Upon request, make all accounts and records pertaining to its school food service available to the State agency and to FNS, for audit or review, at a reasonable time and place. Such records shall be retained for a period of 3 years after the date of the final Claim for Reimbursement for the fiscal year to which they pertain, except that if audit findings have not been resolved, the records shall be retained beyond the 3-year period as long as required for resolution of the issues raised by the audit.
- 17. Maintain confidential files of currently approved and denied free and reduced price applications, respectively, and the names of children approved for free meals based on documentation certifying that the child is included in a household approved to receive benefits under the Food Stamp Program, Food Distribution Program for Households on Indian Reservations (FDPIR) or Temporary Assistance for Needy Families (TANF). If the applications and/or documentation are maintained at the SFA level, they shall be readily retrievable by school.
- 18. Retain the individual applications for free and reduced price meals submitted by families for a period of 3 years after the end of the fiscal year to which they pertain or as otherwise specified under paragraph (b)(17) of this section.
- 19. Any school shall be eligible for the Special Milk Program upon request provided it does not participate in the school lunch or breakfast program; except that schools with such meal service may receive the Special Milk Program upon request only for the children attending split-session kindergarten or prekindergarten programs who do not have access to the meal service.
- 20. Afterschool snack requirements. Those school food authorities with eligible schools (as defined in Section 210.10(n)(1)) that elect to serve snacks during afterschool care programs, shall agree to:
 - (a) Serve snacks that meet the minimum requirements prescribed in Section 210.10 (n) and 210.10a (i):
 - (b) Menus and Production Records must be maintained daily to document compliance with snack meal pattern requirements;
 - (c) Price the snack as a unit;
 - (d) Serve snacks at no charge to all children in attendance at area-eligible sites. A site qualifies as area-eligible if the site is either a school which has at least 50 percent or more of its enrollment eligible for free or reduced price meals, or is a site which is located within the attendance area of a school that qualifies;
 - (e) Serve snack free or at a reduced price to all children who are determined by the SFA to be eligible for free or reduced price school meals under 7 CFR part 245;
 - (f) If charging for meals, the charge for a reduced price snack shall not exceed 15 cents;

- (g) Claim reimbursement at the assigned rates only for snacks served in accordance with the agreement;
- (h) Claim for reimbursement only those afterschool snacks served on school days. Snacks served on weekends, holidays or vacation periods may not be claimed;
- (i) For afterschool care programs in Residential Child Care Institutions (RCCIs), only those children who are enrolled and attending school may have their snacks claimed for reimbursement;
- (j) Review each afterschool snack program two times a year; the first review shall be made during the first four weeks that the school is in operation each school year, except that an afterschool snack program operating year round shall be reviewed during the first four weeks of its initial year of operation, once more during its first year of operation, and twice each school year thereafter; and
- (k) Serve and claim snacks solely as part of an afterschool care program that provides regularly scheduled education or enrichment activities in an organized, structured and supervised environment.
- (i) Keep a roster list, sign-in sheet or other means to determine that children are present on a given day;
- (m) Count and record the number of snacks served each day, at the time they are served, by correct claiming category;
- (n) Serve snacks only to students who are 18 years or under or a student of any age who is disabled. If a student's 19th birthday occurs during the school year, snacks may be claimed for that student for the remainder of the school year.
- 21. Prohibit service of foods of minimal nutritional value (FMNV) during a meal service period in areas where reimbursable meals are served and/or eaten. FMNV cannot be given away or sold in the food service area. FMNV costs cannot be charged to the nonprofit food service account. NDE will disallow all meals served by a school on any day that a violation of the FMNV regulations is observed.
 - 22. Prohibit the sale of any foods in competition with the National School Lunch and School Breakfast Programs anywhere on school/institution premises during the period beginning one half hour prior to the serving period for breakfast and/or lunch and lasting until one half hour after the serving of breakfast and/or lunch.
 - 23. Agrees to arrange to have an organization-wide audit conducted annually in public institutions and biennially in private institutions, in accordance with the provisions of the Federal Office of Management and Budget Circular A-128 or A-133 if \$300,000 or more is expended from all Federal sources.
 - 24. Charge adults, at a minimum, an amount equal to the total reimbursement received for a free lunch under Section 4 and 11 of the National School Lunch Act plus the per-meal value of donated foods. For breakfast, adults should be charged the rate established for free breakfasts under Section 4 of the Child Nutrition Act. No reimbursement or donated food is provided for adult meals.
 - 25. Purchase in as large of quantities as can be efficiently utilized in its non-profit food service program the foods designated as plentiful by the United States Department of Agriculture and to purchase food of domestic origin to the extent practicable. As defined in the legislation, a domestic food commodity is an agricultural commodity (for example, red meat, chicken, fruit, vegetable or grain) that is

produced in the United States. A domestic food product is processed in the United States substantially using domestic agricultural commodities. Substantially means that over 51 percent of the processed food comes from American produced products.

26. The program applicant hereby agrees that it will comply with Title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d et seq.), Title IX of the Education Amendments of 1972 (20 U.S.C.1681 et seq.), Section 504 of the Rehabilitation Act of 1973 (29 U.S.C. 794), the Age Discrimination Act of 1975 (42 U.S.C. 6101 et seq.); all provisions required by implementing the regulations of the Department of Agriculture; Department of Justice Enforcement Guidelines, 28 CFR 50.3 and 42; and FNS directives and guidelines, to the effect that, no person shall, on the grounds of race, color, national origin, sex, age or disability, be excluded from participation in, be denied benefits of, or otherwise be subject to discrimination under any program or activity for which the program applicant receives Federal financial assistance from Food and Nutrition Service, United States Department of Agriculture; and hereby gives assurance that it will immediately take measures necessary to effectuate this agreement.

By accepting this assurance, the program applicant agrees to compile data, maintain records and submit reports, as required, to permit effective enforcement of the nondiscrimination laws and permit authorized USDA personnel during normal working hours to review such records, books and accounts as needed to ascertain compliance with the nondiscrimination laws. If there are any violations of this assurance, FNS shall have the right to seek judicial enforcement of this assurance. This assurance is binding on the program applicant and its successors, transferees and assignees, as long as they receive assistance or retain possession of any assistance from the USDA.

27. Serve lunches, during the lunch period, which meet the minimum requirements prescribed in Section 210.10; and/or serve breakfasts during the breakfast period, which meet the minimum requirements prescribed in Section 220.8; and/or serve afterschool snacks, which meet the minimum requirements prescribed in Section 210.10; Schools may choose A) Enhanced Food-Based Menu Planning, B) Traditional Food-Based Menu Planning, C) Nutrient Standard Menu Planning (NSMP) or D) Assisted Nutrient Standard Menu Planning (Assisted NSMP).

For purposes of the meal patterns, a week equals five days. For weeks with a greater or lesser number of days, the servings per week must be prorated.

A) Enhanced Food-Based Lunch Pattern

Minimum Quantities

Food Component	Required K-6	Required 7-12	Optional K-3
Fluid Milk	½ pint	½ pint	½ pint
Meat or Meat Alternate week	10 oz. per week	10 oz. per week	7.5 oz. per
Woon	Minimum of	Minimum of	Minimum of
	1 oz. per day	1 oz. per day	1 oz. per day
Meat, poultry, fish (cooked)	1 ounce	1 ounce	1 ounce
Cheese	1 ounce	1 ounce	1 ounce
Alternate protein products	1 ounce	1 ounce	1 ounce
Egg (large)	1/2	1/2	1/2
Cooked dry beans/peas	¼ cup	1/4 cup	¼ cup
Yogurt (commercially prepared)	4 ounces-1/2 cup	4 ounces-1/2 cup	4 ounces-1/2 cup
Peanut butter or other nut/seed butters	2 Tbsp.	2 Tbsp.	2 Tbsp.
Peanuts, soy nuts, tree nuts, seeds	1 ounce	1 ounce	1 ounce
may be used to meet 50% of the meal	4.4 .	•	
requirement.	4.4		

Vegetables/Fruits (2 or more servings of different vegetables or fruits or both)	3/4 cup plus extra ½ cup over a week	1 cup	3/4 cup
Grains/Breads (enriched or whole grain) A serving equals 1 slice of bread or equivalent as listed on Grains/Breads List (FNS Instruction 783-1, Rev. 2); up to one serving per day may be a dessert	12 servings	15 servings	10 servings
	per week	per week	per week
	Minimum of	Minimum of	Minimum
	1 per day	1 per day	1 per day

All Food-Based meals must meet minimum nutrient levels for specific grade levels according to 7 CFR 210.10. Lunches are to meet the minimum nutrient levels averaged over a week of 3 to 7 days.

Schools choosing to implement Enhanced Food-Based Menu Planning must complete the Production Records specified by Nutrition Services of NDE. Yearly approval from NDE must be secured prior to use of SFA designed Production Records. Production Records must be maintained daily and will be reviewed by NDE staff. If Production Records do not document the meal pattern, reimbursement will be reclaimed by NDE. Schools choosing to implement Enhanced Food-Based Menu Planning must also provide standardized recipes, product names, nutrient information and Child Nutrition labels as requested by NDE.

Nutrition Services of NDE must perform a nutrient analysis of menus served under the Food-Based Menu Planning Option. Failure by a SFA to provide complete Production Records, standardized recipes, product names and nutrient information upon request will result in nonpayment of claims.

Under Offer Versus Serve, senior high students shall be permitted to decline up to two of the five required food components. At the discretion of the SFA, students below the senior high level may be permitted to decline one or two of the required five food components. The price of a reimbursable lunch shall not be affected if a student declines food components or accepts smaller portions.

B) Traditional Food-Based Lunch Pattern

Minimum Quantities

Food Component	Required K-3	Required 4-12
Meat or Meat Alternate	7.5 oz. per week	10 oz. per week
	Minimum of	Minimum of
	1 oz. per day	1 oz. per day
Meat, poultry, fish (cooked)	1 ounce	1 ounce
Cheese	1 ounce	1 ounce
Alternate protein products	1 ounce	1 ounce
Egg (large)	1/2	1/2
Cooked dry beans or peas	¼ cup	1/4 cup
Yogurt (commercially prepared)	4 ounces-1/2 cup	4 ounces-1/2 cup
Peanut butter or other nut/seed butters	2 tablespoons	2 tablespoons
Peanuts, soy nuts, tree nuts, seeds may	1 ounce	1 ounce
be used to meet 50% of the meal requirement.		
Vegetables/Fruits	1/2 cup	3/4 cup
(2 or more servings of different vegetables	•	· · · · · · · ·
or fruits or both)		

Grains/Breads (enriched or whole grain)
A serving equals 1 slice bread or equivalent as listed on Grains/Breads List (FNS Instruction 783-1, Rev. 2)

8 servings per week Minimum of 1 per day 8 servings per week Minimum of 1 per day

Fluid Milk

½ pint

½ pint

Under Offer Versus Serve, senior high students shall be permitted to decline up to two of the five required food components. At the discretion of the SFA, students below the senior high level may be permitted to decline one or two of the required five food components. The price of a reimbursable lunch shall not be affected if a student declines food components or accepts smaller portions.

Schools choosing to implement Traditional Food-Based Menu Planning must complete the Production Records specified by Nutrition Services of NDE. Yearly approval from NDE must be secured prior to use of SFA designed Production Records. Production Records must be maintained daily and will be reviewed by NDE staff. If Production Records do not document the meal pattern, reimbursement will be reclaimed by NDE. Schools choosing to implement Traditional Food-Based Menu Planning must also provide standardized recipes, product names, nutrient information and Child Nutrition Labels as requested by NDE.

Nutrition Services of NDE must perform a nutrient analysis of menus served under the Traditional Food-Based Menu Planning Option. Failure by a SFA to provide complete production records, standardized recipes, product names and nutrient information upon request will result in nonpayment of claims.

C) Nutrient Standard Menu Planning (NSMP) for Lunch

Schools may use NSMP as a way to develop menus based on the analysis of nutrients in the menu items and foods offered over a week to determine if specific levels of a set of key nutrients and calories are met. Schools shall offer meals to children based on required grade groups, required age groups or customized age groups. SFAs planning to implement NSMP must contact the State agency and receive approval prior to implementation.

A reimbursable lunch shall include a minimum of three menu items; one item shall be an entree and one shall be fluid milk as a beverage. All menu items or foods offered as part of the reimbursable meal may be considered as contributing toward meeting the nutrition standards in paragraphs (b) and (c) of 7 CFR 210.10.

Under Offer Versus Serve, senior high students must select at least two menu items and may decline a maximum of two menu items. One menu item selected must be an entree. At the discretion of the SFA, students below the senior high level may also participate in Offer Versus Serve. The price of a reimbursable lunch shall not be affected if a student declines a menu item or requests smaller portions.

SFAs choosing to implement NSMP shall conduct a nutrient analysis on all menu items or foods offered as part of the reimbursable meal. Nutrient analysis shall be performed by software approved by USDA. The nutrient analysis, menus, production records, standardized recipes and product names must be provided to NDE upon request. The nutrient analysis must be completed before the meals are served.

D) Assisted Nutrient Standard Menu Planning (Assisted NSMP) for Lunch

SFAs without the capability to conduct Nutrient Standard Menu Planning may choose an alternative that uses menu cycles developed by other sources. SFAs planning to implement Assisted NSMP must contact the State agency and receive approval prior to implementation.

Assisted NSMP shall establish menu cycles that have been developed in accordance with 7 CFR 210.10 as well as local food preferences and the local food service operation. These menu cycles shall incorporate the nutrition standards in 7 CFR 210.10 and the appropriate nutrient and calorie levels. In addition to the menu cycle, standardized recipes, food product specifications and preparation techniques shall also be developed and provided by the entity furnishing the Assisted NSMP to ensure that the menu components and foods offered conform to the nutrient analysis determinations of the menu cycle.

At the inception of any use of Assisted NSMP, the State agency shall approve the initial menu cycle, recipes and other specifications to determine that all required elements for correct nutrient analysis are incorporated.

After initial service of the menu cycle under Assisted NSMP, the nutrient analysis shall be reassessed and appropriate adjustments made in accordance with 7 CFR 210.10.

Under Assisted NSMP, the SFA retains final responsibility for ensuring that all nutrition standards and appropriate calories levels are met. The nutrient analysis, menus, production records, standardized recipes and product names must be provided to NDE upon request.

A) Enhanced Food-Based Breakfast Pattern Minimum Quantities

Food Component	Required K-12	Optional 7-12
Fluid Milk, as a beverage, on cereal or both	½ pint	½ pint
Full Strength Juice, Fruit or Vegetable	½ cup	½ cup

Two of the following components (one of each or two of the same component)

Peanut butter or other nut/seed butters

Peanuts, soy nuts, tree nuts, seeds

Grains/Breads		
Bread, muffin, biscuit, etc.	1 serving	1 serving
Cereal	3/4 cup or 1 ounce	3/4 cup or 1 ounce
See Grains/Breads List (FNS Instruction 783-1	, Rev. 2)	Plus an additional serving of grain/bread
Meat or Meat Alternate		-
Meat, poultry, fish (cooked)	1 ounce	1 ounce
Cheese	1 ounce	1 ounce
Alternate protein products	1 ounce	1 ounce
Egg (large)	1/2	1/2
Yogurt (commercially prepared)	4 ounces-1/2 cup	4 ounces-1/2 cup
Cooked dry beans/peas	¼ cup	¼ cup

Under Offer Versus Serve, a student may decline one component. The declined food may be any one of the four components offered to the student. A student's decision to accept all four food components or to decline one of the four food components shall not affect the charge for breakfast.

2 Tbsp.

1 ounce

2 Tbsp.

1 ounce

Nutrition Services of NDE may perform a nutrient analysis of menus served under the Enhanced Food-Based Menu Planning. Production Records must be maintained daily and will be reviewed by NDE Staff. If the Production Records do not document the meal pattern, reimbursement may be reclaimed by NDE. Failure by a SFA to provide completed production records, standardized recipes, product names and nutrient information upon request may result in nonpayment of claims.

B) Traditional Food-Based Breakfast Pattern

Minimum Quantities

Food Component

Required K-12

Fluid Milk as a beverage, on cereal or both

½ pint

Full Strength Juice, Fruit and/or Vegetable

½ cup

Two of the following components (one of each or two of the same component):

Grains/Breads

Bread, muffin, biscuit, etc.

1 serving .

Cereal

3/4 cup or 1 ounce

See Grains/Breads List (FNS Instruction 783-1, Rev. 2)

Meat/Meat Alternate

Meat, poultry, fish (cooked)
Cheese
Alternate protein products
Egg, large
Peanut Butter or other nut/seed butter
Cooked dry beans or peas

1 ounce 1 ounce ½ 2 Tbsp. ¼ cup

1 ounce

Yogurt (commercially prepared)

4 ounces-1/2 cup

Peanuts, soy nuts, tree nuts, seeds

1 ounce

Under Offer Versus Serve, a student may decline one component. The declined food may be any one of the four components offered to the student. A student's decision to accept all four food components or to decline one of the four food components shall not affect the charge for breakfast.

Nutrition Services of NDE may perform a nutrient analysis of menus served under the Traditional Food-Based Menu Planning option. Production Records must be maintained daily and will be reviewed by NDE Staff. If the Production Records do not document the meal pattern, reimbursement will be reclaimed by NDE. Failure by a SFA to provide complete production records, standardized recipes, product names, nutrient information and Child Nutrition labels upon request will result in nonpayment of claims.

C) Nutrient Standard Menu Planning (NSMP) for Breakfast

A reimbursable breakfast shall include a minimum of three menu items; one of which shall be fluid milk served as a beverage or on cereal or both. All menu items or foods offered as part of the reimbursable meal may be considered as contributing toward meeting the nutrition standards in paragraphs (a), (b) and (e) of 7 CFR 220.8.

Under Offer Versus Serve, senior high students must select at least two menu items and may decline a maximum of one menu item. At the discretion of the SFA, students below the senior high level may also participate in Offer Versus Serve. The price of a reimbursable breakfast shall not be affected if a student declines a menu item or requests smaller portions.

SFAs choosing to implement NSMP shall conduct a nutrient analysis on all menu items or foods offered as part of the reimbursable meal. Nutrient analysis shall be performed by software approved by USDA. The nutrient analysis, menus, standardized recipes and product names must be provided to NDE upon request. The nutrient analysis must be completed before the meals are served.

D) Assisted Nutrient Standard Menu Planning (Assisted NSMP) for Breakfast

SFAs without the capability to conduct Nutrient Standard Menu Planning, may choose an alternative that uses menu cycles developed by other sources. Assisted NSMP shall establish menu cycles that have been developed in accordance with 7 CFR 220.8 as well as local food preferences and the local food service operation. These menu cycles shall incorporate the nutrition standards in 7 CFR 220.8 and the appropriate nutrient and calorie levels. In addition to the menu cycle, recipes, food product specification and preparation techniques shall also be developed and provided by the entity furnishing the Assisted NSMP to ensure that the menu components and foods offered conform to the nutrient analysis determinations of the menu cycle.

At the inception of any use of Assisted NSMP, the State agency shall approve the initial menu cycle, standardized recipes and other specifications to determine that all required elements for correct nutrient analysis are incorporated.

After initial service of the menu cycle under Assisted NSMP, the nutrient analysis shall be reassessed and appropriate adjustments made in accordance with 7 CFR 210.10. Under Assisted NSMP, the SFA retains final responsibility for ensuring that all nutrition standards and appropriate calories levels are met. The nutrient analysis, menus, standardized recipes and product names must be provided to NDE upon request.

Afterschool Snack Program

Minimum Quantities

An afterschool snack must consist of two of the four food components. The food components are Meat/Meat Alternate, Vegetables/Fruits, Grain/Breads and Milk.

Food Component	Required K-12
Meat or Meat Alternate	
Meat, poultry, fish (cooked)	1 ounce
Cheese	1 ounce
Alternate protein products	1 ounce
Egg (large)	1/2
Cooked dry beans or peas	1/4 cup
Yogurt (commercially prepared)	4 ounces-1/2 cup
Peanut butter or other nut/seed butters	2 tablespoons
Peanuts, soy nuts, tree nuts	1 ounce
Full Strength Juice, Fruit and/or Vegetable	3/4 cup
Grains/Breads (enriched or whole grain) Serving equals 1 slice bread or equivalent as listed on Grains/Breads List (FNS Instruction 783-1, Rev. 2)	1 serving
Fluid Milk	½ pint

The Nebraska Department of Education agrees that:

1. To the extent of funds available, NDE shall reimburse the district/system for meals served in accordance with the provisions of the National School Lunch Act Programs in the schools with valid Site Applications, in any fiscal year during which this agreement is in effect, provided, however, that such services are of the type(s) defined or described elsewhere in this section and in federal program regulations, guidelines, and policies, and that these services are rendered consistent with requirements of this section and existing regulations.

2. The amount of federal reimbursement for lunches, breakfasts and snacks for paid student meals and for eligible free and reduced price students shall not exceed an amount equal to the number of meals served to enrolled students multiplied respectively by the rates of reimbursement. Feeding sites that served 40% or more free/reduced student lunches in the second preceding school year may apply for Severe Need breakfast funding. Application for Severe Need breakfast funding is made on the Site Application.

II. Free and Reduced Price Policy Statement

- 1. The Board of Education/Governing Body of the above named institution/system has agreed to participate in one or more of the following programs:
 - a. National School Lunch Program
 - b. School Breakfast Program
 - c. Special Milk Program

; -

d. Afterschool Snack Program

Said Board of Education/Governing Body accepts the responsibility for the one or more programs they will participate in, and for providing free and reduced price meals to eligible children attending the site under its authority and named in NDE 01-015 (Site Application).

The Board of Education/Governing Body further assures NDE that the system will uniformly implement this part of the Application to determine children's eligibility for free and reduced price meals in the program in which the schools participate.

- 2. In fulfilling its responsibilities the SFA:
 - a. Agrees to serve meals free to children from families whose income is at or below the free scale and to serve meals at a reduced price to children from households whose income is at or below the reduced price scale of the Agriculture Secretary's Income Eligibility Guidelines for the current school year.
 - b. Agrees to set reduced price charges for lunch and breakfast at or below the maximum reduced price allowed by regulations and below the full price of the lunch or breakfast.
 - c. Agrees that there will be no physical segregation of, nor any other discrimination against, any child because of his/her inability to pay the full price of the meal. The names of the children eligible to receive free or reduced price meals shall not be published, posted, or announced in any manner, and there shall be no overt identification of any such children by use of special tokens, tickets or any other means. Further assurance is given that children eligible for free or reduced price meals shall not be required to:
 - (1) Work for their meals.
 - (2) Use a separate lunchroom.
 - (3) Go through a separate serving line.
 - (4) Enter the lunchroom through a separate entrance.
 - (5) Eat meals at a different time.
 - (6) Eat a meal different from the one sold to children paying the full price.

d. Agrees to establish and use a fair hearing procedure under which: (1) a family can appeal a decision made by the SFA with respect to the family's free and reduced price meal application; and (2) the SFA can challenge the continued eligibility of any child approved for free or reduced price meals. During the appeal and hearing, the child who was determined to be eligible based on the face of the application submitted will continue to receive free or reduced price meals. Prior to initiating the hearing procedure, the institution official, the parent(s) or guardian may request a conference to provide an opportunity for the parent(s)/guardian and institution official(s) to discuss the situation, present information, obtain an explanation of data submitted in the

application and the decisions rendered. Such a conference shall not in any way prejudice nor diminish the right to a fair hearing.

The hearing procedure shall provide the following for both the family and the SFA:

- (1) A publicly announced, simple method for making an oral or written request for a hearing.
- (2) An opportunity to be assisted or represented by an attorney or other person.
- (3) An opportunity to examine, prior to and during the hearing, the documents and records presented to support the decision under appeal.
- (4) Reasonable promptness and convenience in scheduling a hearing, and adequate notice as to its time and place.
- (5) An opportunity to present oral or documentary evidence and arguments supporting a position without undue interference.
- (6) An opportunity to question or refute any testimony or other evidence and to confront and cross-examine any adverse witness(es).
- (7) That the hearing be conducted by an official who did not participate in the decision under appeal or any previous conference to make that decision.
- (8) That the decision of the hearing official be based on the oral and documentary evidence presented at the hearing and entered into the hearing record.
- (9) That the parties concerned and any designated representative thereof be notified in writing of the decision.
- (10) That for each hearing a written record be prepared, including the decision of the hearing official and the reasons thereof, and a copy of the notification to the parties concerned of the hearing official's decision.
- (11) That such written record must be retained for a period of 3 years after the close of the school year to which they pertain. These records must be made available for examination by the parties concerned or their designees at any reasonable time and place during such period.
- (12) When an application is rejected, parents or guardians will be informed of the reason for denial and the hearing procedure. The designated hearing official and the individual designated to review applications and make determinations of eligibility are named in NDE 01-014 (Program Application). These officials will use the criteria outlined in this Free and Reduce Price Policy Statement to determine which individual children are eligible for free and reduced price meals. The Board of Education/Governing Body assures the State that the person named as a hearing official was not involved in the original eligibility determination.
- e. The Board of Education/Governing Body agrees to develop and distribute to each child's parent(s) or guardian a letter as outlined in the sample provided by the State. In addition, an application form for free and reduced price meals shall be distributed with the parent letter at or about the beginning of each school year, but not prior to July 1 each year or whenever there is a change in eligibility guidelines with an explanation that households with incomes at or below the reduced price guidelines may be eligible for either free or reduced price meals.

Interested parents or guardians are responsible for filling out the application and returning it to the institution for review. Such applications and documentation of determinations made will be maintained for a period of 3 years following the end of the school year to which they pertain.

Applications must be accepted at any time during the year. Parents or guardians enrolling a child in an institution for the first time shall be supplied with appropriate meal application materials regardless of the time of year the child is registered. If a child transfers from one institution to another under the jurisdiction of the same SFA, his/her eligibility for free or reduced price meals will be transferred to and honored by the receiving school. Applications may not be transferred from one SFA to another SFA.

All children from an eligible household will receive the same benefits. Parents or guardians will be promptly notified of the acceptance or denial of their application(s). Benefits are to be issued within ten operating days of receipt of qualifying applications.

It is recognized that in certain cases foster children and Wards of the State/Court may be eligible for free meals. If a household has foster children/Ward of the State/Court living with them and wishes to apply for such meals for these children, the household must complete a separate application for each such child.

When an application is rejected, parents or guardians will be provided written notification which shall include: (1) the reasons for the denial of benefits, e.g., income in excess of allowable limits or incomplete application; (2) notification of the right to appeal; (3) instructions on how to appeal; and (4) a statement reminding parents that they may reapply for free and reduced price benefits at any time during the school year. The reasons for ineligibility shall be properly documented and retained on file at the SFA level.

f. The Board of Education/Governing Body agrees to accept a completed NDE direct certification letter in lieu of a free and reduced price application. All students listed on the direct certification letter qualify for free meals or free milk. Each family will receive one letter that lists all children between the ages of 4 and 19.

The SFA agrees to the following procedures:

- (1) The original direct certification letter must be signed by an adult household member and furnished to the school. If the family has children enrolled in another district, the institution may make a copy and the original letter returned to the family. The family may then use the letter for another district.
- (2) Families may not add names to this letter.
- (3) The Determining Official must sign and date the letter.
- (4) Each family that submits a direct certification letter must be sent a Notice of Approval Letter (Attachment D).
- (5) The direct certification letters are not to be included in the group of applications from which the verification sample is selected.
- (6) Any SFA may provide an electronic list of enrolled students to NDE for electronic direct certification. The SFA must maintain a list of names of children approved for free meals based on documentation certifying that the child is included in a household approved to receive benefits as a result of electronic direct certification.
- g. The Board of Education/Governing Body agrees to implement a Collection Procedure that will ensure that no child is overtly identified as receiving free, reduced or paid meals.
- h. All attachments to this agreement must be used as printed, unless prior approval for changes is obtained in writing from NDE prior to use.
- i. The Board of Education/Governing Body agrees to participate in the Verification of Applications for Free and Reduced Price Meals as required by Federal Regulations. The direct certification letters are not considered applications for purposes of verification. The following records will be maintained: (RCCI's are exempt unless day students are enrolled in the institutions).

Required data elements that must be collected and submitted to NDE by March 1, 2005 and each year thereafter:

- 1. The type of free/reduced price meal benefits application used (individual student, household, or both):
- 2. The total number of schools and total enrollment for all NSLP schools;

- 3. The number of schools which are operating under Provision 2/3 in a non-base year, and the total enrollment in these schools:
- 4. The number of children who receive free meals but are not subject to verification, including children approved by direct certification and residential children;
- 5. The number of children approved for free meal benefits based on a food stamp/TANF/FDPIR case number submitted on an application (categorically eligible), and the number of these applications:
- 6. The number of children approved for free meal benefits based on income/household size information submitted on an application (income eligible), and the number of these applications:
- 7. The number of children approved for reduced price meal benefits and the number of reducedprice eligible applications;
- 8. The method of verification sample selection (focused, random, all);
- 9. A summary of the results of the verification process for all applications selected for verification, including the number of students whose eligibility for benefits did not change, the number whose eligibility was reduced or terminated based on the household response to verification, the number whose household did not respond to verification, and the number of applications in each of these categories;
- 10. The number of students found ineligible as a result of verification who were reinstated for free or reduced price meal benefits, as of February 15 of each year*.

*Note: The final data element will not be required until the 2005-2006 school year, and the requirement to report this element will not be implemented unless Congress provides additional funding to support collection of this additional data element.

In addition, §245.6a(c) requires school food authorities to retain copies of the information reported and all supporting documents.

All verified applications must be readily retrievable on an individual school basis and include all documents submitted by the household for the purpose of confirming eligibility, reproductions of those documents, or annotations made by the determining official which indicate which documents were submitted by the household and the date of submission. All relevant correspondence between the households selected for verification and the school or SFA must be retained.

Each SFA shall amend its permanent free and reduced price policy statement to reflect substantive changes. Any amendment to a policy shall be provided by the State agency prior to implementation.

NDE will provide an annual news release to all newspapers in the state announcing the availability of free and reduced price meals in Nebraska schools.

The following attachments are adopted with and considered a part of this Permanent Agreement and Policy Statement and any subsequent Amendments:

Attachment A. Income Eligibility Guidelines

Attachment B. Letter to Households

Letter to Household for use by Milk Only Schools Attachment B-Milk Only

Attachment C. Application for Free and Reduced Price Meals

Attachment C-Milk Only Application for Free Milk for use by Milk Only Schools

Notice of Approval/Denial

Attachment D.

Attachment E. Computing Income for Self-Employed Persons

Attachment F. Verification Selection Notice and Enclosures (2 pages)

Attachment G. Notification of Change Due to Verification

Attachment H. Verification Summary

Attachment H-1. Verification Tracker

Attachment I. On-Site Review Summary

Attachment J. Edit Check Worksheet

Attachment J-R. Edit Check Worksheet for RCCIs

Attachment K. Food-Based Production Records (5 pages)

Attachment K-R. Production Record for RCCIs

Attachment L. Sharing Information Waiver

III. Definitions

Afterschool care program means a program providing organized child care services to enrolled schoolage children afterschool hours for the purpose of care and supervision of children. Those programs shall be distinct from any extracurricular programs organized primarily for scholastic, cultural or athletic purposes.

Breakfast means a meal which meets the nutritional requirements set out in Section 220.8, and which is served to a child in the morning hours. The meal shall be served at or close to the beginning of the child's day at school.

Child means--(a) a student of high school grade or under as determined by the State educational agency, who is enrolled in an educational unit of high school grade or under as described in paragraphs (a) and (b) of the definition of "School," including students who are mentally or physically disabled as defined by the State and who are participating in a school program established for the mentally or physically disabled; or (b) a person under 21 chronological years of age who is enrolled in an institution or center as described in paragraphs (c) and (d) of the definition of "School;" or (c) for purposes of reimbursement for snacks served in afterschool care programs, an individual enrolled in an afterschool care program operated by an eligible school who is 18 years of age or under, or in the case of children with disabilities, not more than 20 years of age. A child may turn 19 during the school year and remain eligible for afterschool snacks until the end of the school year.

Days mean calendar days unless otherwise specified.

Documentation means:

- The completion of a free and reduced price school meal or free milk application that includes:
 - a. For households applying on the basis of income and household size, names of all household members; income received by each household member, identified by source of the income (such as earnings, wages, welfare, pensions, support payments, unemployment compensation, and social security and other cash income); the signature of an adult household member; and the social security number of the adult household member who

- signs the application or an indication that he/she does not possess a social security number; or
- b. For a child who is a member of a food stamp, FDPIR or TANF household: the child's name and appropriate food stamp or TANF case number or FDPIR case number or other identifier; and the name and signature of an adult household member; and
- 2. In lieu of completion of the free and reduced price application, information obtained from the State or local agency responsible for the Food Stamp Program, FDPIR or TANF which includes the name of the child; a statement certifying that the child is a member of a currently certified food stamp, FDPIR or TANF household; information in sufficient detail to match the child attending school in the SFA with the name of the child certified as a member of a food stamp, FDPIR or TANF household; the signature or a copy of the signature of the individual authorized to provide the certification on behalf of the Food Stamp, FDPIR or TANF office, as appropriate; and the date. When the signature is impractical to obtain, such as in a computer match, other arrangements may be made to ensure that a responsible official can attest to the data.

Donated Foods means food commodities donated by USDA for use in nonprofit lunch programs.

Family means a group of related or unrelated individuals, who are not residents of an institution or boarding house, but who are living as one economic unit.

FDPIR means the food distribution program for households on Indian reservations operated under part 253 of this title.

Food Service Area means any area on school premises where program meals are <u>both</u> served and eaten as well as any areas in which program meals are <u>either</u> served <u>or</u> eaten.

Food Stamp Household means any individual or group of individuals that is currently certified to receive assistance as a household under the Food Stamp Program.

Foods Of Minimal Nutritional Value (FMNV) means foods that cannot be sold or served in the food service area during times meals are served. The categories are identified in Appendix B of 7 CFR 210.

Free Meal means a meal for which neither the child nor any member of his family pays or is required to work in the school or in the school's food service.

Free Milk means milk served under the regulations governing the Special Milk Program and for which neither the child nor any member of his family pays or is required to work in the school or in the school's food service.

FNS means the Food and Nutrition Service, United States Department of Agriculture.

Income Eligibility Guidelines means the family-size income levels prescribed annually by the Secretary of Agriculture for use by States in establishing eligibility for free and reduced price meals and for free milk.

Meal means a lunch or a snack or a breakfast that meets the applicable requirements prescribed in 7 CFR Sections 210.10, 210.15a, and 220.8.

Milk means pasteurized fluid types of unflavored or flavored whole milk, lowfat milk, skim milk, or cultured buttermilk which meet State and local standards for such milk except that, in the meal pattern for infants (0 to 1 year of age) milk means unflavored types of whole fluid milk. All milk should contain vitamins A and D at levels specified by the Food and Drug Administration and consistent with State and local standards for such milk.

Lunch means a meal service that meets the applicable nutrition standards and portion sizes in Section 210.10 for lunches.

National School Lunch Program means the Program under which participating schools operate a nonprofit lunch program in accordance with this part. General and special cash assistance and donated food assistance are made available to schools in accordance with this part.

Net Cash Resources means all monies, as determined in accordance with the State agency's established accounting system, that are available to or have accrued to a SFA's nonprofit school food service at any given time, less cash payable. Such monies may include, but are not limited to, cash on hand, cash receivable, earnings on investments, cash on deposit and the value of stocks, bonds or other negotiable securities.

Nonprofit, when applied to schools or institutions eligible for the Program, means exempt from income tax under section 501(c)(3) of the Internal Revenue Code of 1954, as amended.

Nonprofit School Food Service means all food service operations conducted by the SFA principally for the benefit of schoolchildren, all of the revenue from which is used solely for the operation or improvement of such food services.

Paid Meal means a meal served to children who are either not eligible for or elect not to receive the free or reduced price benefits offered under 7 CFR part 245. USDA subsidizes each paid lunch with both general cash assistance and donated foods. Although a paid student pays for a large portion of his or her lunch, the USDA subsidy accounts for a significant portion of the cost of that lunch. May also be referred to as a subsidized meal.

Point of Service means that point in the food service operation where a determination can accurately be made that a reimbursable free, reduced price or paid lunch has been served to an eligible child. The point of service is at the end of the serving line after students have had access to all meal items unless an alternate counting method is approved by NDE.

Program means the National School Lunch Program and the Commodity School Program.

Reduced Price Meal means a meal which meets all of the following criteria: (1) The price shall be less than the full price of the meal; (2) the price shall not exceed 40 cents for a lunch and 30 cents for a breakfast; and (3) neither the child nor any member of his family shall be required to supply an equivalent value in work for the school or the school's food service.

Reimbursement means Federal cash assistance including advances paid or payable to participating schools for Junches meeting the requirements of Section 210.10 and served to eligible children.

Revenue, when applied to nonprofit school food service, means all monies received by or accruing to the nonprofit school food service in accordance with the State agency's established accounting system including, but not limited to, children's payments, earnings on investments, other local revenues, State revenues, and Federal cash reimbursements.

School means:

- An educational unit of high school grade or under, recognized as part of the educational system in the State and operating under public or nonprofit private ownership in a single building or complex of buildings;
- 2. any public or nonprofit private classes of preprimary grade when they are conducted in the aforementioned schools; or
- 3. any public or nonprofit private residential child care institution, or distinct part of such institution, which operates principally for the care of children, and, if private, is licensed to provide residential child care services under the appropriate licensing code by the State or a subordinate level of government, except for residential summer camps which participate in the Summer Food Service Program for Children, Job Corps centers funded by the Department of Labor, and private foster homes. The term

"residential child care institutions" includes, but is not limited to: homes for the mentally, emotionally or physically impaired, and unmarried mothers and their infants; group homes; halfway houses; orphanages; temporary shelters for abused children and for runaway children; long-term care facilities for chronically ill children; and juvenile detention centers. A long-term care facility is a hospital, skilled nursing facility, intermediate care facility, or distinct part thereof, which is intended for the care of children confined for 30 days or more.

School Food Authority (SFA) means the governing body that is responsible for the administration of one or more schools; and has the legal authority to operate the Program therein or be otherwise approved by FNS to operate the Program.

School Year means a period of 12 calendar months beginning July 1 of any year and ending June 30 of the following year.

Snack means meal served in an afterschool care program that meets the meal pattern found in Section 210.10a (j).

State Agency means the Nebraska Department of Education.

Student with Disabilities means any child who has a physical or mental impairment as defined in Section 15b.3 of USDA's nondiscrimination regulations (7 CFR part 15b).

TANF means the State funded program under part A of title IV of the Social Security Act that the Secretary of Agriculture determines complies with standards established by the Secretary of Agriculture that ensure that the standards under the State program are comparable to or more restrictive than those in effect on June 1, 1995. This program is commonly referred to as Temporary Assistance for Needy Families, although States may refer to the program by another name.

Verification means confirmation of eligibility for free or reduced price benefits under the National School Lunch Program or School Breakfast Program. Verification shall include confirmation of income eligibility and, at State or local discretion, may also include confirmation of any other information required in the application that is defined as documentation in Section 245.2(a-4).

IV. Certification and Signatures

The Superintendent or Administrator must sign this permanent agreement. The permanent agreement will remain in effect until amended by either the State agency or the SFA. The school or institution agrees to all terms contained in this document. The Superintendent or Administrator must complete items 1-6 below.

NDE requires assurance that the SFA Authorized Representative has permission of the school or institution to enter into this agreement. The person who signs as the Board President provides this assurance. One of the following persons must complete items 7-10 below:

Schools:

Board of Education President

Non Profit Institutions:

Board President

1. Printed Name of Superintendent or Administrator	2. Signature of Superintendent or Administrator
1. Franted Name of Superimenderit of Administrator	2. digitating of Superinterident of Administrator
REITH LUTZ Kenneth J. Foisce	Kennth 9
	A School of Mathetina Name
3. Title	4. School of Institution Name
SUPERINTENDENT ASSOC. Supt.	MILLARD PUBLIC SCHOOLS
5. Agreement Number (6-digit county-district #)	6. Date Signed
	8-3-04
7. Printed Name of Board President	8. Signature of Board President
JEAN STOTHERT	Jan Switch
9. Title	10/Date Signed
PRESIDENT, MILLARD BOARD OF EDUCATION	AUGUST 2, 2004
The state of the s	AUGUSI 2, 2004
NDE Approval	
Nutrition Services Administrator	Date Signed

The signatures above must be in ink.

Return page 18 by mail to:

Nutrition Services

(Faxes will not be accepted.)

Nebraska Department of Education

301 Centennial Mall South Lincoln, NE 68509-4987



Financial Summary

2004-05 School Year

November-04

Millar ood Service for the period from July 1st, 2004 through December 31st, 2004

First Semester

						FIRST S	emeste	r				
		July-Aug		September		October		November		December	8	Semester YTD
Total Income	\$	307,388.21	\$	967,111.62	\$	691,453.12	\$	798,978.07	\$	-	\$	2,764,931.02
Cash Income	\$	265,331.41	\$	826,501.72	\$	596,325.45	\$	683,995.42			\$	2,372,154.00
Reimbursement Income	\$	42,056.80	\$	140,609.90	\$	95,127.67	\$	114,982.65			\$	392,777.02
ARAMARK Expenditures											1	
Cost Of Sales	\$	117,906.28	\$	388,524.61	\$	285,149.83	\$	323,954.92	\$		\$	1,115,535.64
209.01	+	,	\$	2,251.87	\$	2,186.28	\$	1,386.23	Ψ	-	\$	5,824.38
209.02			\$	16,332.03	\$	7.631.23	\$	14,726.00	-		1 \$	38,689.26
209.03	\vdash		\$	237,522.21	\$	170,879.76	\$	176,083.94			\$	584,485.91
209.04			\$	73,264.98	\$	50,732.66	\$	67,306.11	-		\$	191,303.75
209.05			\$	13,118.72	\$	10,726.57	\$	12,173.58			š	36,018.87
209.07	ļ		\$	35,630.50	\$	38.987.27	\$	42,251.91			\$	116,869.68
209.10			\$	10,353.67	\$	2,747.47	\$	8,171.90			\$	21,273.04
209.99			\$	50.63	\$	1,258.59	\$	1,855.25			\$	3,164.47
Management Labor	\$	21,898.73	\$	15,035.02	\$	10,820.25	\$	10,523.05	\$	-	\$	58,277.05
Labor Expense			\$	15,035.02	\$	10,820.25	\$	10,523.05	· · · · · · · · ·		\$	36,378.32
Direct Expenses	\$	13,549.09	\$	109,335.49	\$	47,045.85	\$	76,204.82	\$	-	\$	246,135.25
312.00 Paper and Plastics	- 		<u>\$</u>	42,979.92	\$	27,966.63	\$	32,173.20	*		\$	103,119,75
313.11 Waste Removal			\$	150.00	\$	90.00	\$	97.50			1 \$	337.50
314.22 Equipment Repairs			\$	473.10	\$	60.54	\$	1,296.28			\$	1,829.92
314.99 Repair & Maint - Other			\$	282.67	\$	56.81	\$	363.90			\$	703.38
315.19 Sales Tax	<u> </u>		\$	2,897.89	\$	2,197.23	\$	2,099.43			\$	7,194.55
316.01 Empl Veh-Opr+Rental			\$	-	\$	84.97	\$	-			\$	84.97
317.00 General Insurance			\$	781.16	\$	645.71	\$	678.74			\$	2,105.61
326.02 Telephone Expense			\$	171.45	\$	-					\$	171.45
329.04 Management Meeting			\$	1,400.80	\$	-					\$	1,400.80
331.00 Office Supplies			\$	62.02	\$	497.55	\$	221.44			\$	781.01
331.02 Postage Expense			\$	-	\$	11.82	\$	5.97			\$	17.79
331.04 EDP Supplies			\$	384.00	\$	395.00	\$	495.00			\$	1,274.00
331.21 Freight Expenses	<u> </u>		\$	17.50	\$	19.80	\$	34.65			\$	71.95
331.31 Airborne Air Freight	<u> </u>		\$	49.50	\$	33.75	\$	11.35	<u> </u>		\$	94.60
332.10 Flowers & Decorations			\$	77.04	\$	72.00	\$	70.00			\$	219.04
344.95 Security Services			\$	3,411.20	\$	5,924.10	\$	5,824.00	<u> </u>		\$	15,159.30
344.99 Relocation			\$	(6,653.35)	\$						\$	(6,653.35)
345.01 Uniforms and Laundry			\$	10,962.68	\$	1,117.32	•	237.04			\$ \$	10,962.68
345.10 Replacements	-		\$	1,206.35	\$	7,829.83	\$	32,403.05			\$	2,560.71 89,380.58
345.13 Delivery Expense			\$	49,147.70 1,533.86	\$	42.79	\$	193.27			1 \$	1,769.92
345.99 Other Operating Exp			4	1,553.60	 	42.75	Ψ-	190.21			1 3	1,709.92
Management Fee and	-	5 070 50		40.044.04		42 400 44	•	45 400 04				50.040.04
Administrative Cost	\$	5,670.52	\$	18,244.04	\$	13,109.44	\$	15,186.64			\$	52,210.64
District Expenditures	\$	108,530.82	\$	486,168.27	\$	307,804.49	\$	342,229.36	\$	-	\$	1,244,732.94
Other Expense			\$	7,064.12	\$	9,428.12	\$	5,070.12			\$	21,562.36
Commissions			\$	18,888.88	\$	18,888.88	\$	18,888.88			\$	56,666.64
MPS Wages and Benefits	\$	108,530.82	\$	460,215.27	\$	279,487.49	\$	318,270.36			\$	1,166,503.94
RETURN	\$	39,832.77	\$	(50,195.81)	\$	27,523.26	\$	30,879.28	\$		\$	48,039.50
ARAMARK INVOICE	\$	159,024.62	\$	531,139.16	\$	356,125.37	\$	425,869.43	\$	-	\$	1,472,158.58

District Checklist

)					UPGRADE POS			Y .
!	PTO	SAC	BREAKFAST	Fruit Cart	Machine	Software	Location	AFSD
Abbott	DONE			EXISTING	YES	YES-1	NEEDS MOVED	Rowan
Ackerman	DONE		EXISTING	EXISTING	YES		NEEDS MOVED	Edrie
Aldrich	DONE			29-Oct	YES		OK	Rowan
Black Elk	???			On-site - not started	YES		NEEDS MOVED	Edrie
Bryan	DONE		EXISTING	EXISTING	YES	YES-1	NEEDS MOVED	Rowan
Cather	DONE		Opening Date?	EXISTING	YE\$		OK	Reid
Cody	DONE		EXISTING	Ordered 12/2	YE\$	YES-2	NEEDS MOVED	Edrie
Cottonwood	8-Mar			On-site - not started	YE\$	YES-C	NEEDS MOVED	Rowan
Disney	DONE			Ordered 12/2	YES		OK	Reid
Ezra Millard	DONE			Ordered 12/2	YES	YES-2	NEEDS MOVED	Rowan
Harvey Oaks	DONE			Ordered 12/2	YES	YES-2	ОК	Rowan
Hitchcock	DONE		5-Jan	Ordered 12/2	YES	YES-2	OK	Reid
Holling Heights	DONE		EXISTING	EXISTING	YES		NEEDS MOVED	Reid
Montelair	DONE		EXISTING	On-site - not started	YE\$		NEEDS MOVED	Rowan
Morton	DONE		Opening Date?	On-site - not started	YES		NEEDS MOVED	Rowan
Neihardt	???	•	START - OCT 25	1-Nov	YES	YES-C	NEEDS MOVED	Reid
Norris	DONE		EXISTING	13-Nov	YES		OK	Reid
Rockwell	DONE		5-Jan	29-Nov	YES	YES-2	NEEDS MOVED	Reid
Rohwer	12-Apr			EXISTING	YES	YES-C	NEEDS MOVED	Edrie
Sandoz	DEC		20-Dec	EXISTING	YES	YES-2	NEEDS MOVED	Reid
heeler	11-Jan			EXISTING	YE\$		NEEDS MOVED	Edrie
/illowdale	DONE			EXISTING	YES	YES-1	NEEDS MOVED	Edrie
#23		·						Edrie
District DTO Crown	DONE		•					

District P	TO	Group	DONE

		PTO SAC BREAKFAST Parent Open Hous		UPGRADE POS			İ	
	PTO		BREAKFAST	BREAKFAST Parent Open House?	Machine	Software	Location	AFSD
Andersen MS			EXISTING		YES	·	n/a	Reid
Beadle MS			EXISTING		YES		n/a	Edrie
Central MS			NEW - Sept 04		YES		n/a	Reid
Kiewit MS			NEW - Sept 04		YES		n/a	Rowan
North MS			EXISTING	:	YES		n/a	Rowan
Russell MS			NEW - Sept 04		YES		n/a	Edrie
DADDNE ODOLID					•			•

PARENT GROUP

		_			UPGRADE PO\$			1
	PTO	SAC	BREAKFAST	Parent Open House?	Machine	Software	Location	AFSD
North HS		DONE		9-Dec	YES	YES-2	n/a	Rowan
South HS		DONE	,	8-Dec	YES	YES-2	n/a	Reid
West HS			•	Done - 6 Parents	YES	YES-3	n/a	Edrie
PARENT GROUP						1 = Novice		

^{1 =} Novice

^{2 =} Intermediate

^{3 =} Advanced

C = Champion



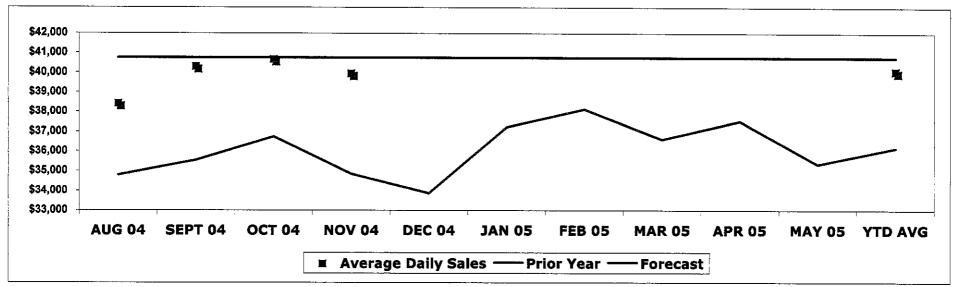
Sales Summary

2004-05 School Year

November-04

Average Daily Total Sales

Millard Public Schools



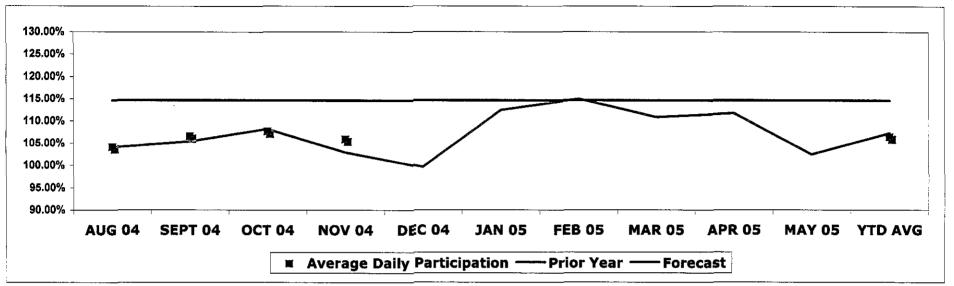
Plan 98.3%

Discussion and Action Plan						
Dat	e l	mpact (\$)				
		-1				

	Dat	Date				

Total Participation

Millard Public Schools

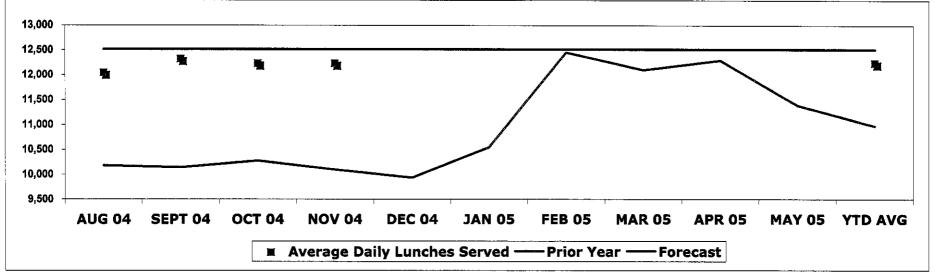


Plan 92.9%

Discussion and Action Plan						
Action Plan Item		Date	Impact (\$)			
		·				

Average Daily Lunch Counts

Millard Public Schools

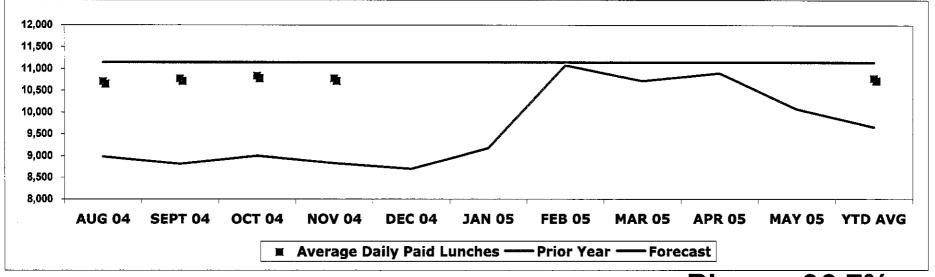


Plan 97.8%

Discussion and Action Plan					
Action Plan Item	Date	Impact (\$)			

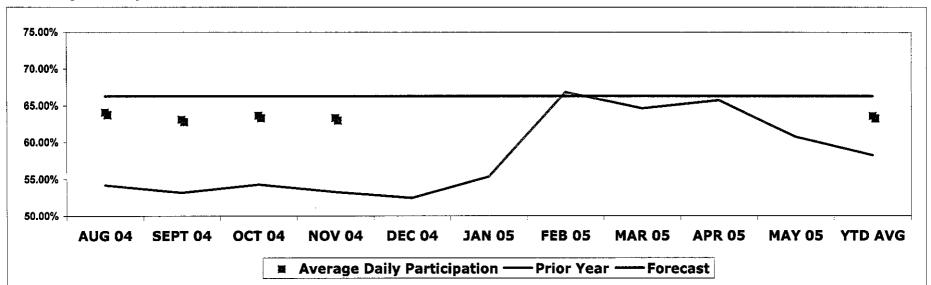
Average Daily Paid Lunch Counts

Millard Public Schools



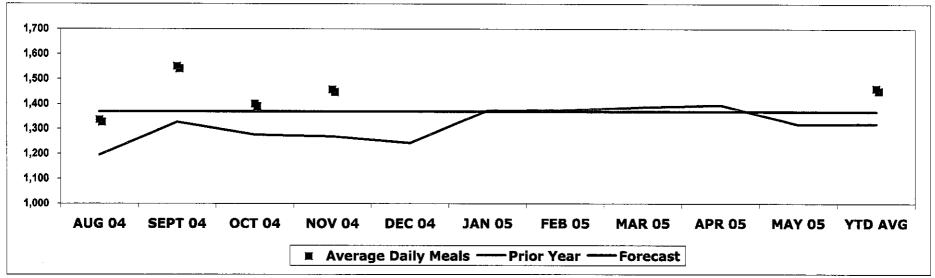
Plan 96.7%

Average Daily Paid Participation



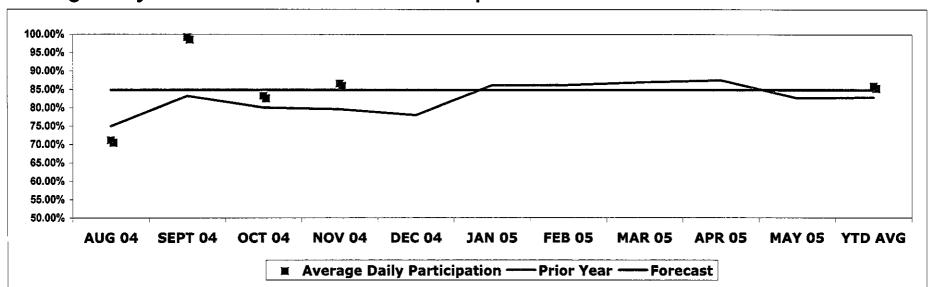
Average Daily Free and Reduced-Priced Lunch Counts

Millard Public Schools



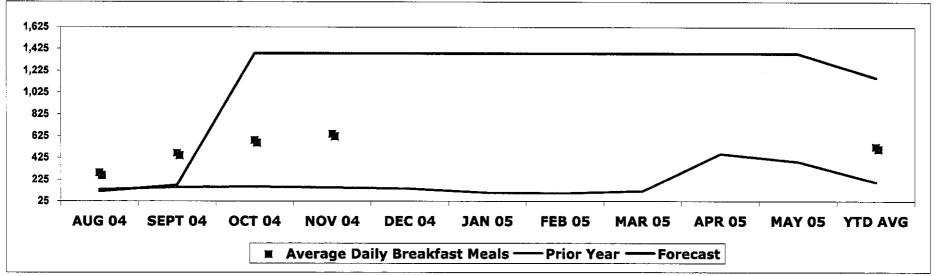
Plan 106.8%

Average Daily Free and Reduced-Priced Participation



Average Daily Breakfast Counts

Millard Public Schools

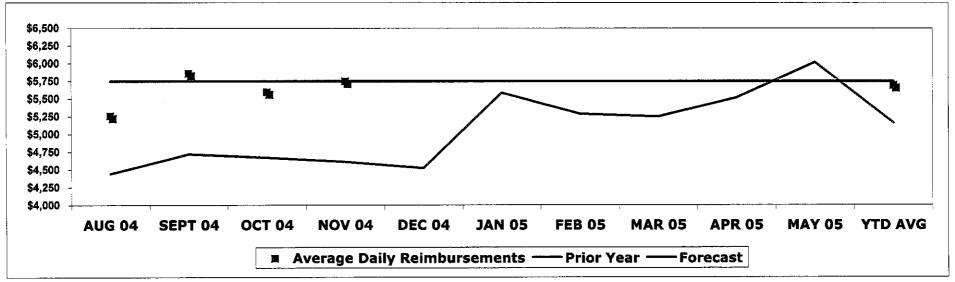


Plan 45.5%

Discussion and Action Plan							
Action Plan Item	Date	Impact (\$)					

Average Daily Government Reimbursements

Millard Public Schools

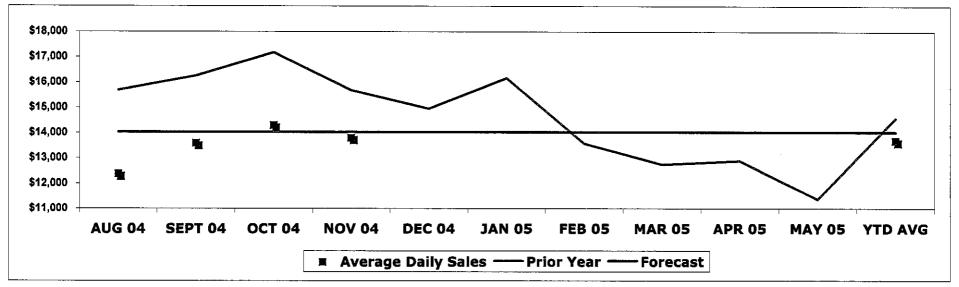


Plan 99.0%

Discussion and Action Plan						
Action Plan Item	Date	Impact (\$)				

Average Daily Student Equivalent Sales

Millard Public Schools

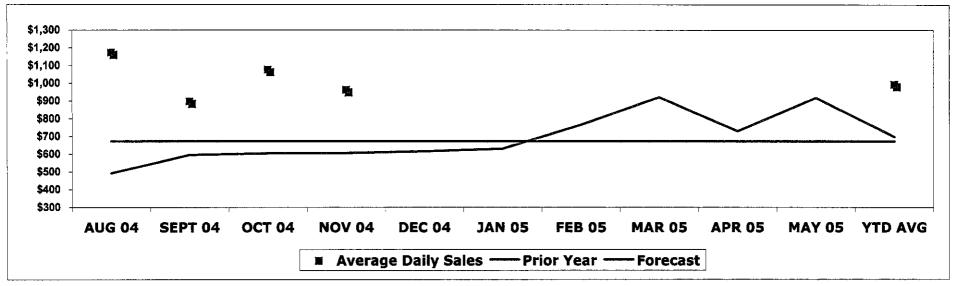


Plan 97.6%

Discussion and Action Plan							
Action Plan Item		Date	Impact (\$)				

Average Daily Other Equivalent Sales

Millard Public Schools



Plan 147.8%

Discussion and Action Plan							
Action Plan Item	Date	Impact (\$)					
		i					



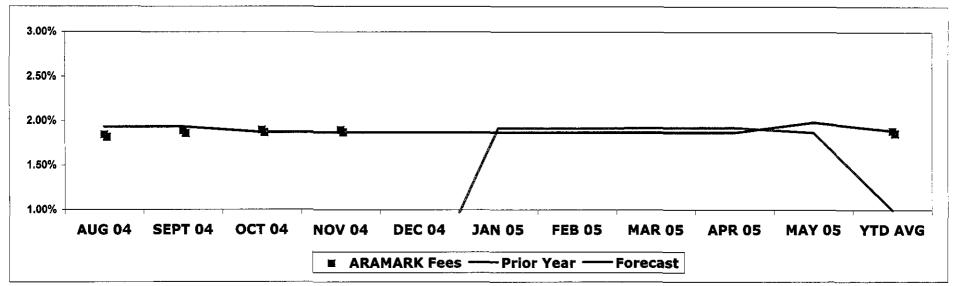
Expenditure Summary

2004-05 School Year

November-04

ARAMARK Fees as a Percentage of Sales

Millard Public Schools

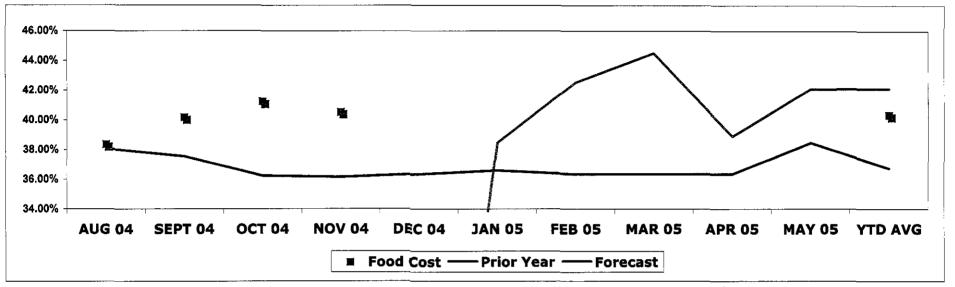


Plan 99.9%

	Discussion and Action Plan		
Action Plan Item		Date	Impact (\$)

Food Cost as a Percentage of Sales

Millard Public Schools

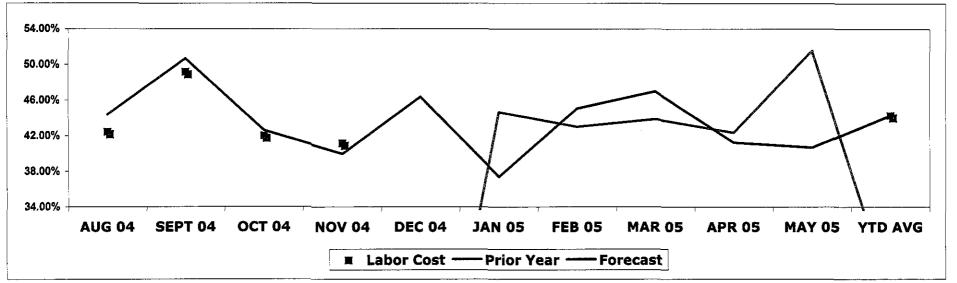


Plan 109.8%

Discussion and Action Plan							
Action Plan Item			Date	Impact (\$)			

Labor Cost as a Percentage of Sales

Millard Public Schools

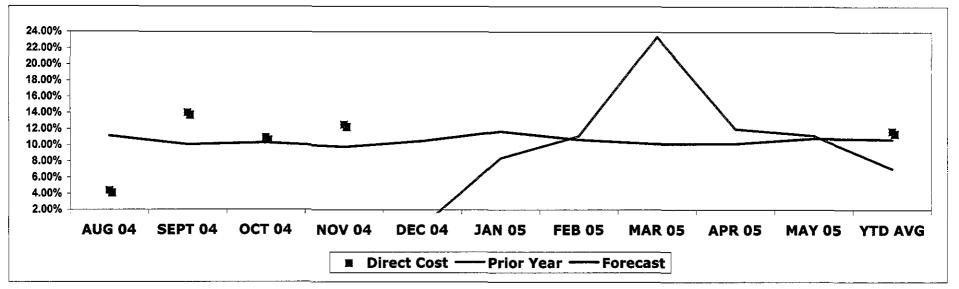


Plan 100.0%

Discussion and Action Plan							
Action Plan Item				Date	Impact (\$)		
			·				
					1		

Direct Cost as a Percentage of Sales

Millard Public Schools



Plan 109.1%

Action Plan Item		Date	Impact (\$)
		· ·	



Elementary Building Reports

Quarterly Report August thru December 2004

Elementary Total November 2004 Year-to-Date									
Breakfast Lunch	Equivalents	Hours	Productivity	Total Meal	Hours	Productivity			
10,004 131,691	•	6,266	24.26	501,119	23,910	20.96			
PROFIT ((LOSS)	1 .0,000	Cents	Percent		Cents	Percent			
STATEMENT	\$	Per Meal	of Sales	\$	Per Meal	of Sales			
009.03 Catering Sales	3,971.57	0.03	1.5%	10,299.61	0.02	1.2%			
009.10 Vending Sales	-	-	0.0%	-		0.0%			
010.09 Breakfast Sales	1,756.50	0.01	0.7%	3,885.70	0.01	0.4%			
010.13 Breakfast Ala Carte		-	0.0%	-		0.0%			
010.14 Breakfast Adult	94.10	0.00	0.0%	158.50	0.00	0.0%			
010.15 Lunch Sales	185,770.80	1.22	69.3%	620,674.60	1.24	69.6%			
010.18 Lunch Ala Carte	3,782.45	0.02	1.4%	14,090.65	0.03	1.6%			
010.19 Lunch Adult	6,189.60	0.04	2.3%	21,146.45	0.04	2.4%			
TOTAL CASH SALE	- Zu Nocoloz	1.33	75.2%	670,255.51	1.34	75.1%			
010.24 Fed Gov't Reimb - Br		0.04	2.1%	32,517.89	0.06	3.6% 21.0%			
010.25 Fed Gov't Reimb - Lu 010.27 State Gov't Reimb - E		0.40	22.6% 0.2%	187,016.77 1,296.10	0.37 0.00	0.1%			
TOTAL REIMBURSEMENT		0.00 0.44	24,8%	220,830.76	0.00	24.8%			
Allocated Sale		0.44	0.0%	1,070.81	0.00	0.1%			
TOTAL SALE		1.76	100.0%	892,157.08	1.78	100.0%			
209.01 Meat, Poultry, Seafoo		0.00	0.1%	(1.963.09)	(0.00)	-0.2%			
209.02 Fruit and Vegetables	7,062.58	0.05	2.6%	22,650.37	0.05	2.5%			
209.03 Groceries	47,908.42	0.32	17.9%	184,659.17	0.37	20.7%			
209.04 Milk & Cream	31,341.13	0.21	11.7%	95,296.97	0.19	10.7%			
209.05 Baked Goods	5,699.55	0.04	2.1%	20,250.90	0.04	2.3%			
209.07 Beverages	1	-	0.0%	170.70	0.00	0.0%			
209.10 Vending Product	(251.88)	(0.00)	-0.1%	(1,048.79)	(0.00)	-0.1%			
209.99 Other Merchandise		-	0.0%	·	-	0.0%			
Allocated Food Co	st 14.97	0.00	0.0%	1,446.61	0.00	0.2%			
TOTAL FOOD COS	T 91,938.04	0.60	34.3%	321,462.84	0.64	36.0%			
301.00 Salarles & Wages		<u> </u>	0.0%	•	:	0.0%			
302.00 Payroll Adjustments			0.0%	-	•	0.0%			
303.05 Paid Vacation & Hol		-	0.0%	•		0.0%			
304.00 Payroll Taxes	<u> </u>	<u> </u>	0.0%	-		0.0%			
305.00 Other Payroll Costs		-	0.0%			0.0%			
Allocated Aramark Lab	,	0.02	1.3%	18,775.20	0.04	2.1%			
TOTAL ARAMARK LABO	0,002.	0.02	1.3%	18,775.20	0.04	2.1%			
302.15 Client Labor	114,521.32	0.75	42.7%	420,405.07	0.84	47.1%			
Allocated Client Lab		0.04	2.4%	19,244.64	0.04 0.88	2.2% 49.3%			
TOTAL CLIENT LABO TOTAL LABOR COS		0.80	45.2% 46.5%	439,649.71 458,424.92	0.91	51.4%			
312.00 Paper and Plastics	14,205.73	0.09	5.3%	53,722.29	0.51	6.0%			
313.11 Waste Removal	- (1)200170		0.0%	-		0.0%			
314.22 Equipment Repairs	282.31	0.00	0.1%	653.66	0.00	0.1%			
314.99 Repair & Maint - Other		-	0.0%	75.40	0.00	0.0%			
315.19 Sales Tax on Purchas		0.01	0.4%	4,029.45	0.01	0.5%			
317.00 General Insurance	-	-	0.0%		-	0.0%			
331.04 EDP Supplies	-	-	0.0%			0.0%			
331.31 Airborne Air Freight	-	-	0.0%	-	-	0.0%			
344.95 Security Services	-	-	0.0%	-	-	0.0%			
345.10 Replacements	-	-	0.0%	-		0.0%			
345.13 Delivery Expense	5,686.05	0.04	2.1%	14,687.08	0.03	1.6%			
345.99 Other Operating Exp	-	-	0.0%	-	-	0.0%			
390.00 Administrative Expen	se 2,736.83	0.02	1.0%	9,078.66	0.02	1.0%			
Allocated Dire	ct 11,277.64	0.07	4.2%	32,036.61	0.06	3.6%			
TOTAL ARAMARK DIREC	T 35,130.53	0.23	13.1%	114,283.15	0.23	12.8%			
322.97 District Costs			0.0%			0.0%			
Allocated District Dire	ct 1,701.39	0.01	0.6%	6,927.27	0.01	0.8%			
Allocated Commission			0.0%			0.0%			
TOTAL CLIENT DIREC		0.01	0.6%	6,927.27	0.01	0.8%			
TOTAL DIRECT COS		0.24	13.7%	121,210.42	0.24	13.6%			
101.00 Management Fee	2,736.83	0.02	1.0%	9,078.66	0.02	1.0%			
CURRENT REPIOD	T 256,125.52	1.68	95.5%	910,176.84	1.82	102.0%			
(SUBSIDY) / REFUND	11,989.34	0.00	4.5%	(18,019.76)	(0.04)	-2.0%			
(COOCID 1) / KEPOND	11,505.34	80.0	7.0/0	(10,010,10)	(0.04)	-2.0 /6			

Stand	A1.		Qié	~~
STAND	AIC	me	211	es

	Productivity	Rnk	Food Cost	Rnk	Direct Cost	Rnk	 Return (\$)	Rnk	Priority
Abbott	26.13	2	36.2%	6	12.0%	2	\$ 1,210.29	5	7
Aldrich	16.87	8	35.8%	4	13.8%	6	\$ (4,892.14)	9	2
Black Elk	20.41	7	36.2%	7	14.3%	8	\$ 681.83	6	3
Cather	21.90	6	32.2%	3	14.3%	7	\$ 2,532.96	4	6
Ezra	24.41	4	36.7%	9	12.2%	3	\$ 3,833.34	3	6
Rohwer	22.61	5	32.0%	2	12.8%	4	\$ 7,334.89	1	8
Sandoz	14.54	9	36.5%	8	13.7%	5	\$ (4,056.21)	8	1
Wheeler	26.93	1	32.0%	1	11.1%	1	\$ 6,443.78	2	9
Willowdale	24.58	3	36.0%	5	14.8%	9	\$ (3,131.68)	7	4
AVG	22.04		34.8%		13.2%		\$ 9,957.07		

Breakfast Schools

Г		Productivity	Rnk	Food Cost	Rnk	Direct Cost	Rnk	Return (\$)	Rnk	Priority
T	Ackerman	27.61	2	35.9%	2	12.6%	2	\$ 5,923.37	1	6
1	Bryan	24.25	3	40.8%	6	14.8%	6	\$ (3,330.85)	6	1
Г	Cody	19.21	5	39.1%	4	14.1%	5	\$ (2,997.23)	5	2
Г	Montclair	28.48	1	39.6%	5	12.5%	1	\$ 1,402.93	2	5
Г	Nelhardt	17.78	6	38.6%	3	13.5%	4	\$ (2,739.59)	4	3
	Norris	20.88	4	35.1%	1	12.9%	3	\$ (900.47)	3	4
	AVG	23.04		38.2%		13.4%		\$ (2,641.84)		

Satellite Schools (from a Secondary)

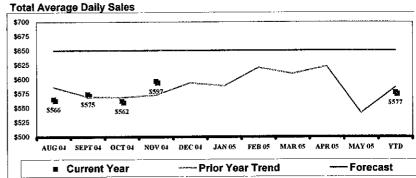
	Productivity	Rnk	Food Cost	Rnk	Direct Cost	Rak	Retum (\$)	Rnk	Priority
Ctnwood	18.99	2	31.5%	1	11.5%	1	\$ 198.12	2	2
Har. Oaks	17.72	3	37.8%	3	12.2%	2	\$ (3,163.13)	3	1
Morton	19.11	1	35.2%	2	14.5%	3	\$ 1,142.11	1	2
AVG	18.61		34.9%		12.7%		\$ (1,822.90)		

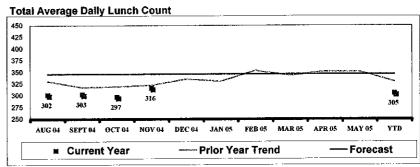
Production Centers (with a satellite)

	Productivity	Rnk	Food Cost	Rnk	Direct Cost	Rak	Return (\$)	Rnk	Priority
Rockwell	17.15		37.2%		20.1%		\$ (6,168.26)		
s-Holling	24.48		31.7%		14.7%		\$ 2,466.91		
Site Total	20.82	1	34.5%	1	17.4%	1	\$ (3,701.34)	1	2
Hitchcock	11.76		48.2%		16.4%		\$ (14,535.81)		
s-Disney	15.62		33.9%		14.8%		\$ (5,274.94)		
Site Total	13.69	2	41.0%	,	15.6%	2	\$ (19,810.75)	2	. 1
AVG	17.25		37.8%		16.5%		\$ (23,512.10)		

l··	
ļ	 - •
ļ	
L	

Abbott Elementary November 2004 Year-to-Date							
					-to-Da		
Breakfast Lunch	Equivalents	Hours	Productivity	Total Meal	Hours	Productivity	
6,327	300	261	25.39	22,093	846 Cents	26.13	
PROFIT / (LOSS) STATEMENT	\$	Cents	Percent of Sales	· \$	Per Meal	Percent of Sales	
	#	Per Meal	0.0%		rea mea	0.0%	
009.03 Catering Sales			0.0%	-		0.0%	
009.10 Vending Sales 010.09 Breakfast Sales			0.0%			0.0%	
010.09 Breakfast Ala Carte			0.0%			0.0%	
010.13 Breakfast Adult			0.0%		_	0.0%	
010.15 Lunch Sales	9,772.00	1.47	81.9%	32,500.00	1.47	81.5%	
010.18 Lunch Ala Carte	277.25	0.04	2.3%	986.00	0.04	2.5%	
010.19 Lunch Adult	64.70	0.01	0.5%	285.45	0.01	0.7%	
TOTAL CASH SALES	10,113.95	1.53	84.7%	33,771.45	1.53	84.7%	
010.24 Fed Gov't Reimb - Brkfs		-	0.0%		-	0.0%	
010.25 Fed Gov't Reimb - Lunc	1,821.65	0.27	15.3%	6,039.27	0.27	15.2%	
010.27 State Gov't Reimb - Brkf	st	-	0.0%	-	-	0.0%	
TOTAL REIMBURSEMENTS	1,821.65	0.27	15.3%	6,039.27	0.27	15.2%	
Allocated Sales		•	0.0%	47.01	0.00	0.1%	
TOTAL SALES	11,935.60	1.80	100.0%	39,857.73	1.80	100.0%	
209.01 Meat, Poultry, Seafood	103.76	0.02	0.9%	(32.89)	(0.00)	-0.1%	
209.02 Fruit and Vegetables	438.26	0.07	3.7%	1,256.31	0.06	3.2%	
209.03 Groceries	1,970.45	0.30	16.5%	7,806.79	0.35	19.6%	
209.04 Milk & Cream	1,378.61	0.21	11.6%	4,339.25	0.20	10.9%	
209.05 Baked Goods	294.43	0.04	2.5%	974.09	0.04	2.4%	
209.07 Beverages		-	0.0%	-		0.0%	
209.10 Vending Product	3.21	0.00	0.0%	-	•	0.0%	
209.99 Other Merchandise		-	0.0%			0.0%	
Allocated Food Cost	0.67	0.00	0.0%	65.48	0.00	0.2%	
TOTAL FOOD COST	4,189.39	0.63	35.1%	14,409.03	0.65	36.2%	
)0 Salaries & Wages		-	0.0%	-	•	0.0%	
00 Payroll Adjustments		-	0.0%	-		0.0%	
303.05 Paid Vacation & Hol		-	0.0%	•	-	0.0%	
304.00 Payroll Taxes		-	0.0%		-	0.0%	
305.00 Other Payroll Costs		-	0.0%			0.0%	
Allocated Aramark Labor	157.20	0.02	1.3%	844.27	0.04	2.1%	
TOTAL ARAMARK LABOR	157.20	0.02	1.3%	844.27	0.04	2.1%	
302.15 Client Labor	4,892.84	0.74	41.0%	17,358.41	0.79	43.6%	
Allocated Client Labor	292.30	0.04	2.4%	861,91	0.04	2.2%	
TOTAL CLIENT LABOR	5,185.14	0.78	43.4%	18,220.32	0.82	45.7%	
TOTAL LABOR COST	5,342.34	0.81	44.8%	19,064.59	0.86	47.8%	
312.00 Paper and Plastics	353.01	0.05	3.0%	1,767.64	80.0	4.4%	
313.11 Waste Removal		-	0.0%	<u>.</u>		0.0%	
314.22 Equipment Repairs			0.0%			0.0%	
314.99 Repair & Maint - Other	ļ	<u> </u>	0.0%	-		0.0%	
315.19 Sales Tax on Purchased	30.65	0.00	0.3%	151.09	0.01	0.4%	
317.00 General Insurance			0.0%	-	-	0.0%	
331.04 EDP Supplies			0.0%		-	0.0%	
331.31 Airborne Air Freight			0.0%	-		0.0%	
344.95 Security Services		ļ	0.0%	-	ļ.,., .	0.0%	
345.10 Replacements			0.0%			0.0%	
345.13 Delivery Expense	204.80	0.03	1.7%	716.80	0.03	1.8%	
345.99 Other Operating Exp		-	0.0%		200	0.0%	
390.00 Administrative Expense	119.28	0.02	1.0%	397.67	0.02	1.0%	
Allocated Direct	502.04	0.08	4.2%	1,435.54	0.06	3.6%	
TOTAL ARAMARK DIRECT	1,209.78	0.18	10.1%	4,468.74	0.20	11.2%	
322.97 District Costs		-	0.0%			0.0%	
Allocated District Direct	75.74	0.01	0.6%	307.40	0.01	0.8%	
Allocated Commissions	<u> </u>		0.0%	-		0.0%	
TOTAL CLIENT DIRECT	75.74	0.01	0.6%	307.40	0.01	0.8%	
TOTAL DIRECT COST	1,285.52	0.19	10.8%	4,776.15	0.22	12.0% 1.0%	
1.00 Management Fee	119.28 10,936.53	0.02	1.0% 91.6%	397.67 38,647.44	0.02	97.0%	
JIAL PROGRAM COST	10,930.93	1.65	₹1.0%	30,047.44	1.75	91.070	
CURRENT PERIOD	999.07	0.45	8.4%	1,210.29	0.05	3.0%	
(SUBSIDY) / REFUND	10.666	0.15	0.4%	1,410.49	0.05	3.0%	





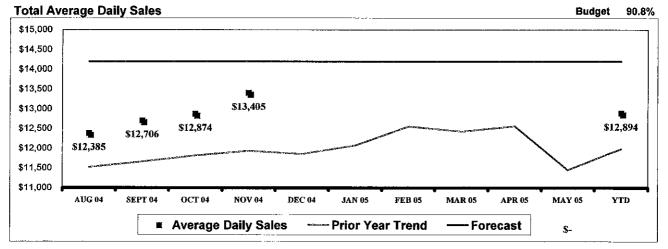
Lunch Participation

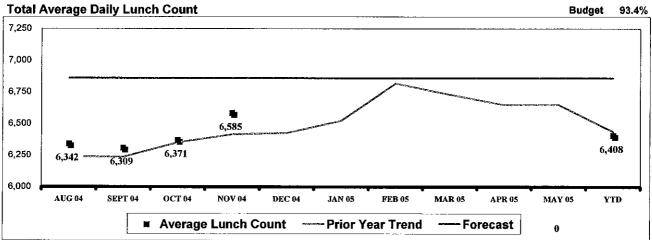
AUG SEP OCT NOV DEC JAN FEB MAR APR MAY YTD Current 72.77% 73.01% 71.83% 76.43% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 73.67% 0.00% 75.63% Prior Year 75.93% 72.79% 73.18% 73.91% 0.00% 0.00% 0.00% 0.00% 0.00% -3.16% 0.21% -1.35% 2.52% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% -1.96%

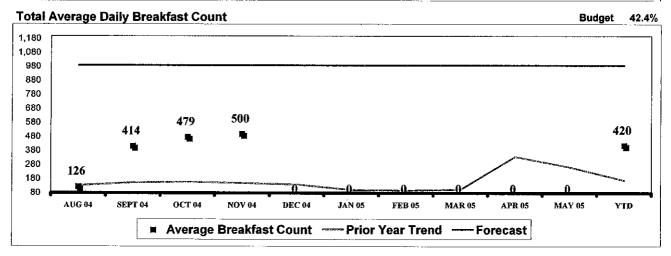
ACTION PLAN:	Time Frame	Done
, , . 	-	
		
		l
		<u> </u>
		1
· ·	· -	
		t
	- "	<u> </u>
· · ·-		
		-
	-	
		ļ
		ļ
		l
		Π'
,		
		†
		l
,		├
<u> </u>		
		
		<u> </u>

Elementary Summary

Summary

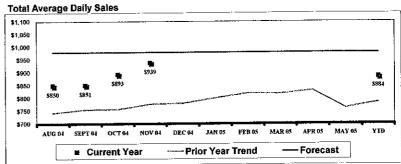


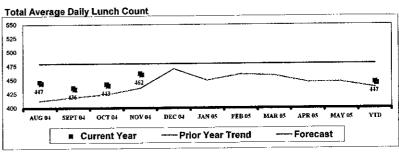




Lunch Pa	articipati	ion									
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	73.99%	73.43%	74.12%	76.47%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	74.58%
Prior Year	74.82%	74.68%	76.06%	76.82%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	192.78%
Forecast	81.07%	81.07%	81.07%	81.07%	81.07%	81.07%	81.07%	81.07%	81.07%	81.07%	81.07%
PR Variance	(0.82)	(1.24)	(1.94)	(0.35)	0.00	0.00	0.00	0.00	0.00	0.00	(118.2)
FC Variance	(7.08)	(7.64)	(6.95)	(4.60)	0.00	0.00	0.00	0.00	0.00	0.00	(6.49)

Ackerman Elementary November 2004 Year-to-Date							
	Equivalents	Hours	Productivity.	Total Meal	Hours	Productivity	
8reakfast Lunch 1,482 9,242	561	310	36.40	35,719	1.294	27.61	
PROFIT / (LOSS)	7 301	Cents	Percent		Cents	Percent	
STATEMENT	s	Per Meal	of Sales	s	Per Meat	of Sales	
009.03 Catering Sales	378.00	0.03	2.0%	879.00	0.02	1.4%	
009,10 Vending Sales	0,0,00		0.0%			0.0%	
010.09 Breakfast Sales	144.30	0.01	0.8%	291.10	0.01	0.5%	
010.13 Breakfast Ala Carte	147.00		0.0%		-	0.0%	
010,14 Breakfast Adult	41.55	0.00	0.2%	64,55	0.00	0.1%	
010.15 Lunch Sales	13,531.20	1,20	72.1%	44,631.00	1.25	72.8%	
010.18 Lunch Ala Carle	119.10	0.01	0.6%	455.70	0.01	0.7%	
010.19 Lunch Adult	326.15	0.03	1.7%	976.20	0.03	1.6%	
TOTAL CASH SALE		1.29	77.4%	47,297.55	1.32	77.2%	
010.24 Fed Gov't Reimb - Bri	1.10.10.00	0.04	2.3%	958.79	0.03	1.6%	
		0.33	19.8%	12,766.61	0.36	20.8%	
010.25 Fed Gov't Reimb - Lu			0.4%	168.15	0.00	0.3%	
010.27 State Gov't Reimb - B	_	0.01			0.39	22.7%	
TOTAL REIMBURSEMENT	1,200.02	0.38	22.6%	13,893.55 73,89	0.00	0.1%	
Allocated Sale			0.0%		***	100.0%	
TOTAL SALE		1,66	100.0%	61,264.99	1.72	-0.2%	
209.01 Meat, Poultry, Seafoo		(0.00)	-0.1%	(129.28)	(0.00)		
209.02 Fruit and Vegetables	208.46	0.02	1.1%	864.99	0.02	1.4%	
209.03 Groceries	3,834.66	0.34	20.4%	13,844.05	0.39	22.6%	
209.04 Milk & Cream	2,118.17	0.19	11.3%	6,091.53	0.17	9.9%	
209.05 Baked Goods	331.43	0.03	1.8%	1,335.48	0.04	2.2%	
209.07 Beverages	<u> </u>	•	0.0%	-		0.0%	
209.10 Vending Product	(78.07)	(0,01)	-0.4%	(126.83)	(0.00)	-0.2%	
209.99 Other Merchandise		-	0.0%		•	0.0%	
Allocated Food Co		0.00	0.0%	97.58	0.00	0.2%	
TOTAL FOOD COS	T 6,396.92	0.57	34.1%	21,977.50	0.62	35.9%	
301,00 Salaries & Wages		-	0.0%			0.0%	
302.00 Payroll Adjustments		-	0.0%	•		0.0%	
303.05 Paid Vacation & Hol	1	-	0.0%			0.0%	
304.00 Payroll Taxes	<u> </u>	-	0.0%	٠		0.0%	
305.00 Other Payroll Costs		٠	0.0%	-		0.0%	
Allocated Aramark Lab	x 247.28	0.02	1.3%	1,288.23	0.04	2.1%	
TOTAL ARAMARK LABO	R 247.28	0,02	1.3%	1,288.23	0.04	2.1%	
302.15 Client Labor	5,904.56	0.52	31.4%	22,384.24	0.63	38.5%	
Allocated Client Lab	x 459.81	0.04	2.4%	1,320.75	0.04	2.2%	
TOTAL CLIENT LABO	R 6,364.37	0.56	33.9%	23,704.99	0.66	38.7%	
TOTAL LABOR COS	T 6,611.65	0.59	35.2%	24,993,22	0.70	40.8%	
312.00 Paper and Plastics	961.03	0.09	5.1%	3,240.59	0.09	5.3%	
313.11 Waste Removal	1	-	0.0%	-		0.0%	
314.22 Equipment Repairs		-	0.0%	-		0.0%	
314.99 Repair & Maint - Othe	er .		0.0%	-	-	0.0%	
315.19 Sales Tax on Purcha		0.01	0.3%	247.54	0.01	0.4%	
317,00 General Insurance	T	-	0.0%	-		0.0%	
331.04 EDP Supplies	1	-	0.0%	-	<u>Γ</u>	0.0%	
331.31 Airborne Air Freight	—		0.0%		-	0.0%	
344.95 Security Services	 		0.0%		-	0.0%	
345.10 Replacements	1	-	0.0%		-	0.0%	
345,13 Delivery Expense	297.60	0.03	1.6%	934.40	0.03	1.5%	
345.99 Other Operating Exp	1-20.30		0.0%	-		0.09	
390.00 Administrative Expen	se 203.14	0.02	1.1%	642.94	0.02	1.0%	
		0.07	4.2%	2,186.14	0.06	3.6%	
Allocated Dire		0.20	12.3%	7,251.61	0.20	11.89	
TOTAL ARAMARK DIREC	T 2,311.07	0.20		1,201.01	T	0.09	
322,97 District Costs		0.01	0.0%	470 OF	0.01		
Allocated District Dire		0.01	0.6%	476.35	0.01	0.89	
Allocated Commission		004	0.0%	470 OF	0.04	0.09	
	T 119.14	0.01	0.6%	476.35 7,727.96		12.69	
TOTAL CLIENT DIREC							
TOTAL CLIENT DIRECT COS	T 2,430.21	0.22	12.9%				
TOTAL CLIENT DIRECT COS 101.00 Management Fee	T 2,430.21 203.14	0.02	1.1%	642.94	0.02	1.09	
TOTAL CLIENT DIRECT COS	T 2,430.21 203.14			642.94	0.02		

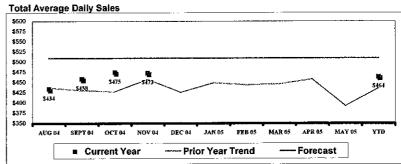


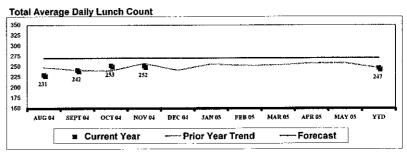


Lunch Participation APR MAY YTD FEB MAR AUG SEP OCT NOV DEC JAN 0.00% 74.83% 0.00% 0.00% Current 75.38% 73.42% 74.12% 76.64% 0.00% 0.00% 0.00% 0.00% 0.00% 79.38% 0.00% 75.09% 76.24% 77.15% 79.17% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% -4.55% 0.29% -2.81% -3.03% -2.53% 0.00% 0.00%

ACTION PLAN:	Time Frame	Done
		L
		
· · · · · · · · · · · · · · · · · · ·		l
··		1
		1
		L'
		<u> </u>
		.
		L
· · · · · · · · · · · · · · · · · · ·		
		1
	i	1

Novem	ber 200	Year-to-Date				
Breakfast Lunch	Equivalents	Hours	Productivity	Total Meal	Hours	Productivity
- 5,046	261	276	19.26	17,967	1,065	16.87
PROFIT / (LOSS)		Cents	Percent	¢	Cents	Percent
STATEMENT	\$	Per Meal	of Sales	\$	Per Meal	of Sales
009.03 Catering Sales			0.0%	•		0.0%
009.10 Vending Sales		<u>-</u> -	0.0%	·		0.0%
010.09 Breakfast Sales		-	0.0%	<u> </u>		0.0%
010.13 Breakfast Ala Carte			0.0%			0.0%
010.14 Breakfast Adult			0.0%	-	-	0.0%
010.15 Lunch Sales	7,924.00	1.49	83.7%	26,692.00	1.49	83.3%
010.18 Lunch Ala Carte	155.75	0.03	1.6%	595,90	0.03	1.9%
010.19 Lunch Adult	220,76	0.04	2.3%	831.10	0.05	
TOTAL CASH SALES	8,300.50	1.58	87.7%	28,119.00	1.57	87.7%
010.24 Fed Gov't Reimb - Brkfs		0.00	0.0%			0.0%
010.25 Fed Gov't Reimb - Lung		0.22	12.3%	3,891.08	0.22	12.1%
010.27 State Gov't Reimb - Brk			0.0%			0,0%
TOTAL REIMBURSEMENTS	1,164.11	0.22	12.3%	3,891.08	0.22	12.1%
Allocated Sales	0.464.61	-	0.0%	39.35	0.00	0.1%
TOTAL SALES	9,464.61	1.78	100,0%	32,049.43	1.78	100.0%
209.01 Meat, Poultry, Seafood	77.03	0.01	0.8%	(83.85)	(0.00)	-0.3%
209.02 Fruit and Vegetables	375.68	0.07	4.0%	947.11	0.05	3.0%
209.03 Grocerles	1,528.53	0.29	18.1%	6,389.81	0.36	19.9%
209.04 Milk & Cream	1,019.11	0.19	10.8%	3,396.00	0.19	10.6%
209.05 Baked Goods	210.05	0.04	2.2%	755.95	0.04	2.4%
209.07 Beverages			0.0%			0.0%
209.10 Vending Product	22.34	0.00	0,2%	13.60	0.00	0.0%
209.99 Other Merchandise			0.0%		0.00	0.0%
Allocated Food Cost	0.53	0.00	0.0%	51.89	0.00	0.2%
TOTAL FOOD COST	3,233.27	0.61	34.2%	11,470.51	0.64	35.8%
301.00 Salaries & Wages			0.0%			0.0%
302.00 Payroll Adjustments			0.0%	-		0.0%
303,05 Paid Vacation & Hol		-	0.0%		-	0.0%
304.00 Payroll Taxes			0.0%			0.0%
305.00 Other Payroll Costs		-	0.0%			0.0%
Allocated Aramark Labor	124.65	0.02	1.3%	669.94	0,04	2.1%
TOTAL ARAMARK LABOR	124.65	0.02	1.3%	669.94	0.04	2.1%
302.15 Client Labor	5,286.99	1.00	55.9%	19,360.35	1.08	60.4%
Allocated Client Labor	231.79	0.04	2.4%	689.02	0.04	2.1%
TOTAL CLIENT LABOR	5,518.78	1.04	58.3%	20,049.37	1.12	62.6%
TOTAL LABOR COST	5,643.43	1.06	59.6%	20,719.31	1.15	64.6%
312.00 Paper and Plastics	443.57	0.08	4.7%	1,857.65	0.10	5.8%
313.11 Waste Removal			0.0%		•	0.0%
314.22 Equipment Repairs			0.0%			0.0%
314.99 Repair & Maint - Other			0.0%			0.0%
315.19 Sales Tax on Purchase	24.71	0.00	0.3%	148.04	0.01	0.5%
317.00 General Insurance		-	0.0%			0.0%
331.04 EOP Supplies			0.0%			0.0%
331.31 Airborne Air Freight			0.0%			0.0%
344.95 Security Services		• • • • • • • • • • • • • • • • • • • •	0.0%			0.0%
345.10 Replacements			0.0%			0.0%
345,13 Delivery Expense	195,20	0.04	2.1%	697.60	0.04	2.2%
345.99 Other Operating Exp		-	0.0%			0.0%
390.00 Administrative Expense	95.53	0.02	1.0%	323,40	0.02	1,0%
Affocated Direct	398.11	0.08	4.2%	1,150.69	0.06	3.6%
TOTAL ARAMARK DIRECT	1,157.12	0.22	12.2%	4,177.38	0.23	13.0%
322.97 District Costs			0.0%		****	0.0%
Allocated District Direct	60.06	0.01	0.6%	250.98	0.01	0.8%
ABocated Commissions		-	0.0%			0.0%
TOTAL CLIENT DIRECT	60.06	0.01	0.6%	250.98	0.01	0.8%
TOTAL DIRECT COST	1,217.18	0.23	12.9%	4,428.36	0.25	13.8%
101.00 Management Fee	95.53	0.02	1.0%	323.40	0.02	1.0%
'OTAL PROGRAM COSTI	10,189.41	1.92	107.7%	36,941.57	2.06	115.3%
CURRENT PERIOD		_				





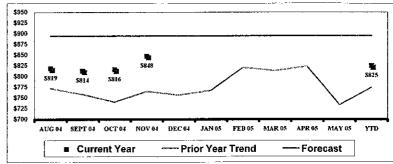
Lunch Participation

AUG SEP OCT NOV DEC JAN FEB MAR APR MAY YTD Current 68.78% 72.24% 76.06% 75.63% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 73.74% 0.00% 0.00% 0.00% 74.75% Prior Year 75.26% 73.21% 72.83% 78.04% 0.00% 0.00% 0.00% 0.00% 0.00% -1.01% -6.48% -0.97% 3.22% -2.41% 0.00% 0.00% 0.00% 0.00%

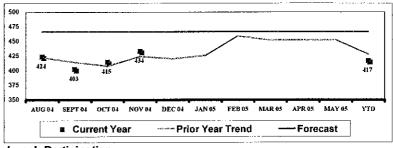
ACTION PLAN:	Time Frame	Don
	-	
		·
		-
		1
		1
		1
	j	1
		1
		1
		1
		ļ
		1
		
		
		-
		1
		1
		1

Black Elk	ber 200			Voar	-to-Da	to
Breakfast Lunch	Equivalents	Hours	Productivity	Total Meel	Hours	Productivity
- 8,671	853	424	22.49	32,036	1,570	20.41
PROFIT / (LOSS)		Cents	Percent	V2,000	Cents	Percent
STATEMENT	\$	Per Meal	of Sales	\$	Per Meal	of Sales
009.03 Catering Sales		-	0.0%	55.80	0.00	0.1%
009.10 Vending Sales		•	0.0%		-	0.0%
010.09 Breakfast Sales		-	0.0%	-	-	0.0%
010.13 Breakfast Ala Carte			0.0%	-	-	0.0%
010.14 Breakfast Adult		-	0.0%		•	0.0%
010.15 Lunch Sales	13,910.80	1.46	82.0%	46,601.60	1.45	81.8%
010.18 Lunch Ala Carte	353.25	0.04	2.1%	1,308.85	0.04	2.3%
010.19 Lunch Adult	519.25	0.05	3.1%	1,895.55	0.06	3.3%
TOTAL CASH SALES	14,783.30	1.55	87.2%	49,861.80	1.56	87.5%
010.24 Fed Gov't Reimb - Brkfs		· ·	0.0%	<u></u>		0.0%
010.25 Fed Gov't Reimb - Lund		0.23	12.8%	7,047.84	0.22	12.4%
010.27 State Gov't Reimb - Brid	st		0.0%	- '		0.0%
TOTAL REIMBURSEMENTS	2,174.75	0.23	12.8%	7,047.84	0.22	12.4%
Allocated Sales	-		0.0%	67.98	0.00	0.1%
TOTAL SALES	16,958.05	1.78	100.0%	56,977.62	1.78	100.0%
209.01 Meat, Poultry, Seafood	(32.08)	(0.00)	-0.2%	(117.84)	(0.00)	-0.2%
209.02 Fruit and Vegetables	842.76	0.09	5.0%	2,527.19	0.08	4.4%
209.03 Groceries	2,412.39	0.25	14.2%	11,495.31	0.36	20.2%
209.04 Milk & Cream	1,866.79	0.20	11.0%	5,539.25	0.17	9.7%
209.05 Baked Goods	337.59	0.04	2.0%	1,397.81	0.04	2.5%
209.07 Beverages	(14.10)	12.400	0.0%	(000.00)		0.0%
209.10 Vending Product	(44.16)	(0.00)	-0.3%	(283.09)	(0.01)	-0.5%
209.99 Other Merchandise			0.0%			0.0%
Allocated Food Cost	0.95	0.00	0.0%	93.23	0.00	0.2%
TOTAL FOOD COST	5,384.24	0.57	31.8%	20,651.86	0.64	36.2%
301.00 Salaries & Wages		·	0.0%			0.0%
302.00 Payroll Adjustments			0.0%			
303.05 Paid Vacation & Hol		· · · · · · · ·	0.0%			0.0%
304.00 Payroll Taxes		-	0.0%			0.0%
305.00 Other Payroll Costs			0.0%			0.0%
Allocated Aramark Labor	223.35	0.02	1.3%	1,211.73	0.04	2.1%
TOTAL ARAMARK LABOR	223.35	0.02	1,3%	1,211.73	0.04	2.1%
302.15 Client Labor	6,827.56	0.72	40.3%	24,455.13	0.76	42.9%
Allocated Client Labor	415.30	0.04	2.4%	1,230.34	0.04	2.2%
TOTAL CLIENT LABOR TOTAL LABOR COST	7,242.86	0.76	42.7% 44.0%	25,685.47	0.80	45.1% 47.2%
312.00 Paper and Plastics	7,486.21 1,031.51	0.78	6.1%	26,897.20 3,796.56	0.84	6.7%
313.11 Waste Removal	1,031.51	0.11	0.1%	5,180.50	0.12	0.0%
314.22 Equipment Repairs			0.0%	- :		0.0%
314.22 Equipment Repairs 314.99 Repair & Maint - Other	-		0.0%			0.0%
315.19 Sales Tax on Purchase	58.73	0.01	0.0%	268.63	0.01	0.5%
317.00 General insurance	30.13	- 0.01	0.0%	200.03	0.01	0.0%
331.04 EDP Supplies			0.0%			0.0%
331.31 Airborne Air Freight			0.0%			0.0%
344.95 Security Services			0.0%			0.0%
345.10 Replacements			0.0%		-	0.0%
345.13 Delivery Expense	316.80	0.03	1.9%	1,049.60	0.03	1.8%
345.99 Other Operating Exp	2.0.00		0.0%			0.0%
390.00 Administrative Expense	171.43	0.02	1.0%	576.65	0.02	1.0%
Allocated Direct	713.30	0.07	4.2%	2,038.35	0.06	3.6%
TOTAL ARAMARK DIRECT	2,291.77	0.24	13.5%	7,729.79	0.24	13.6%
322.97 District Costs	-,-,	•	0.0%			0.0%
Allocated District Direct	107.61	0.01	0.6%	440.29	0.01	0.8%
Allocated Commissions	.01.01		0.0%	- 440.23	-	0.0%
TOTAL CLIENT DIRECT	107.61	0.01	0.6%	440.29	0.01	0.8%
TOTAL DIRECT COST	2,399.38	0.25	14.1%	8,170.08	0.26	14.3%
101.00 Management Fee	171.43	0.02	1.0%	576.65	0.02	1.0%
OTAL PROGRAM COST	15,421.26	1.62	90.9%	56,295.79	1.76	98.8%
CURRENT PERIOD	1					

Total Average Daily Sales



Total Average Daily Lunch Count

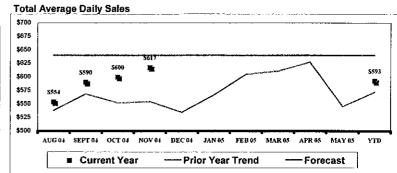


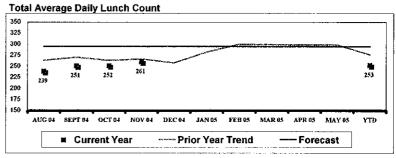
Lunch Participation

AUG SEP OCT NOV DEC JAN FEB MAR APR MAY YTD Current 77.38% 73.59% 75.69% 79.37% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 76.20% 0.00% 78.35% Prior Year 76.90% 76.04% 74.79% 77.84% 0.00% 0.00% 0.00% 0.00% 0.00% 0.48% -2.45% 0.91% 1.53% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% -2.15%

ACTION PLAN:	Time Frame	Done
	!	
·		
		
]	
	1	
	–	
· · · · · · · · · · · · · · · · · ·		

ı	Bryan Novei	Year-to-Date					
- 1	Breakfast Lunch Equivalents Hours Productivity Total Meal Hours						Productivity
Į	1,496 5,217	714	271	27.46	24,801	1,023	24.25
ı	PROFIT / (LOSS)		Cents	Percent		Cents	Percent
ı	STATEMENT	\$	Per Meel	of Sales	\$	Per Meal	of Sales
ı	009.03 Catering Sales	866.00	0.12	7.0%	2,894.00	0.12	7.0%
1	009.10 Vending Sales			0.0%		-	0.0%
ı	010.09 Breakfast Sales	217.50	0.03	1.8%	635.65	0.03	1.5%
ı	010.13 Breakfast Ala Carte			0.0%		-	0.0%
ı	010.14 Breakfast Adult	21.25	0.00	0.2%	26.25	0.00	0.1%
ı	010.15 Lunch Sales	6,331.20	0.85	51.3%	21,156.80	0.85	51.4%
ı	010.18 Lunch Ala Carte	84.85	0.01	0.7%	319.65	0.01	0.8%
ı	010.19 Lunch Adult	183.95	0.02	1.5%	551.75	0.02	1.3%
ł	TOTAL CASH SALE	7,704.75	1.04	62.4%	25,584.10	1.03	62.1%
1	010.24 Fed Gov't Reimb - Brk		0.11	6.5%	2,738.64	0.11	6.6%
1	010.25 Fed Gov't Reimb - Lui		0.51	30.5%	12,567.47	0.51	30.5%
ı	010.27 State Gov't Reimb - Br		0.01	0.6%	252.90	0.01	0.6%
ł	TOTAL REIMBURSEMENT		0.63	37.6%	15,559.01	0.63	37.8%
ŀ	Allocated Sale	1012.50	- 0.00	0.0%	49.85	0.00	0.1%
ŀ	TOTAL SALE		1.66	100.0%	41,192.96	1,66	100.0%
ŀ	209.01 Meat, Poultry, Seafood		0.01	0.5%	28.37	0.00	0.1%
ŀ	209.02 Fruit and Vegetables	173.72	0.02	1.4%	957.37	0.04	2.3%
ŀ	209.03 Groceries	2,711.40	0.02	22.0%	9,498.41	0.38	23.1%
ł	209.04 Milk & Cream	2,711.40	0.28	17.0%	5,517.79	0.30	13.4%
ŀ	209.05 Baked Goods	264.21	0.04	2.1%	786.14	0.03	1.9%
ł	209.07 Beverages	204.21	0.04	0.0%	700.14	0.03	0.0%
ŀ	209.10 Vending Product	(8.92)	(0.00)	-0.1%	(55.25)	(0.00)	-0.1%
I	209.99 Other Merchandise	(0.32)	(0.00)	0.0%			0.0%
ŀ		0.00					
ŀ	Alfocated Food Cos TOTAL FOOD COS		0.00	0.0%	66.66	0.00	0.2%
ł		5,306.65	0.71	43.0%	16,799.49	0.68	40.8%
ŀ	301.00 Salaries & Wages		-	0.0%	-	•	0.0%
ŀ	302.00 Payroll Adjustments	 		0.0%		*	0.0%
ŀ	303.05 Paid Vacation & Hol	ļ		0.0%	-	-	0.0%
ŀ	304.00 Payroll Taxes	<u> </u>		0.0%	-		0.0%
ŀ	305.00 Other Payroll Costs		-	0.0%			0.0%
ŀ	Allocated Aramark Labo		0.02	1.3%	859.15	0.03	2.1%
ŀ	TOTAL ARAMARK LABOR		0.02	1.3%	859.15	0.03	2.1%
ŀ	302.15 Client Labor	5,450.02	0.73	44.1%	19,435.37	0.78	47.2%
ł	Allocated Client Labo		0.04	2.4%	887.36	0.04	2.2%
L	TOTAL CLIENT LABOR	5,752.41	0.77	46.6%	20,322.73		
		**************************************				0.82	49.3%
	TOTAL LABOR COST	5,915.04	0.80	47.9%	21,181.88	0.85	51.4%
н	312.00 Paper and Plastics	**************************************		47.9% 7.3%			51.4% 7.6%
l	312.00 Paper and Plastics 313.11 Waste Removal	5,915.04	0.80	47.9% 7.3% 0.0%	21,181.88	0.85	51.4%
l	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs	5,915.04	0.80 0.12	47.9% 7.3% 0.0% 0.0%	21,181.88 3,119.54	0.85 0.13	51.4% 7.6% 0.0% 0.0%
	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other	5,915.04 897.76	0.80 0.12 -	47.9% 7.3% 0.0% 0.0% 0.0%	21,181.88 3,119.54 -	0.85 0.13	51.4% 7.6% 0.0% 0.0% 0.0%
	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase	5,915.04 897.76	0.80 0.12 -	47.9% 7.3% 0.0% 0.0% 0.0% 0.5%	21,181.88 3,119.54	0.85 0.13	51.4% 7.6% 0.0% 0.0% 0.0% 0.5%
	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchass 317.00 General Insurance	5,915.04 897.76	0.80 0.12 - -	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0%	21,181.88 3,119.54 -	0.85 0.13 - -	51.4% 7.6% 0.0% 0.0% 0.0% 0.5% 0.0%
	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchass 317.00 General Insurance 331.04 EDP Supplies	5,915.04 897.76	0.80 0.12 - -	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0%	21,181.88 3,119.54 -	0.85 0.13 - - - 0.01	51.4% 7.6% 0.0% 0.0% 0.0% 0.5% 0.0%
	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchass 317.00 General Insurance	5,915.04 897.76	0.80 0.12 - -	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0%	21,181.88 3,119.54 -	0.85 0.13 - - - 0.01	51.4% 7.6% 0.0% 0.0% 0.0% 0.5% 0.0%
	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchass 317.00 General Insurance 331.04 EDP Supplies	5,915.04 897.76	0.80 0.12 - - 0.01	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0%	21,181.88 3,119.54 -	0.85 0.13 - - - 0.01	51.4% 7.6% 0.0% 0.0% 0.0% 0.5% 0.0%
	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchas 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight	5,915.04 897.76	0.80 0.12 - - 0.01	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0% 0.0%	21,181.88 3,119.54 -	0.85 0.13 - - - 0.01	51.4% 7.6% 0.0% 0.0% 0.0% 0.5% 0.0% 0.0%
	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight 344.95 Security Services	5,915.04 897.76	0.80 0.12 - - 0.01 -	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0% 0.0% 0.0%	21,181.88 3,119.54 -	0.85 0.13 - - 0.01	51.4% 7.6% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchass 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight 344.95 Security Services 345.10 Replacements	5,915,04 897.76	0.80 0.12 - - 0.01 -	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0% 0.0% 0.0%	21,181.88 3,119.54	0.85 0.13 - - 0.01	51.4% 7.6% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
	312.00 Paper and Plastics 313.11 Wasta Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight 344.95 Security Services 345.10 Replacements 345.13 Delivery Expense	5,915.04 897.76 58.63	0.80 0.12 - - 0.01 -	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0% 0.0% 0.0% 0.0	21,181.88 3,119.54	0.85 0.13 - - 0.01	51.4% 7.6% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 1.3%
	312.00 Paper and Plastics 313.11 Wasta Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight 344.95 Security Services 345.10 Replacements 345.13 Delivery Expense 345.99 Other Operating Exp	5,915.04 897.76 58.63 265.60	0.80 0.12 	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0% 0.0% 0.0% 0.0	21,181.88 3,119.54 - - - - - - - - - - - - - - - - - - -	0.85 0.13 	51.4% 7.6% 0.0% 0.0% 0.0% 0.5% 0.0% 0.0% 0.0% 0.0
	312.00 Paper and Plastics 313.11 Wasta Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight 344.95 Security Services 345.10 Replacements 345.13 Delivery Expense 345.99 Other Operating Exp 390.00 Administrative Expense	5,915.04 897.76 58.63 265.60 133.68 519.37	0.80 0.12 - - 0.01 - - - - 0.04 - 0.02	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0% 0.0% 0.0% 0.0	21,181.88 3,119.54 	0.85 0.13 	51.4% 7.6% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0
	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight 344.95 Security Services 345.10 Replacements 345.13 Delivery Expense 345.99 Other Operating Exp 390.00 Administrative Expense	5,915.04 897.76 58.63 265.60 133.68 519.37	0.80 0.12 - - 0.01 - - - 0.04 - 0.02 0.07	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0% 0.0% 0.0% 0.0	21,181.88 3,119.54 	0.85 0.13 	51.4% 7.6% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0
	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight 344.95 Security Services 345.10 Replacements 345.13 Delivery Expense 345.99 Other Operating Exp 390.00 Administrative Expense Aflocated Direct TOTAL ARAMARK DIRECT 322.97 District Costs	5,915.04 897.76 58.63 265.60 133.68 519.37 1,875.04	0.80 0.12 0.01 0.04 0.02 0.07 0.25	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0% 0.0% 0.0% 0.0	21,181.88 3,119.54 	0.85 0.13 	51.4% 7.6% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 1.3% 0.0% 1.1% 3.6% 14.0%
	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight 344.95 Security Services 345.10 Replacements 345.13 Delivery Expense 345.99 Other Operating Exp 390.00 Administrative Expense Allocated Direct TOTAL ARAMARK DIRECT 322.97 District Costs Allocated Direct	5,915,04 897.76 58.63 265.60 133.68 519.37 1,875.04	0.80 0.12 0.01 0.04 0.02 0.07	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0% 0.0% 0.0% 1.1% 4.2% 15.2% 0.0% 0.0%	21,181.88 3,119.54 	0.85 0.13 	51.4% 7.6% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 1.3% 0.0% 1.1% 1.40% 0.0% 0.8%
	312.00 Paper and Plastics 313.11 Waste Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight 344.95 Security Services 345.10 Replacements 345.10 Replacements 345.99 Other Operating Exp 390.00 Administrative Expense Allocated Direct TOTAL ARAMARK DIRECT 322.97 District Costs Allocated District Direct Allocated Commissions	5,915,04 897.76 58.63 265.60 133.68 519.37 1,875.04 78.35	0.80 0.12 	47.9% 7.3% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	21,181.88 3,119.54 	0.85 0.13 	51.4% 7.6% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 1.3% 0.0% 1.1% 3.6% 14.0% 0.0%
	312.00 Paper and Plastics 313.11 Wasta Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight 344.95 Security Services 345.10 Replacements 345.13 Delivery Expense 345.99 Other Operating Exp 390.00 Administrative Expense Allocated Direct TOTAL ARAMARK DIRECT 322.97 District Costs Allocated Commissions TOTAL CLIENT DIRECT	5,915,04 897.76 58.63 265.60 133.68 519.37 1,875.04 78.35	0.80 0.12 0.01 0.04 0.02 0.07 0.25 0.01	47.9% 7.3% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 1.1% 4.2% 15.2% 0.0% 0.6% 0.0%	21,181.88 3,119.54 	0.85 0.13 	51.4% 7.6% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 1.3% 1.1% 3.6% 14.0% 0.0% 0.8%
	312.00 Paper and Plastics 313.11 Wasta Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight 344.95 Security Services 345.10 Replacements 345.13 Delivery Expense 345.99 Other Operating Exp 390.00 Administrative Expense Allocated Direct TOTAL ARAMARK DIRECT 322.97 District Costs Allocated Commissions TOTAL CLIENT DIRECT TOTAL CLIENT DIRECT	5,915,04 897.76 58.63 265.60 133.68 519.37 1,875.04 78.35 78.35	0.80 0.12 0.01 0.04 0.02 0.07 0.25 0.01 	47.9% 7.3% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	21,181.88 3,119.54 	0.85 0.13 	51.4% 7.6% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0
	312.00 Paper and Plastics 313.11 Wasta Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight 344.95 Security Services 345.10 Replacements 345.13 Delivery Expense 345.99 Other Operating Exp 390.00 Administrative Expense Allocated Direct TOTAL ARAMARK DIRECT 322.97 District Costs Allocated District Direct Allocated Commissions TOTAL CLIENT DIRECT TOTAL DIRECT COST	5,915.04 897.76 58.63 265.60 133.68 519.37 1,875.04 78.35 78.35 1,953.40 133.68	0.80 0.12 	47.9% 7.3% 0.0% 0.0% 0.0% 0.5% 0.0% 0.0% 0.0% 0.0	21,181.88 3,119.54 188.70 540.80 443.10 1,485.73 5,777.87 321.47 6,099.34 443.10	0.85 0.13 	51.4% 7.6% 0.0% 0.0% 0.0% 0.5% 0.0% 0.0% 0.0% 0.0
	312.00 Paper and Plastics 313.11 Wasta Removal 314.22 Equipment Repairs 314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase 317.00 General Insurance 331.04 EDP Supplies 331.31 Airborne Air Freight 344.95 Security Services 345.10 Replacements 345.13 Delivery Expense 345.99 Other Operating Exp 390.00 Administrative Expense Allocated Direct TOTAL ARAMARK DIRECT 322.97 District Costs Allocated Commissions TOTAL CLIENT DIRECT TOTAL CLIENT DIRECT	5,915.04 897.76 58.63 265.60 133.68 519.37 1,875.04 78.35 78.35 1,953.40 133.68	0.80 0.12 0.01 0.04 0.02 0.07 0.25 0.01 	47.9% 7.3% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	21,181.88 3,119.54 	0.85 0.13 	51.4% 7.6% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0





Lunch Participation

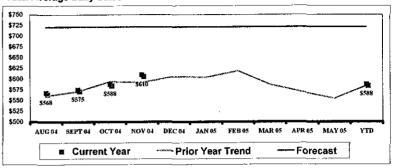
 AUG
 SEP
 OCT
 NOV
 DEC
 JAN
 FEB
 MAR
 APR
 MAY
 YTD

 Current
 71.48%
 75.17%
 75.24%
 78.67%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%

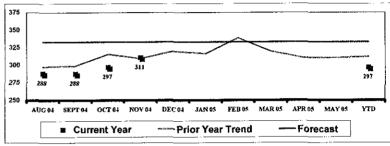
ACTION PLAN:	Time Frame	Done
	<u> </u>	
- ·-··-		
	<u> </u>	
	 	
	· 	
		
	ļ <u>.</u>	
	-	
		_
	· · · · · · · · · · · · · · · · · · ·	
		ļ
		l
	<u>L</u>	

	lementa ber 200			Vane	-to-Da	to
		Hours	Productivity.	Total Meal	Hours	Productivity
Breekfast Lunch 6,213	Equivalents 355	295	22.27	21,787	995	21.90
PROFIT / (LOSS)	333	Cents	Percent	21,701	Cents	Percent
STATEMENT	s	Per Meal	of Sales	\$	Per Meel	of Sales
009.03 Catering Sales			0.0%		-	0.0%
009.10 Vending Sales			0.0%	·	···.	0.0%
010.09 Breakfast Sales			0.0%		-	0.0%
010.13 Breakfast Ala Carte			0.0%			0.0%
010.14 Breakfast Adult	·	-	0.0%			0.0%
010.15 Lunch Sales	8,773.60	1.34	71.9%	28,614.00	1.31	70.5%
010.18 Lunch Ala Carte	239.95	0.04	2.0%	896.60	0.04	2.2%
010.19 Lunch Adult	299.40	0.05	2.5%	1,097.25	0.05	2.7%
TOTAL CASH SALES	9,312.95	1.42	76.3%	30,607.85	1.40	75.4%
010.24 Fed Gov't Reimb - Brkft		1.774	0.0%	30,001.03	1.70	0.0%
010.25 Fed Gov't Reimb - Lund	т	0.44	23.7%	9,930.69	0.46	24.5%
		0.44	0.0%	0,000.00	0.40	0.0%
010.27 State Gov't Reimb - Brk TOTAL REIMBURSEMENTS	r			0.000.00	0.46	
Allocated Sales	E)OUGH O	0.44	23.7%	9,930.69		24.5% 0.1%
			0.0%	48.82	0.00	100.0%
TOTAL SALES		1.86	100.0%	40,587.36	1.86	-0.4%
209.01 Meat, Poultry, Seafood	(36.01)	(0.01)	-0.3%	(165.34)	(0.01)	
209.02 Fruit and Vegetables	(0.29)	(0.00)	0.0%	488.88	0.02	1.2%
209.03 Groceries	1,865.83	0.28	15.3%	7,388.85	0.34	18.2%
209.04 Milk & Cream	1,387.65	0.21	11.4%	4,415.13	0.20	10.9%
209.05 Baked Goods	256.54	0.04	2.1%	887.29	0.04	2.2%
209.07 Beverages		-	0.0%	·	-	0.0%
209.10 Vending Product	(1.85)	(0.00)	0.0%	(9.17)	(0.00)	0.0%
209.99 Other Merchandise			0.0%		-	0.0%
Allocated Food Cost	0.68	0.00	0.0%	65.67	0.00	0.2%
TOTAL FOOD COST	3,472.55	0.53	28.5%	13,071.31	0.60	32.2%
301.00 Salaries & Wages		-	0.0%			0.0%
302.00 Payroll Adjustments		٠	0.0%		-	0.0%
303.05 Paid Vacation & Hol		-	0.0%			0.0%
304.00 Payroll Taxes		•	0.0%			0.0%
305.00 Other Payroll Costs		-	0.0%		-	0.0%
Allocated Aramark Labor	160.70	0.02	1.3%	858.01	0.04	2.1%
TOTAL ARAMARK LABOR	160.70	0.02	1.3%	856.01	0.04	2,1%
302.15 Client Labor	4,676.65	0.71	38.3%	17,043,77	0.78	42.0%
Allocated Client Labor	298.82	0.05	2.4%	875.30	0.04	2.2%
TOTAL CLIENT LABOR	4,975.47	0.76	40.8%	17,919.07	0.82	44.1%
TOTAL LABOR COST	5,136.18	0.78	42.1%	18,775.08	0.86	46.3%
312.00 Paper and Plastics	1,072.11	0.16	8.8%	2,902.70	0.13	7.2%
313.11 Waste Removal		•	0.0%	-		0.0%
314.22 Equipment Repairs		-	0.0%	•		0.0%
314.99 Repair & Maint - Other		-	0.0%			0.0%
315.19 Sales Tax on Purchase	73.80	0.01	0.6%	227.73	0.01	0.6%
317.00 General Insurance			0.0%	-		0.0%
331.04 EDP Supplies		-	0.0%	-		0.0%
331.31 Airborne Air Freight		-	0.0%	-		0.0%
344.95 Security Services		-	0.0%		-	0.0%
345.10 Replacements	l	-	0.0%	-	-	0.0%
345.13 Delivery Expense	252.80	0.04	2.1%	524.80	0.02	1.3%
345.99 Other Operating Exp			0.0%			0.0%
390.00 Administrative Expense	118.23	0.02	1.0%	392.17	0.02	1.0%
Allocated Direct		0.08	4.2%	1,453.32	0.07	3.6%
TOTAL ARAMARK DIRECT		0.31	16.6%	5,500.72	0.25	13.6%
322.97 District Costs	2,000.10		0.0%	4,000.1Z		0.0%
	77 A3	0.01	0.6%	315 42	0.01	0.8%
Allocated District Direct	77.43	- 0.01		315.12	0.01	0.0%
Alfocated Commissions	77 40		0.0%	315.12		
TOTAL CLIENT DIRECT TOTAL DIRECT COST	77.43 2,107.61	0.01	0.6% 17 3%	315.12 5.815.84	0.01	0.8% 14.3%
	118.23	0.32	17.3% 1.0%	5,815.84 392.17	0.27	1.0%
101.00 Management Fee		0.02			0.02	93.8%
COTAL DROCDAM COST	10 87 <i>4 52</i>					
OTAL PROGRAM COST CURRENT PERIOD	10,834.56	1.65	88.8%	38,054.40	1.75	33.07

Total Average Daily Sales



Total Average Daily Lunch Count



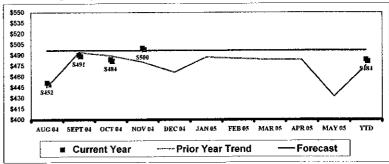
Lunch Participation

FEB YTD APR AUG SEP OCT DEC JAN MAR MAY Current 70.25% 70.62% 72.77% 75.74% 0.00% 0.00% 0.00% 0.00% 0.00% 72.55% 0.00% 0.00% 0.00% 0.00% 73.39% Prior Year 70.00% 70.35% 74.25% 72.81% 0.00% 0.00% 0.25% 0.27% -1.48% 2.94% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% -0.84%

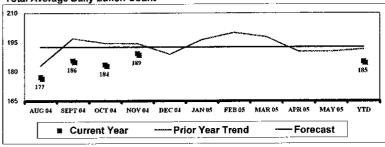
ACTION PLAN:	Time Frame	Done
	<u> </u>	
		<u> </u>
		
	+	
		<u></u>
<u> </u>		
		-
	_ 	
		-
	<u> </u>	
		l
		ļ <u>.</u>
		
		<u> </u>
]		-
		<u> </u>

	Cody El	ementai ber 200			Year	-to-Da	te
Breekfast	Lunch	Equivalents	Hours	Productivity	Total Meal	Hours	Productivity
1,523	3,786	342	270	20.93	18,926	985	19.21
PROFIT /			Cents	Percent	10,020	Cents	Percent
STATEN		\$	Per Meel	of Sales	s	Per Meal	of Sales
009.03 Catering		236.10	0.04	2.4%	865,40	0.05	2.6%
009.03 Catering 6		230.10	0.04	0.0%		0.00	0.0%
010.09 Breakfast		113.50	0.02	1.1%	332.20	0.02	1.0%
		113.30	0.02	0.0%	302.20	0.02	0.0%
010.13 Breakfast		10.40	0.00	0.0%	22.05	0.00	0.1%
010.14 Breakfast				26.7%	9,075.60	0.48	27.0%
010.15 Lunch Sa		2,673.20	0.47 0.02	1.3%	445.15	0.40	1.3%
010.18 Lunch Ala		134.80		2.0%	827.90	0.04	2.5%
010.19 Lunch Ad	CASH SALES	196.95	0.03			0.61	
		3,364.95		33.6% 15.2%	11,568.30	0.01	34.4% 14.2%
010.24 Fed Gov		1,523.69	0,27		4,774.19		
010.25 Fed Gov1		5,041.32	0.89	50.4%	17,047.16	0.90	50.6%
010.27 State Gov		76.15	0.01	0.8%	242.65	0.01	0.7%
TOTAL REIMB		6,641.16	1.18	66.4%	22,064.00	1.17	65.5%
	cated Sales	12 222 41		0.0%	40.43	0.00	0.1%
	AL SALES	10,006.11	1.77	100.0%	33,672.73	1.78	100.0%
209.01 Meat, Por		14.15	0.00	0.1%	(149.24)	(0.01)	-0.4%
209.02 Fruit and		58.03	0.01	0.6%	473.96	0.03	1.4%
209.03 Groceries		2,015.15	0.36	20.1%	8,039.17	0.42	23.9%
209.04 Milk & Cro		1,375.15	0.24	13.7%	4,248.92	0.22	12.6%
209.05 Baked Go	xods	138.42	0.02	1.4%	542.64	0.03	1.6%
209.07 Beverage	s		-	0.0%	-		0.0%
209.10 Vending I	Product	15.75	0.00	0.2%	(32.00)	(0.00)	-0.1%
209.99 Other Me	rchandise			0.0%	-	-	0.0%
Allocat	ed Food Cost	0.56	0.00	0.0%	55.14	0.00	0.2%
TOTAL FO	OOD COST	3,617.21	0.64	36.2%	13,178.59	0.70	39.1%
301.00 Salaries 8	. Wages		-	0.0%	-	-	0.0%
302.00 Payroll A	djustments		-	0.0%	-		0.0%
303.05 Paid Vac	ation & Hol		-	0.0%	•		0.0%
304.00 Payroll Ta	axes			0.0%		-	0.0%
305.00 Other Pa				0.0%	-	-	0.0%
	ramark Labor	131.79	0.02	1.3%	701.88	0.04	2.1%
	MARK LABOR	131.79	0.02	1.3%	701.88	0.04	2.1%
302.15 Client Lal		4,853.47	0.86	48.5%	16,977.59	0.90	50,4%
	d Client Labor	245.05	0.04	2.4%	726.10	0.04	2.2%
	IENT LABOR	5,098.52	0.90	51.0%	17,703,69	0.94	52.6%
TOTAL LA		5,230.31	0.93	52.3%	18,405.58	0.97	54.7%
312.00 Paper an		522.64	0.09	5.2%	2,244.96	0.12	6.7%
313.11 Waste Re				0.0%		-	0.0%
314.22 Equipmen			H	0.0%			0.0%
314.99 Repair &			-	0.0%			0.0%
315.19 Sales Tax		39.49	0.01	0.4%	211.10	0.01	0.6%
317.00 General I		35.73	V.U1	0.0%	211.10	V.V!	0.0%
331.04 EDP Sup			· · · ·	0.0%			0.0%
331.31 Airborne				0.0%			0.0%
344.95 Security S				0.0%	<u> </u>		0.0%
				0.0%		· -	0.0%
345.10 Replacen		182.40			AEE 0A	0.02	1.4%
345.13 Delivery E		102.40	0.03	1.8%	466.84		
345.99 Other Op		(01.71		0.0%	220.40		0.0%
390.00 Administr		101.71	0.02	1.0%	339.40	0.02	1.0%
	located Direct	420.88	0.07	4.2%	1,221.81	0.06	3.6%
TOTAL ARAM	ARK DIRECT	1,267.12	0.22	12.7%	4,484.11	0.24	13.3%
322.97 District Co				0.0%			0.0%
Allocated	District Direct	63.50	0.01	0.6%	262.29	0.01	0.8%
Allocated	Commissions			0.0%			0.0%
TOTAL CLI	ENT DIRECT	63.50	0.01	0.6%	262.29	0.01	0.8%
TOTAL DIR	ECT COST	1,330.62	0.24	13.3%	4,746.40	0.25	14,1%
101.00 Managem	ent Fee	101.71	0.02	1.0%	339.40	0.02	1.0%
OTAL PROG	RAM COST	10,279.85	1.82	102.7%	36,669.96	1.94	108.9%
CURRENT PE	riod i			1			ŀ

Total Average Daily Sales



Total Average Daily Lunch Count



Lunch Participation

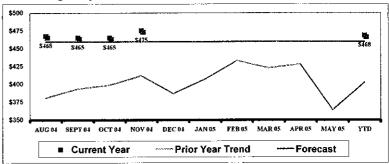
YTĐ DEC JAN FEB MAR APR MAY AUG SEP OCT NOV Current 82.63% 86.17% 86.76% 87.47% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 86.36% 0.00% 83.85% 0.00% 0.00% 0.00% 0.00% 0.00% Prior Year 60.42% 86.14% 85.12% 85.03% 2.21% 0.03% 1.64% 2.45% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 2.50%

ACTION PLAN:	Time Frame	Доле
		h
	1	
	-	
	-	<u> </u>
		L
		ļ
	 	
	<u> </u>	
	·	·
· · · · · · · · · · · · · · · · · · ·		
v	-	ļ
	<u> </u>	<u> </u>
	1	
	†	
	- 	1
	1	
		<u> </u>
	1	†
<u></u>	+	-
	_	-
······································		

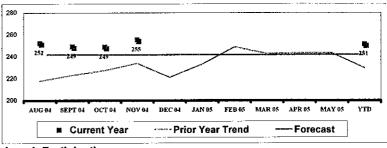
Millard Public Schools Cottonwood Elementary

	Cottonwood Elementary November 2004 Year-to-Date								
*	Equivalents	Hours	Productivity	Total Meal	Hours	Productivity			
8reakfast Lunoh - 5,109	Equivalents 201	278	19.14	18,080	952	18.99			
PROFIT / (LOSS)	201	Cents	Percent	10,000	Cents	Percent			
STATEMENT	s	Per Meai	of Sales	\$	PerMeal	of Sales			
009.03 Catering Sales	•	1 04 (11002	0.0%			0.0%			
009.10 Vending Sales			0.0%	-		0.0%			
010.09 Breakfast Sales			0.0%			0.0%			
010.13 Breakfast Ala Carte		-	0.0%		-	0.0%			
010.14 Breakfast Adult			0.0%			0.0%			
010.15 Lunch Sales	6,914.80	1.30	72.7%	23,764.00	1.31	73.4%			
010.18 Lunch Ala Carte	190.50	0.04	2.0%	695.75	0.04	2.1%			
010.19 Lunch Adult	132.50	0.02	1.4%	486.55	0.03	1.5%			
TOTAL CASH SALES	7,237.80	1.36	76.1%	24,936.30	1.38	77.0%			
010.24 Fed Gov't Reimb - Brkfs			0.0%	1,780.50	0.10	5.5%			
010.25 Fed Gov't Reimb - Lunc		0.43	23.9%	5,608.85	0.31	17.3%			
010.27 State Gov't Reimb - Brkt		-	0.0%	-	•	0.0%			
TOTAL REIMBURSEMENTS	2,270.12	0.43	23.9%	7,389.35	0.41	22.8%			
Allocated Sales		-	0.0%	38.76	0.00	0.1%			
TOTAL SALES	9,507.92	1.79	100.0%	32,364.41	1.79	100.0%			
209.01 Meat, Poultry, Seafood	(1.87)	(0.00)	0.0%	36.95	0.00	0.1%			
209.02 Fruit and Vegetables	112.72	0.02	1.2%	345.08	0.02	1.1%			
209.03 Groceries	1,420.18	0.27	14.9%	5,458.51	0.30	16.9%			
209.04 Milk & Cream	1,105.93	0.21	11.6%	3,443.12	0.19	10.6%			
209.05 Baked Goods	280.08	0.05	2.9%	872.67	0.05	2.7%			
209.07 Beverages			0.0%	-	-	0.0%			
209.10 Vending Product	(10.69)	(0.00)	-0.1%	(10.69)	(0.00)	0.0%			
209.99 Other Merchandise		-	0.0%	-	-	0.0%			
Allocated Food Cost	0.53	0.00	0.0%	53.29	0.00	0.2%			
TOTAL FOOD COST	2,906.88	0.55	30.6%	10,198.93	0.56	31.5%			
301.00 Salaries & Wages		-	0.0%			0.0%			
302.00 Payroll Adjustments			0.0%		-	0.0%			
303.05 Paid Vacation & Hol			0.0%	-	-	0.0%			
304.00 Payroll Taxes		-	0.0%	-	-	0.0%			
305.00 Other Payroll Costs		•	0.0%	-		0.0%			
Allocated Aramark Labor	125.23	.0.02	1.3%	689.80	0.04	2.1%			
TOTAL ARAMARK LABOR	125.23	0.02	1.3%	689.80	0.04	2.1%			
302.15 Client Labor	4,543.72	0.86	47.8%	16,541.79	0.91	51.1%			
Allocated Client Labor	232.85	0.04	2.4%	698.50	0.04	2.2%			
TOTAL CLIENT LABOR	4,776.57	0.90	50.2%	17,240.29	0.95	53.3%			
TOTAL LABOR COST	4,901.80	0.92	51.6%	17,930.09	0.99	55.4%			
312.00 Paper and Plastics	532.21	0.10	5.6%	1,614.86	0.09	5.0%			
313.11 Waste Removal		-	0.0%	-		0.0%			
314.22 Equipment Repairs			0.0%			0.0%			
314.99 Repair & Maint - Other		•	0.0%	٠.		0.0%			
315.19 Sales Tax on Purchase	27.57	0.01	0.3%	133.50	0.01	0.4%			
317.00 General Insurance		•	0.0%			0.0%			
331.04 EDP Supplies			0.0%			0.0%			
331.31 Airborne Air Freight		•	0.0%		-	0.0%			
344.95 Security Services		-	0.0%	-		0.0%			
345.10 Replacements		-	0.0%		-	0.0%			
345.13 Delivery Expense	80.00	0.02	0.8%	230.40	0.01	0.7%			
345.99 Other Operating Exp		-	0.0%		-	0.0%			
390.00 Administrative Expense	95.59	0.02	1.0%	325.44	0.02	1.0%			
Allocated Direct	399.93	0.08	4.2%	1,157.42	0.06	3.6%			
TOTAL ARAMARK DIRECT	1,135.30	0.21	11.9%	3,461.62	0.19	10.7%			
322.97 District Costs		•	0.0%	-		0.0%			
Allocated District Direct	60.33	0.01	0.6%	250.22	0.01	0.8%			
Allocated Commissions		-	0.0%			0.0%			
TOTAL CLIENT DIRECT	60.33	0.01	0.6%	250,22	0.01	0.8%			
TOTAL DIRECT COST	1,195.63	0.23	12.6%	3,711.83	0.21	11.5%			
101.00 Management Fee	95.59	0.02	1.0%	325.44	0.02	1.0%			
TOTAL PROGRAM COST	9,099.90	1.71	95.7%	32,166.29	1.78	99.4%			
CURRENT PERIOD]						
(SUBSIDY) / REFUND	408.02	0.08	4.3%	198.12	0.01	0.6%			

Total Average Daily Sales



Total Average Daily Lunch Count

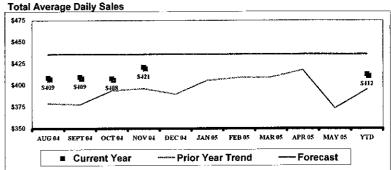


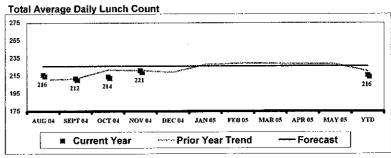
Lunch Participation

FEB MAR APR MAY YTO AUG SEP OCT DEC JAN NOV Current 75.87% 74.52% 74.21% 76.79% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 75.29% 0.00% 0.00% 0.00% 77.17% Prior Year 73.18% 74.95% 76.43% 78.63% 0.00% 0.00% 0.00% 2.69% -0.43% -2.22% -1.83% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% -1.88%

ACTION PLAN:	Time Frame	Done
···		
· · ·		
		
		<u> </u>
		<u> </u>
·		
<u></u>		
		
<u> </u>		

	Disney E Novem	ber 200		Year-to-Date			
Brea	kfest Lunch	Equivalents	Hours	Productivity	Total Meal	Hours	Productivity
	- 4,422	242	270	17.26	15,751	1,008	15.62
Р	ROFIT / (LOSS)		Cents	Pércent		Cents	Percent
	STATEMENT	\$	Per Meai	of Sales	\$	Per Meal	of Sales
009.03	Catering Sales		-	0.0%		-	0.0%
	Vending Sales		-	0.0%		-	0.0%
	Breakfast Sales			0.0%			0.0%
	Breakfast Ala Carte			0.0%	_		0.0%
	Breakfast Adult		-	0.0%			0.0%
	Lunch Sales	6,166.00	1.32	73.2%	20,677.60	1.31	72.6%
	Lunch Ala Carte	73.00	0.02	0.9%	272.25	0.02	1.0%
	Lunch Adult	269.50	0.06	3.2%	930.50	0.06	3.3%
010.13	TOTAL CASH SALES		1.40	77.3%	21,880.35	1.39	76.8%
010 24	Fed Gov't Reimb - Brkfs	6,508.50	- 1.40	0.0%	1,536.27	0.10	5.4%
			0.41	22.7%	5,036.82	0.32	17.7%
	Fed Gov't Reimb - Lunc		0.41	0.0%	5,030.02	0.32	0.0%
	State Gov't Reimb - Brkf		0.44				
101/	AL REIMBURSEMENTS	1,912.08	0.41	22,7%	6,573.09	0.42	23.1%
-	Affocated Sales	0 400 50	7.07	0.0%	34.02	0.00	0.1% 100.0%
000.00	TOTAL SALES	8,420.58	1.81	100.0%	28,487.46	1.81	
	Meat, Poultry, Seafood	177.95	0.04	2.1%	(59.56)	(0.00)	-0.2%
	Fruit and Vegetables	413.26	0.09	4.9%	787.15	0.05	2.8%
	Groceries	1,855.88	0.40	22.0%	5,595.68	0.36	19.6%
	Milk & Cream	975.03	0.21	11.6%	2,634.37	0.17	9.2%
	Baked Goods	200.31	0.04	2.4%	635.43	0.04	2.2%
	Beverages			0.0%			0.0%
209.10	Vending Product	(2.02)	(0.00)	0.0%	13.92	0.00	0.0%
209.99	Other Merchandise			0.0%	-		0.0%
	Allocated Food Cost	0.47	0.00	0.0%	46.82	0.00	0.2%
T	OTAL FOOD COST	3,620.88	0.78	43.0%	9,653.81	0.61	33.9%
301.00	Salaries & Wages		•	0.0%	·	•	0.0%
302.00	Payroll Adjustments		-	0.0%	-	-	0.0%
303.05	Paid Vacation & Hol		-	0.0%	-	-	0.0%
304.00	Payroll Taxes		-	0.0%	-	-	0.0%
305.00	Other Payroll Costs		•	0.0%			0.0%
	Viocated Aramark Labor	110.90	0.02	1.3%	605.72	0.04	2.1%
	TAL ARAMARK LABOR	110.90	0.02	1.3%	605.72	0.04	2.1%
	Client Labor	5,097.99	1.09	60.5%	18,383.87	1.17	64.5%
0020	Allocated Client Labor	206.22	0.04	2.4%	615.05	0.04	2.2%
	TOTAL CLIENT LABOR	5,304.21	1.14	63.0%	18,998.92	1.21	66.7%
	TAL LABOR COST	5,415.12	1.16	64.3%	19,604.63	1,24	68.8%
	Paper and Plastics	690.30	0.15	8.2%	2,159,91	0.14	7.6%
	Waste Removal	000,00	0.13	0.0%	2,100.01	5.17	0.0%
	Equipment Repairs		-	0.0%		 	0.0%
	Repair & Maint - Other			0.0%	···		0.0%
		46.46		0.6%	164.99	0.01	0.0%
	Sales Tax on Purchase	40.40	0.01		104.99		0.0%
	General Insurance			0.0%	-		
	EDP Supplies		ļ	0.0%	<u> </u>		0.0%
	Airborne Air Freight		-	0.0%			0.0%
	Security Services			0.0%		L	0.0%
	Replacements		<u> </u>	0.0%			0.0%
	Delivery Expense	198.40	0.04	2.4%	371.20	0.02	1.3%
	Other Operating Exp			0.0%		-	0.0%
390.00	Administrative Expense	83.95	0.02	1.0%	283.52	0.02	1.0%
	Allocated Direct	354,19	0.08	4.2%	1,020.60	0.06	3.6%
TOT	AL ARAMARK DIRECT	1,373.30	0.29	16.3%	4,000.22	0.25	14.0%
322.97	District Costs		-	0.0%			0.0%
	Allocated District Direct	53.43	0.01	0.6%	220.22	0.01	0.8%
	Allocated Commissions			0.0%	-		0.0%
	OTAL CLIENT DIRECT	53.43	0.01	0.6%	220.22	0.01	0.8%
	AL DIRECT COST	1,426.74	0.31	16.9%	4,220.44	0.27	14.8%
101.00	Management Fee	83.95	0.02	1.0%	283.52	0.02	1.0%
_	PROGRAM COST	10,546.68	2.26	125.2%	33,762.40	2.14	118.5%
	RENT PERIOD						





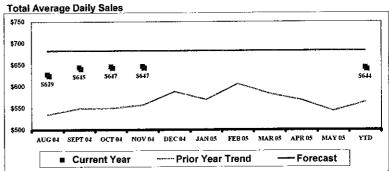
Lunch Participation

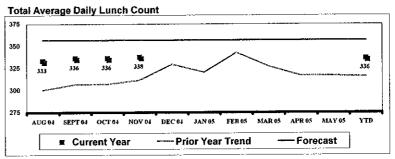
 AUG
 SEP
 OCT
 NOV
 DEC
 JAN
 FEB
 MAR
 APR
 MAY
 YTD

 Current
 74.83%
 73.15%
 73.37%
 76.21%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%
 0.00%

ACTION PLAN:	Time Frame	Done
····		
<u> </u>		
	-	
· · · · · · · · · · · · · · · · · · ·		
		, i
		ļ
·		
		

Ezra Millard Elementary November 2004 Year-to-Date								
	ber 200		D 4 . D %					
Breakfast Lunch	Equivalents 380	Hours 294	Productivity 24.32	Total Meal 24,454	Hours 1,002	Productivity 24.41		
- 6,758 PROFIT / (LOSS)	360	Cents	Percent	24,404	Cents	Percent		
STATEMENT	\$	Per Meal	of Sales	\$	Per Meal	of Sales		
009.03 Catering Sales			0.0%		-	0.0%		
009.10 Vending Sales		-	0.0%			0.0%		
010.09 Breakfast Sales			0.0%		-	0.0%		
010.13 Breakfast Ala Carte		-	0.0%		٠	0.0%		
010.14 Breakfast Adult		-	0.0%	-	-	0,0%		
010.15 Lunch Sales	9,436.80	1.32	72.9%	32,196.00	1.32	72.4%		
010.18 Lunch Ala Carte	220.00	0.03	1.7%	767.85	0.03	1.7%		
010.19 Lunch Adult	331.95	0.05	2.6%	1,054.50	0.04	2.4%		
TOTAL CASH SALES	9,988.75	1.40	77.2%	34,018.35	1.39	76.5%		
010.24 Fed Gov't Reimb - Brkfs		•	0.0%	-		0.0%		
010.25 Fed Gov't Reimb - Lunc	2,951.15	0.41	22.8%	10,410.16	0.43	23.4%		
010.27 State Gov't Reimb - Brkf			0.0%		- 0.40	0.0%		
TOTAL REIMBURSEMENTS	2,951.15	0.41	22.8%	10,410,16	0.43	23,4% 0.1%		
Allocated Sales TOTAL SALES	12,939.90	1.81	0.0% 100.0%	53.85 44,482.36	0.00 1.82	100.0%		
	12,939.90	0.01	0.5%	755.15	0.03	1.7%		
209.01 Meat, Poultry, Seafood 209.02 Fruit and Vegetables	124.05	0.01	1.0%	796.57	0.03	1.8%		
209.02 Fruit and vegetables 209.03 Groceries	2,517.86	0.02	19.5%	8,895.04	0.36	20.0%		
209.04 Milk & Cream	1,409.99	0.30	10.9%	4,773.75	0.20	10.7%		
209.05 Baked Goods	257.97	0.04	2.0%	1,010.03	0.04	2.3%		
209,07 Beverages		•	0.0%		-	0.0%		
209.10 Vending Product	(2.76)	(0.00)	0.0%	15.53	0.00	0.0%		
209.99 Other Merchandise			0.0%		-	0.0%		
Allocated Food Cost	0.72	0.00	0.0%	73.32	0.00	0.2%		
TOTAL FOOD COST	4,374.10	0.61	33.8%	16,319.39	0.67	36.7%		
301.00 Salaries & Wages		-	0.0%		-	0.0%		
302.00 Payroll Adjustments		•	0.0%		-	0.0%		
303.05 Paid Vacation & Hol			0.0%			0.0%		
304.00 Payroll Taxes			0.0%			0.0%		
305.00 Other Payroll Costs		•	0.0%	-		0.0%		
Allocated Aramark Labor	170.43	0.02	1.3%	941.96	0.04	2.1%		
TOTAL ARAMARK LABOR	170.43	0.02	1.3%	941.96	0.04	2.1%		
302.15 Client Labor	4,630.68	0.65	35.8%	16,581.50	0.68	37.3%		
Allocated Client Labor	316.90	0.04	2.4%	958.43	0.04	2.2% 39.4%		
TOTAL CLIENT LABOR	4,947.56 5,117.99	0.72	38.2% 39.6%	17,539.93 18,481.89	0.76	41.5%		
312.00 Paper and Plastics	762.20	0.11	5.9%	2,305.64	0.09	5.2%		
313.11 Waste Removal	102.20	· · · ·	0.0%	2,000.01		0.0%		
314.22 Equipment Repairs		_	0.0%			0.0%		
314.99 Repair & Maint - Other		-	0.0%			0.0%		
315.19 Sales Tax on Purchase	46.25	0.01	0.4%	170.04	0.01	0.4%		
317.00 General Insurance		-	0.0%	-		0.0%		
331.04 EDP Supplies		-	0.0%	-		0.0%		
331.31 Airborne Air Freight		-	0.0%	-	<u> </u>	0.0%		
344.95 Security Services			0.0%			0.0%		
345.10 Replacements		-	0.0%	-		0.0%		
345.13 Delivery Expense	304.00	0.04	23%	550.40	0.02	1.2%		
345.99 Other Operating Exp		•	0.0%		·	0.0%		
390.00 Administrative Expense	128.48	0.02	1.0%	440.17	0.02	1.0%		
Allocated Direct	544.29	0.08	4.2%	1,595.66	0.07	3.6%		
TOTAL ARAMARK DIRECT	1,785.22	0.25	13.8%	5,061.91	0.21	11.4%		
322.97 District Costs			0.0%	<u> </u>		0.0%		
Allocated District Direct	82.11	0.01	0.6%	345.66	0.01	0.8%		
Allocated Commissions		- 0.04	0.0%	04=00	0.01	0.0%		
TOTAL DIRECT COST	82.11	0.01	0.6%		0.01	0.8%		
TOTAL DIRECT COST	1,867.33 128.48	0.26	14.4% 1.0%	5,407.57 440.17	0.22	12.2%		
101.00 Management Fee TOTAL PROGRAM COST	11,487.90	1.61	88.8%	40,649.02	1.66	91.4%		
CURRENT PERIOD	*1,701.00	1.01	73.070	10,040,02	7.00			
(SUBSIDY) / REFUND	1,452.00	0.20	11.2%	3,833.34	0.16	8.6%		
/	.,	0.20	/*		4			





Lunch Participation

AUG SEP OCT NOV DEC JAN FEB MAR APR MAY YTD

Current 79.60% 79.65% 79.98% 80.71% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 80.10%

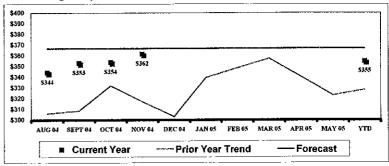
Phioryest 76.63% 78.02% 76.12% 79.25% 0.00%

ACTION PLAN:	Time Frame	Done
 .		
	 	
	 	
<u> </u>		-
		ļ
<u> </u>		
		l
		-
		ļ
: : : : : : :		
	,	L
		l
·		T
,,,, -	 	t
······································	· · · ·	\vdash
	 	-
· · · · · -	-l	1
		l
· · · · · · · · · · · · · · · · · · ·		1
	1	
<u> </u>	 	\vdash
	·I	
	 	-
	↓	ļ
	<u> </u>	<u> </u>

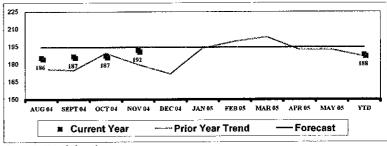
Millard Public Schools
Harvey Oaks Elementary

	Harvey Oaks Elementary November 2004 Year-to-Date							
Breakfest Lunch	Equivalents	Hours	Productivity:	Total Meai	Hours	Productivity		
- 3,840	174	217	18.50	13,588	767	17.72		
PROFIT / (LOSS)		Cents	Percent		Cents	Percent		
STATEMENT	\$	Per Meal	of Sales	\$	Per Meal	of Sales		
009.03 Catering Sales		-	0.0%			0.0%		
009.10 Vending Sales			0.0%	-	•	0.0%		
010.09 Breakfast Sales			0.0%		-	0.0%		
010.13 Breakfast Ala Carte			0.0%		-	0.0%		
010.14 Breakfast Adult		-	0.0%			0.0%		
010.15 Lunch Sales	5,686.80	1.42	78.6%	19,170.80	1,41	78.2%		
010.18 Lunch Ala Carte	89.75	0.02	1.2%	347.50	0.03	1.4%		
010.19 Lunch Adult	95.95	0.02	1.3%	281.15	0.02	1.1%		
TOTAL CASH SALES	5,872.50	1.46	81.2%	19,799.45	1.48	80.8%		
010.24 Fed Gov't Reimb - Brkfs		-	0.0%	1,130.05	0.08	4.6%		
010.25 Fed Gov't Reimb - Lunc		0.34	18.8%	3,552.03	0.26	14.5%		
010.27 State Gov't Reimb - Brkf		-	0.0%		-	0.0%		
TOTAL REIMBURSEMENTS	1,360.91	0.34	18.8%	4,682.08	0.34	19.1%		
Allocated Sales	7 000 11	400	0.0%	29.48	0.00	0.1%		
TOTAL SALES	7,233.41	1.80	100.0%	24,511.01	1.80	100.0%		
209.01 Meat, Poultry, Seafood	94.96	0.02	1.3% 4.3%	8.14 912.90	0.00	3.7%		
209.02 Fruit and Vegetables	312.95 1,374.84	0.08	19.0%	5,475.27	0.07	22.3%		
209.03 Groceries	758.34	0.34	10.5%	2,334.55	0.40	9.5%		
209.04 Milk & Cream 209.05 Baked Goods	148.37	0.19	2.0%	2,334.00 556.44	0.04	2.3%		
209.07 Beverages	140.37	0.04	0.0%	300.44	- 0.04	0.0%		
209.10 Vending Product	(7.06)	(0.00)	-0.1%	(63.05)	(0.00)	-0.3%		
209.99 Other Merchandise	(1.00)	(0.00)	0.0%	(00.00)	(0.00)	0.0%		
Allocated Food Cost	0.40	0.00	0.0%	40.18	0.00	0.2%		
TOTAL FOOD COST	2.680.80	0.67	37.1%	9,264.43	0.68	37.8%		
301.00 Salaries & Wages	Licolog	0.01	0.0%	0,000,70		0.0%		
302.00 Payroll Adjustments		_	0.0%	•		0.0%		
303.05 Paid Vacation & Hol			0.0%			0.0%		
304.00 Payroll Taxes		_	0.0%	-	-	0.0%		
305.00 Other Payroll Costs		· · · · · ·	0.0%			0.0%		
Allocated Aramark Labor	95.27	0.02	1.3%	517.97	0.04	2.1%		
TOTAL ARAMARK LABOR	95.27	0.02	1.3%	517.97	0.04	2.1%		
302.15 Client Labor	4,014.98	1.00	55.5%	14,137.77	1.04	57.7%		
Allocated Client Labor	177.15	0.04	2.4%	528.58	0.04	2.2%		
TOTAL CLIENT LABOR	4 192 13	1.04	58.0%	14,666.35	1.08	59.8%		
TOTAL LABOR COST	4,287.40	1.07	59.3%	15,184.32	1.12	61.9%		
312.00 Paper and Plastics	447.34	0.11	6.2%	1,364.36	0.10	5.6%		
313.11 Waste Removal		-	0.0%		-	0.0%		
314.22 Equipment Repairs		•	0.0%	•	•	0.0%		
314.99 Repair & Maint - Other		-	0.0%		-	0.0%		
315.19 Sales Tax on Purchase	32.06	0.01	0.4%	128.63	0.01	0.5%		
317.00 General Insurance		-	0.0%		-	0.0%		
331.04 EDP Supplies		•	0.0%	-	•	0.0%		
331.31 Airborne Air Freight			0.0%	-		0.0%		
344.95 Security Services		•	0.0%	-		0.0%		
345.10 Replacements			0.0%			0.0%		
345.13 Delivery Expense	57.60	0.01	0.8%	172.80	0.01	0.7%		
345.99 Other Operating Exp			0.0%	-		0.0%		
390.00 Administrative Expense	72.26	0.02	1.0%	244.58	0.02	1.0%		
Allocated Direct	304.26	0.08	4.2%	880.21	0.06	3.6%		
TOTAL ARAMARK DIRECT	913.52	0.23	12.6%	2,790.58	0.21	11.4%		
322.97 District Costs		-	0.0%		- 001	0.0%		
Allocated District Direct	45.90	0.01	0.6%	190.23	0.01	0.8%		
Allocated Commissions	45.00	-	0.0%	400.00	. 0.01	0.0%		
TOTAL CLIENT DIRECT	45.90	0.01	0.6%	190.23	0.01	0.8%		
TOTAL DIRECT COST	959.42 72.26	0.24	13.3%	2,980.81	0.22	12.2% 1.0%		
101.00 Management Fee	7,999.88	0.02	1.0% 110.6%	244,58 27,674.14	0.02	112.9%		
CURRENT PERIOD	1,555,00	1.99	110.074	£1,014.14	2.04	1 12.3 /0		
(SUBSIDY) / REFUND	(766.47)	(0.40)	-10.6%	(3,163.13)	(A 22)	-12.9%		
(GODGID I / REFORD	(100.41)	(0.19)	-10.0/	(0,100.10)	(0.23)	- 1210 /0		

Total Average Daily Sales



Total Average Daily Lunch Count



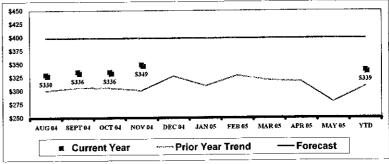
Lunch Participation

FEB MAR APR MAY YTO AUG SEP OCT NOV DEC JAN Current 77.85% 77.75% 77.34% 79.59% 0.00% 0.00% 0.00% 0.00% 78.29% 0.00% 78.30% 0.00% 0.00% 0.00% Prior Year 74.53% 73.16% 79.26% 75.22% 0.00% 0.00% 3.32% 4.60% -1.92% 4.37% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% -0.01%

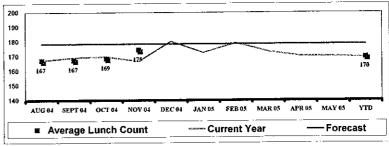
ACTION PLAN:	Time Frame	Done
		1
	- 	
<u></u>		
		l
···		
<u> </u>		_
	1	
		1
	1	1
		1
		_
•		l
		l .
		<u> </u>
:- '		l
		1
		
· · · · · · · · · · · · · · · · · · ·		
· · · · · · · · · · · · · · · · · · ·		
		
 		ļ
	<u> </u>	<u></u>

Hitchcock	Elemen			Year-to-Date			
	Equivalents	Hours	Productivity				
Breakfast Lunch - 3,490	342	255	15.04	12,821	1,091	11.76	
PROFIT / (LOSS)	[Cents	Percent		Cents	Percent	
STATEMENT	\$	Per Meal	of Sales	\$	Per Meal	of Sales	
009.03 Catering Sales		-	0.0%	26.08	0.00	0.1%	
009.10 Vending Sales		٠	0.0%		<u>-</u>	0.0%	
010.09 Breakfast Sales		-	0.0%			0.0%	
010.13 Breakfast Ala Carte		-	0.0%	-		0.0%	
010.14 Breakfast Adult		•	0.0%			0.0%	
010.15 Lunch Sales	4,946.40	1.29	70.8%	16,538.40	1.29	70.5%	
010.18 Lunch Ala Carte	59.25	0.02	0.8%	231.40	0.02	1.0%	
010.19 Lunch Adult	349.00	0.09	5.0%	1,249.80	0.10	5.3%	
TOTAL CASH SALES	5,354.65	1.40	76.6%	18,045.68	1.41	77.0%	
010.24 Fed Gov't Reimb - Brkf	st		0.0%	1,325.64	0.10	5.7%	
010.25 Fed Gov't Reimb - Lund	1,631.99	0.43	23.4%	4,044.58	0.32	17.3%	
010.27 State Gov't Reimb - Bri			0.0%		-	0.0%	
TOTAL REIMBURSEMENTS		0.43	23.4%	5,370.22	0.42	22.9%	
Allocated Sales	, .,		0.0%	27.96	0.00	0.1%	
TOTAL SALES		1.82	100.0%	23,443.86	1.83	100.0%	
209.01 Meat, Poultry, Seafood		0.04	2.3%	(97.31)	(0.01)	-0.4%	
209.02 Fruit and Vegetables	490.06	0.13	7.0%	1,184.04	0.09	5.1%	
209.03 Groceries	2,204.78	0.58	31.6%	6,509.52	0.51	27.8%	
209.04 Milk & Cream	782.30	0.20	11.2%	3,054.13	0.24	13.0%	
209.05 Baked Goods	190.11	0.05	2.7%	638.28	0.05	2.7%	
209.07 Beverages	100.11	0.00	0.0%		-	0.0%	
209.10 Vending Product	(28.21)	(0.01)	-0.4%	(28.88)	(0.00)	-0.1%	
209.99 Other Merchandise	(20.21)	(0.01)	0.0%	(20.00)	(0.00)	0.0%	
	0.39	0.00	0.0%	38.35	0.00	0.2%	
Allocated Food Cos TOTAL FOOD COST		0.99	54.4%	11,298.13	0.88	48.2%	
	3,001.00	0.33	0.0%	11,200.10	- 0.00	0.0%	
301.00 Salaries & Wages	 	<u> </u>	0.0%			0.0%	
302.00 Payroll Adjustments	├		0.0%			0.0%	
303.05 Paid Vacation & Hol	ļ	ļ <u>-</u>		· · · · ·		0.0%	
304.00 Payroll Taxes	.	•	0.0%				
305.00 Other Payroll Costs	ļ <u> </u>	-	0.0%			0.0%	
Allocated Aramark Labo		0.02	1.3%	497.16	0.04	2.1%	
TOTAL ARAMARK LABOR	92.02	0.02	1.3%	497.16	0.04	2.1%	
302.15 Client Labor	5,106.78	1.33	73.1%	21,545.50	1.68	91,9%	
Allocated Client Labo	171.10	0.04	2.4%	506.22	0.04	2.2%	
TOTAL CLIENT LABOR		1.38	75.5%	22,051.72	1.72	94,1%	
TOTAL LABOR COST		1.40	76.9%	22,548.88	1.76	96.2%	
312.00 Paper and Plastics	203.80	0.05	2.9%	1,746.34	0.14	7.4%	
313.11 Waste Removal		-	0.0%			0.0%	
314.22 Equipment Repairs		•	0.0%	127.15	0.01	0.5%	
314.99 Repair & Maint - Other		-	0.0%	-		0.0%	
315.19 Sales Tax on Purchase	e 41.44	0.01	0.6%	206.45	0.02	0.9%	
317.00 General Insurance		-	0.0%		-	0.0%	
331.04 EDP Supplies		-	0.0%		-	0.0%	
331.31 Airborne Air Freight	L		0.0%			0.0%	
344.95 Security Services	1		0.0%			0.0%	
345.10 Replacements	1		0.0%			0.0%	
345.13 Delivery Expense	220.80	0.06	3.2%	444.80	0.03	1.9%	
345.99 Other Operating Exp	1	-	0.0%			0.0%	
390.00 Administrative Expens	e 68.98	0.02	1.0%	293.04	0.02	1.2%	
Allocated Direc		0.08	4.2%	840.53	0.07	3.6%	
TOTAL ARAMARK DIREC	1	0.22	11.9%	3,658.31	0.29	15.6%	
322.97 District Costs	. 020.00	-	0.0%	-,455.51	-	0.0%	
	t 44.34	0.01	0.6%	181.30	0.01	0.8%	
Allocated District Direct		V.01	0.0%	101,30		0.09	
Allocated Commission TOTAL CLIENT DIRECT		0.01	0.6%	181.30	0.01	0.89	
TOTAL DIRECT COS		0.23	12.5%	3,839.62	0.30	16.4%	
101.00 Management Fee	68.98	0.02	1.0%	293.04	0.02	1.29	
TOTAL PROGRAM COS	4	2.64	144.8%		2.96	162.0%	
	10,110,33	2.04	174.070	0.,010,01	2.50		
CURRENT PERIOD	(2 427 22	(0.00	-44.8%	(14,535.81)	(4.42)	-62.0%	
(SUBSIDY) / REFUND	(3,127.35)	(0.82)	-17.0%	(10,000,01)	(1.13)	-02.07	

Total Average Daily Sales



Total Average Daily Lunch Count



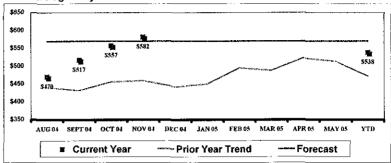
Lunch Participation

APR YTD AUG SEP OCT NOV FEB MAY DEC JAN MAR Current 84.71% 84.88% 83.06% 85.61% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 84.73% 0.00% 0.00% 85.41% Prior Year 84.31% 85.26% 85.59% 84.01% 0.00% 0.00% 0.00% 0.00% 0.41% -0.37% -2.53% 1.60% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% -0.68%

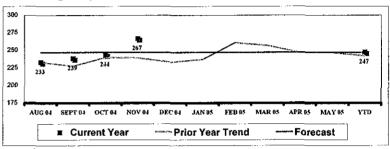
ACTION PLAN:	Time Frame	Don
		L
	- ···	<u> </u>
	_	
		
	-	\vdash
	 	_
	-	1
		+
<u> </u>	_	
		-
		
		—
		l
· · · · · · · · · · · · · · · · · ·	Ti "	T
_ ·· · · · ·	1	-
	 	
		
		+
	+	+
		+
	<u> </u>	+
	-	+
	+ $-$	+
		+
		1

Holling Heights Elementary								
		ber 200						
Breakfast	Lunch	Equivalents	Hours	Productivity	Total Meal	Hours	Productivity	
1,115	5,336	390	241	28.39	21,640	884	24.48	
PROFIT /		.	Cents	Percent		Cents	Percent	
STATE		\$	Per Meal	of Sales	\$	Per Meal	of Sales	
009.03 Catering		172.50	0.03	1.5%	869,87	0.04	2.3%	
009.10 Vending		440.00		0.0%	240.40		0.0%	
010.09 Breakfas 010.13 Breakfas		118.30	0.02	0.0%	242.10	0.01	0.0%	
010.13 Breakfas				0.0%	1.25	0.00	0.0%	
010.15 Lunch Sa		6,602.80	0.97	56.7%	20,802.00	0.96	55.7%	
010.18 Lunch Ala		115.00	0.02	1.0%	434.00	0.02	1.2%	
010.19 Lunch Ad	lutt	305.40	0.04	2.6%	1,180.70	0.05	3.2%	
TOTAL	CASH SALES	7,314.00	1.07	62.9%	23,529.92	1.09	63.0%	
010.24 Fed Gov	t Reimb - Brkts	702.55	0.10	6.0%	1,904.93	0.09	5.1%	
010.25 Fed Gov	t Reimb - Lunc	3,563.48	0.52	30.6%	11,700.07	0.54	31.3%	
010.27 State Go		55.75	0.01	0.5%	150.55	0.01	0.4%	
TOTAL REIMB		4,321.78	0.63	37.1%	13,755.55	0.64	36.8%	
	cated Sales	44 005 74	<u> </u>	0.0%	45.92	0.00	0.1%	
	AL SALES	11,635.78	1.70	100.0%	37,331.39	1.73	100.0%	
209.01 Meat, Po 209.02 Fruit and		49.96 287.81	0.01	0.4% 2.5%	(84.11) 529.07	(0.00) 0.02	-0.2% 1.4%	
209.02 Fruit and 209.03 Groceries		1,679.36	0.04	14.4%	6,682.59	0.02	17.9%	
209.04 Milk & Cn		1,491.85	0.22	12.8%	3,846.27	0.18	10.3%	
209.05 Baked Go		259.91	0.04	2.2%	902.23	0.04	2.4%	
209.07 Beverage	s		-	0.0%			0.0%	
209.10 Vending 1	Product	130.06	0.02	1.1%	(97.04)	(0.00)	-0.3%	
209.99 Other Me	rchandise		•	0.0%	•	•	0.0%	
	ted Food Cost	0.65	0.00	0.0%	58.19	0.00	0.2%	
	OOD COST	3,899.60	0.57	33.5%	11,837.20	0.55	31.7%	
301.00 Salaries & Wages			-	0.0%	· · · · · ·	-	0.0%	
302.00 Payroll Adjustments				0.0%		-	0.0%	
303.05 Paid Vaca				0.0%	·		0.0%	
304.00 Payroll Ta				0.0%	•	· · · -	0.0%	
305.00 Other Pay	vamark Labor	453.05	0.02	0.0%	700.40	0.04	0.0%	
	AARK LABOR	153.25 153.25	0.02	1.3%	763.18 763.18	0.04	2.0%	
302.15 Client Lat		4,433.63	0.65	38.1%	15,577.77	0.72	41.7%	
	d Client Labor	284.96	0.04	2.4%	802.10	0.04	2.1%	
	JENT LABOR	4,718.59	0.69	40.6%	16,379.87	0.76	43.9%	
TOTAL LAI	BOR COST	4,871.84	0.71	41.9%	17,143.05	0.79	45.9%	
312.00 Paper and	d Plastics	816.61	0.12	7.0%	2,586.57	0.12	6.9%	
313.11 Waste Re	moval		-	0.0%		-	0.0%	
314.22 Equipmen				0.0%			0.0%	
314.99 Repair & I			-	0.0%			0.0%	
315.19 Sales Tax 317.00 General II		52.26	0.01	0.4%	187.67	0.01	0.5%	
317.00 General II			-	0.0%		•	0.0%	
331.31 Airborne		-		0.0%			0.0%	
344.95 Security 8				0.0%			0.0%	
345.10 Replacem			-	0.0%			0.0%	
345.13 Delivery E		409.60	0.06	3.5%	691.20	0.03	1.9%	
345.99 Other Ope			•	0.0%	-	-	0.0%	
390.00 Administra		123.14	0.02	1.1%	389.52	0.02	1.0%	
Ali	ocated Direct	489.43	0.07	4.2%	1,345.47	0.06	3.6%	
TOTAL ARAM	ARK DIRECT	1,891.04	0.28	16.3%	5,200.43	0.24	13.9%	
322.97 District Co	osts		•	0.0%		-	0.0%	
	District Direct	73.84	0.01	0.6%	294.28	0.01	0.8%	
	Commissions			0.0%			0.0%	
	ECT COST	73.84	0.01	0.6%	294.28	0.01	0.8%	
TOTAL DIR		1,964.88	0.29	16.9%	5,494.71 389.52	0.25	14.7%	
TOTAL PROGE		10,859.46	0.02 1.59	93.3%	34,864.48	0.02	93.4%	
CURRENT PE		10,000,70	1.00	001074	0.1100-140	1.61	VV.77	
(SUBSIDY) / RI		776.32	0.11	6.7%	2,456.91	0.11	6.6%	
•						Ų		





Total Average Daily Lunch Count



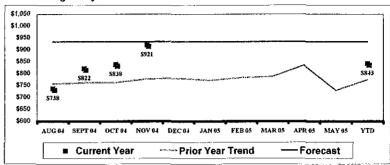
Lunch Participation

YTD AUG SEP OCT DEC JAN FEB APR Current 74.31% 75.84% 77.50% 83.04% 0.00% 0.00% 0.00% 0.00% 0.00% 78.29% 79.13% 0.00% 80.21% Prior Year 77.73% 75.32% 79.38% 0.00% 0.00% 0.00% 0.00% 0.00% -3.42% 0.52% -1.88% 3.91% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% -1.92%

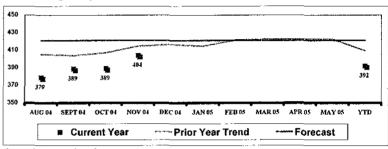
ACTION PLAN:	Time Frame	Done
		ļ
		ļ
		L
	_	
		··-
		
· · · · · · · · · · · · · · · · · · ·		
· · · · · · · · · · · · · · · · · · ·		
	_	
		-
		-
	<u> </u>	
		

	r Elemen			l Van	-to-Da	to I
Breekfast Lunch	November 2004 Lunch Equivalents Hours Productivity				-to-Da	Productivity
1,058 8,083		244	44.35	Total Meal 34,298	1.204	28.48
PROFIT / (LOSS)	1	Cents	Percent		Cents	Percent
STATEMENT	\$	Per Medi	of Sales	\$	Per Maai	of Sales
009.03 Catering Sales	1,702.47	0.16	9.2%	3,134.97	0.09	5.4%
009.10 Vending Sales	ļ		0.0%			0.0%
010.09 Breakfast Sales	95.00	0.01	0.5%		0.01	0.5%
010.13 Breakfast Ala Carte		ļ.,	0.0%			0.0%
010.14 Breakfast Adult 010.15 Lunch Sales	11,434,00	1.06	62.0%	37,777.60	1.16	0.0% 64.7%
010.18 Lunch Ala Carte	242.35	0.02	1.3%	987.60	0.03	1.7%
010.19 Lunch Adult	403.45	0.04	2.2%	1,322.25	0.04	2.3%
TOTAL CASH SALE		1.28	75.3%	43,489,07	1.27	74,4%
010.24 Fed Gov't Reimb - Bri	ds 465.34	0.04	2.5%	1,307.05	0.04	2.2%
010.25 Fed Gov't Reimb - Lui	nc 4,033.55	0.37	21.9%	13,392.85	0.39	22.9%
010.27 State Gov't Reimb - B		0.00	0.3%	170.75	0.00	0.3%
TOTAL REIMBURSEMENT	1,001.10	0.42	24.7%	14,870.65	0.43	25.5%
Allocated Sale			0.0%	69.84	0.00	0.1%
TOTAL SALE		1.70	100.0%	58,429.56	1.70	100.0%
209.01 Meat, Poultry, Seafoo 209.02 Fruit and Vegetables		0.01	0.3%	2.65	0.00	0.0%
209.02 Fruit and Vegetables 209.03 Groceries	119.81 4,516.62	0.01	0.7% 24.5%	646.70 14,576.71	0.02	1.1% 24.9%
209.04 Milk & Cream	2,024.82	0.42	11.0%	6,599.35	0.43	24.9% 11.3%
209.05 Baked Goods	281.49	0.13	1.5%	1,129.92	0.19	1.9%
209.07 Beverages	251116	- 5:00	0.0%	11.20.02	-	0.0%
209.10 Vending Product	31.35	0.00	0.2%	71.99	0.00	0.1%
209.99 Other Merchandise		-	0.0%			0.0%
Allocated Food Co:	1.03	0.00	0.0%	92.07	0.00	0.2%
TOTAL FOOD COS	7,031.74	0.65	38.2%	23,119.39	0.67	39.6%
301.00 Salaries & Wages			0.0%	-		0.0%
302.00 Payroll Adjustments		-	0.0%		-	0.0%
303.05 Paid Vacation & Hol			0.0%	<u> </u>	-	0.0%
304.00 Payroll Taxes	 	-	0.0%	-		0.0%
305.00 Other Payroll Costs	ļ		0.0%		-	0.0%
Allocated Aramark Labo TOTAL ARAMARK LABOR		0.02	1.3%	1,194.93	0.03	2.0%
302.15 Client Labor		0.02	1.3% 34.5%	1,194.93	0.69	2.0%
Allocated Client Labo	6,365.39 451.33	0.04	2.4%	23,547.43 1,260.44	0.04	40.3% 2.2%
TOTAL CLIENT LABOR		0.63	37.0%	24,807.87	0.72	42.5%
TOTAL LABOR COS		0.65	38.3%	26,002.79	0.76	44.5%
312.00 Paper and Plastics	1,152.03	0.11	6.3%	2,799.62	0.08	4.8%
313.11 Waste Removal		-	0.0%		-	0.0%
314.22 Equipment Repairs	42.06	0.00	0.2%	42.06	0.00	0.1%
314.99 Repair & Maint - Other		-	0.0%			0.0%
315.19 Sales Tax on Purchas	79.57	0.01	0.4%	191.98	0.01	0.3%
317.00 General Insurance	 	-	0.0%		-	0.0%
331.04 EDP Supplies	1		0.0%	-		0.0%
331.31 Airborne Air Freight	 		0.0% 0.0%			0.0%
344.95 Security Services 345.10 Replacements	1		0.0%			0.0% 0.0%
345.13 Delivery Expense	364.80	0.03	2.0%	1,052.80	0.03	1.8%
345.99 Other Operating Exp		-	0.0%	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-	0.0%
390.00 Administrative Expens	194.57	0.02	1.1%	617.87	0.02	1.1%
Allocated Direc	 	0.07	4.2%	2,125.36	0.06	3.6%
TOTAL ARAMARK DIRECT	· · · · · · · · · · · · · · · · · · ·	0.24	14.2%	6,829.69	0.20	11.7%
322.97 District Costs			0.0%			0.0%
Allocated District Direc	116.95	0.01	0.6%	456.89	0.01	0.8%
Allocated Commissions			0.0%	-	-	0.0%
TOTAL CLIENT DIRECT		0.01	0.6%	456.89	0.01	0.8%
TOTAL DIRECT COST	+	0.25	14.8%	7,286.57	0.21	12.5%
101,00 Management Fee	194.57	0.02	1.1%	617.87	0.02	1.1%
OTAL PROGRAM COST	17,010.90	1.57	92.3%	57,026.62	1.66	97.6%
CURRENT PERIOD (SUBSIDY) / REFUND	1,418.16	042	7,7%	1,402.93	0.04	2.4%
PACE OF THE VELOUID	1,410.10	0.13	1,7 70	1,402.83	0.04	2.476

Total Average Daily Sales



Total Average Daily Lunch Count



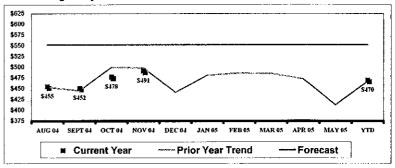
Lunch Participation

FEB YTD AUG SEP OCT NOV DEC JAN MAR APR MAY Current 64.38% 65.81% 65.17% 67.35% 0.00% 0.00% 0.00% 0.00% 0.00% 66.00% Prior Year 71.27% 70.67% 71.23% 72.54% 0.00% 0.00% 71.71% 0.00% 0.00% 0.00% 0.00% -6.90% -4.87% -6.06% -5.19% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% -5.71%

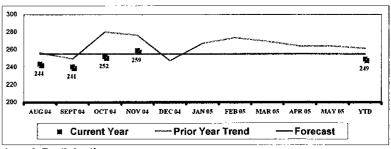
ACTION PLAN:	Time Frame	Done
	-	
	_	
, ,,		
,,		
		
	-	
· · · · · · · · · · · · · · · · · · ·		
	_	-
	_	<u> </u>
		l

		lement ber 200			Year-to-Date			
Breakfast L	unch	Equivalents	Hours	Productivity	Total Meal	Hours	Productivi	
	5,183	227	252	21.45	17,953	939	19.1	
PROFIT / (LOS STATEMENT		\$	Cents Per Meal	Percent of Sales	\$	Cents Per Meal	Percent of Sales	
009.03 Catering Sales	;			0.0%		- 1	0.0	
009.10 Vending Sales			-	0.0%			0.0	
010.09 Breakfast Sale	s		-	0.0%	-	-	0.0	
010.13 Breakfast Ala	Carte		-	0.0%		-	0.0	
010.14 Breakfast Adul			-	0.0%		-	0.0	
010.15 Lunch Sales		7,295.20	1.35	74.2%	24,479.20	1.36	75.4	
010.18 Lunch Ala Car	te	145.45	0.03	1.5%	510.05	0.03	1.6	
010.19 Lunch Adult		180.45	0.03	1.8%	581.55	0.03	1.8	
TOTAL CASH	1 SALES	7,621.10	1.41	77.5%	25,570.80	1.42	78.8	
010.24 Fed Gov't Rein			-	0.0%	1,781.73	0.10	5.5	
010.25 Fed Gov't Rein			0.41	22.5%	5,076.63	0.28	15.6	
010.27 State Gov't Re				0.0%		-	0.0	
TOTAL REIMBURSI		2,208.71	0.41	22.5%	6,858.36	0.38	21.1	
Allocate		2,200.71		0.0%	39.46	0.00	0.1	
TOTAL		9,829.81	1.82	100.0%	32,468.62	1.81	100.0	
209.01 Meat, Poultry,		58.31	0.01	0.6%	(135.66)	(0.01)	-0.4	
209.02 Fruit and Vege	-	340.64	0.08	3.5%	950.60	0.05	2.9	
209.03 Groceries		1,498.88	0.28	15.2%	6,572.76	0.37	20.2	
209.04 Milk & Cream		1,046.50	0.19	10.6%	3,138.98	0.17	9.7	
209.05 Baked Goods		257.27	0.05	2.6%	836.88	0.05	2.6	
209.07 Beverages		2,91.21	0.00	0.0%	000.00	0.03	0.0	
209.10 Vending Produ	ect .	19.39	0.00	0.0%	29.00	0.00	0.1	
209.99 Other Merchan		10.00	0.00	0.2%	25.00	- 0.00	0.0	
		0.55	0.00	0.0%	51.88	0.00	0.2	
Affocated Fo		3,221.54		32.8%	11,444,44		35.2	
		3,221.34	0.60	0.0%	11,999,99	0.64	0.0	
301.00 Salaries & Wag 302.00 Payroll Adjustn				0.0%			0.0	
303.05 Paid Vacation				0.0%		-	0.0	
	а пи		-					
304.00 Payroll Taxes				0.0%			0.0	
305.00 Other Payroll C			0.00	0.0%	-	0.04	0.0	
Allocated Arama TOTAL ARAMARK		129.46	0.02	1.3%	685.14		2.1	
	LABOR	129.46	0.02	1.3%	685.14	0.04	2.1	
302.15 Client Labor	-41 -5	3,193.10	0.59	32.5%	13,479.13	0.75 0.04	41.5	
Alfocated Clie TOTAL CLIENT		240.73	0.04	2.4%	699.25	0.79	2.2 43.7	
TOTAL LABOR		3,433.83		34.9%	14,178.38	And the latest terms and	45.8	
312.00 Paper and Plas		3,563.30	0.66	36.2%	14,863.52 2,203.74	0.83		
		767.73	0.14	7.8%	2,203.14	0.12	6.8	
313.11 Waste Remova				0.0%			0.0	
314.22 Equipment Rep				0.0%	•		0.0	
314.99 Repair & Maint		47.40	- 0.04	0.0%	470.00	-	0.0	
315.19 Sales Tax on F		47.40	0.01	0.5%	178.60	0.01	0.6	
317.00 General Insura	nce		-	0.0%		•	0.0	
331.04 EDP Supplies				0.0%	-	•	0.0	
331.31 Airborne Air Fr				0.0%		•	0.0	
344.95 Security Service	es			0.0%			0.0	
345.10 Replacements				0.0%	-		0.0	
345.13 Delivery Expen		297.60	0.06	3.0%	582.40	0.03	1.8	
345.99 Other Operation				0.0%	-		0.0	
390.00 Administrative	Expense	97.37	0.02	1.0%	323.14	0.02	1.0	
	ed Direct	413.47	0.08	4.2%	1,154.78	0.06	3.6	
TOTAL ARAMARK	DIRECT	1,623.57	0.30	16.5%	4,442.66	0.25	13.7	
322.97 District Costs				0.0%		-	0.0	
Allocated Distri	ct Direct	62.38	0.01	0.6%	252.75	0.01	0.8	
Alfocated Comr	nissions			0.0%			0.0	
TOTAL CLIENT D		62.38	0.01	0.6%	252.75	0.01	0.8	
TOTAL DIRECT		1,685.95	0.31	17.2%	4,695.41	0.26	14.5	
101.00 Management F		97.37	0.02	1.0%	323.14	0.02	1.0	
OTAL DOCCOMIL	COST	8,568.15	1.58	87.2%	31,326,51	1.74	96.5	
OTAL PROGRAM	$\overline{}$							
CURRENT PERIOD (SUBSIDY) / REFU)	1,261.66		12.8%	1,142.11			

Total Average Daily Sales



Total Average Daily Lunch Count



Lunch Participation

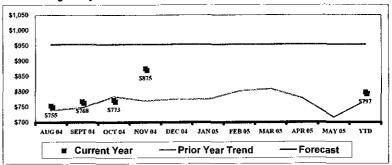
AUG SEP OCT NOV DEC JAN FEB MAR APR MAY YTD Current 72.09% 70.53% 75.15% 76.39% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 73.61% Prior Year 74,97% 73,16% 82,14% 81.08% #DIV/0I #DIV/0I #DIV/0I #DIV/0I #DIV/0I #DIV/0I #DIV/0I 76.57% -2.88% -2.62% -6.98% -4.70% #DIV/01 #DIV/01 #DIV/01 #DIV/01 #DIV/01 #DIV/01 #DIV/01 -2.96%

ACTION PLAN:	Time Frame	Done
,		
		ļ. ·
Section 1997 Secti		
		ļ
		1
		1
	į	
- · · · · · · · · · · · · · · · · · · ·		
		
		-
 .	<u>-</u>	
	ĺ	
	1	
		
		· ·

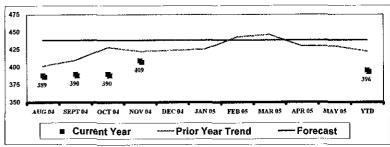
12/6/2004

		Element ber 200			Vest	-to-Da	te
Doublest	Lunch		Hours	Productivity	Total Meal	Hours	Productivity
Breakfast 4 824	8,189	Equivalents 585	476	21.85	30,794	1,732	17.78
1,621 PROFIT		260	Cents	Percent	30,134	Cents	Percent
STATE		\$	Per Meal	of Sales	\$	Per Meal	of Sales
			-	1.6%	315.90	0.01	0.6%
009.03 Catering		271.50	0.03	0.0%	310.80	0.01	0.0%
009.10 Vending		(04.40	- 0.04			- 0.00	1.0%
010.09 Breakfas		461.10	0.04	2.6% 0.0%	529.80	0.02	
010.13 Breakfas		0.50	-		- 2.0	-	0.0%
010.14 Breakfas		2.50	0.00	0.0%	2.50	0.00	0.0%
010.15 Lunch S		10,728.00	1.03	61.3%	35,297.60	1.15	64.0%
010.18 Lunch A		207.25	0.02	1.2%	848.60	0.03	1.5%
010.19 Lunch A		434.80	0.04	2.5%	1,411.40	0.05	2.6%
	CASH SALES	12,105.15	1.16	69.2%	38,405.80	1.25	69.6%
010.24 Fed Gov		656.03	0.06	3.7%	733.35	0.02	1.3%
010.25 Fed Gov		4,657.19	0.45	26.6%	15,879.49	0.52	28.8%
010.27 State Go	v't Reimb - Brk	81.05	0.01	0.5%	92.75	0.00	0.2%
TOTAL REIM	BURSEMENTS	5,394.27	0.52	30.8%	16,705.59	0.54	30.3%
Alk	cated Sales		-	0.0%	64.33	0.00	0.1%
TO	TAL SALES	17,499.42	1.68	100.0%	55,175.72	1.79	100.0%
209.01 Meat, Po	ultry, Seafood	(281.92)	(0.03)	-1.6%	(593.51)	(0.02)	-1.1%
209.02 Fruit and	l Vegetables	1,088.10	0.10	6.2%	2,456.55	0.08	4.5%
209.03 Grocerie		3,093.10	0.30	17.7%	12,582.64	0.41	22.8%
209.04 Milk & C		1,923.05	0.18	11.0%	5,535.82	0.18	10.0%
209.05 Baked G		359.42	0.03	2.1%	1,437.51	0.05	2.6%
209.07 Beverag				0.0%			0.0%
209.10 Vending		(175.28)	(0.02)	-1.0%	(227.82)	(0.01)	-0.4%
209.99 Other M		(110.20)	(0.02)	0.0%	(227.02)	(0.01)	0.0%
			0.00		07.00	0.00	0.0%
Allocated Food Cost		0.98	0.00	0.0%	87.66	0.00	38.6%
TOTAL FOOD COST		6,007.45	0.58	34.3%	21,278.85	0.69	
301.00 Salaries & Wages				0.0%			0.0%
302.00 Payroll Adjustments				0.0%			0.0%
303.05 Paid Vacation & Hot			-	0.0%			0.0%
304.00 Payroll Taxes			<u> </u>	0.0%			0.0%
305.00 Other Pa	yroll Costs		-	0.0%	-		0.0%
Allocated	Aramark Labor	230.48	0.02	1.3%	1,153.78	0.04	2.1%
TOTAL ARA	MARK LABOR	230.48	0.02	1.3%	1,153.78	0.04	21%
302.15 Client La	ibor	7,258.88	0.70	41.5%	26,294.85	0.85	47.7%
Allocate	ed Client Labor	428.56	0.04	2.4%	1,194.88	0.04	2.2%
TOTAL C	LIENT LABOR	7,687.44	0.74	43.9%	27,489.73	0.89	49.8%
TÖTAL LA	BOR COST	7,917.92	0.76	45.2%	28,643.51	0.93	51.9%
312,00 Paper ar	nd Plastics	758,43	0.07	4.3%	3,025.07	0.10	5.5%
313.11 Waste R				0.0%			0.0%
314.22 Equipme				0.0%			0.0%
314.99 Repair 8				0.0%			0.0%
315.19 Sales Ta		36.70	0.00	0.2%	221.83	0.01	0.4%
317.00 General		30.10	0.00	0.0%	221.00	V.01	0.0%
331.04 EDP Su				0.0%			0.0%
				0.0%			0.0%
331.31 Airborne							
344.95 Security				0.0%			0.0%
345.10 Replace				0.0%			0.0%
345.13 Delivery		310.40	0.03	1.8%	1,222.40	0.04	2.2%
345.99 Other Operating Exp				0.0%	*		0.09
390.00 Administ	rative Expense	187.12	0.02	1.1%	554.29	0.02	1.0%
	flocated Direct	736.07	0.07	4.2%	1,989.42	0,06	3.6%
TOTAL ARAM	AARK DIRECT	2,028.72	0.20	11.6%	7,013.01	0.23	12.7%
322.97 District C	costs		-	0.0%		-	0.0%
	District Direct	111.05	0.01	0.6%	425.65	0.01	0.8%
	Commissions		-	0.0%			0.0%
	ENT DIRECT	111.05	0.01	0.6%	425.65	0.01	0.8%
	ECT COST	2,139.77	0.21	12.2%	7,438.66	0.24	13.5%
101.00 Manager		187.12	0.02	1.1%	554.29	0.02	1.0%
	RAM COST	16,252.26	1.56	92.9%	57,915.31	1.88	105.0%
		,	1,00			1.00	
CURRENT PI							

Total Average Daily Sales



Total Average Daily Lunch Count



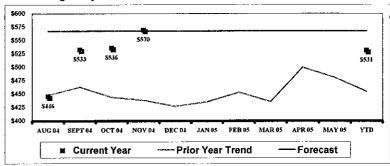
Lunch Participation

AUG SEP DEC JAN FEB MAR APR MAY YTD Current 71.00% 71.09% 71.12% 75.09% 0.00% 0.00% 72.26% 0.00% 0.00% 0.00% 0.00% Prior Year 72.83% 73.79% 77.12% 76.08% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 76.15% -1.82% -2.70% -6.00% -0.98% 0.00% 0.00% 0.00% 0.00% 0.00% -3.90% 0.00%

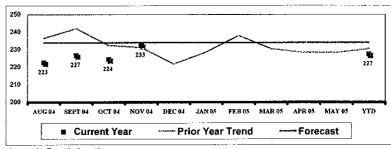
ACTION PLAN:	Time Fran	ne Done
· · · · · · · · · · · · · · · · · · ·		
·		
		1
	·	
		
		-
<u> </u>		
		
	— <u> </u>	
· · · · · ·		
		

Norris Elementary November 2004 Year-to-Date								
Breakfast	Lunch	Productivity	Total Meel	Hours	Productivity			
1,709	4,650	Equivalents 538	Hours 302	22.86	21,768	1,043	20.88	
PROFIT / (530	Cents	Percent	21,100	Cents	Percent	
STATEM		\$	Per Meal	of Sales	s	Per Meal	of Sales	
009.03 Catering S		345.00		3.0%	1,231.59	0.06	3.3%	
		343.00	0.05	0.0%	1,201.08	0.00	0.0%	
009.10 Vending S		606.60		5.3%	1,588.20		4.3%	
010.09 Breakfast		606.80	0.09		1,300.20	0.07		
010.13 Breakfast		40.40	-	0.0%	- 44.00		0.0%	
010.14 Breakfast		18.40	0.00	0.2%	41.90	0.00	0.1%	
010.15 Lunch Sal		5,902.40	0.86	51.8%	19,912.00	0.91	54.0%	
010.18 Lunch Ala		116.70	0.02	1.0%	344.70	0.02	0.9%	
010.19 Lunch Add		403.20	0.06	3.5%	1,189.15	0.05	3.2%	
	ASH SALES	7,392.50	1.07	64.9%	24,307.54	1.12	65.9%	
010.24 Fed Gov't		943.47	0.14	8.3%	2,320.51	0.11	6.3%	
010.25 Fed Gov't		2,970.42	0.43	26.1%	10,015.39	0.46	27.1%	
010.27 State Gov		85.45	0.01	0.8%	218.35	0.01	0.6%	
TOTAL REIMBL		3,999.34	0.58	35.1%	12,554.25	0.58	34.0%	
	ated Sales			0.0%	44.61	0.00	0.1%	
	AL SALES	11,391.84	1.65	100.0%	36,906.40	1.70	100.0%	
209.01 Meat, Pou		38.06	0.01	0.3%	(121.40)	(0.01)	-0.3%	
209.02 Fruit and \	/egetables	107.52	0.02	0.9%	761.00	0.03	2.1%	
209.03 Groceries		2,161.66	0.31	19.0%	7,276.57	0.33	19.7%	
209.04 Milk & Cre	am	1,540.59	0.22	13.5%	4,412.88	0.20	12.0%	
209.05 Baked Go	ods	205.89	0.03	1.8%	656.12	0.03	1.8%	
209.07 Beverages	3			0.0%	169.31	0.01	0.5%	
209.10 Vending P	roduct	(195.64)	(0.03)	-1.7%	(264.05)	(0.01)	-0.7%	
209.99 Other Mer	chandise		- :	0.0%		•	0.0%	
Allocate	ed Food Cost	0.64	0.00	0.0%	58.82	0.00	0.2%	
TOTAL FO	OD COST	3,858.72	0.56	33.9%	12,949.25	0.59	35.1%	
301.00 Salaries &	Wages		•	0.0%	-		0.0%	
302.00 Payroll Ad	justments			0.0%	-		0.0%	
303.05 Paid Vaca	tion & Hol		•	0.0%	-	-	0.0%	
304.00 Payroll Ta	xes		-	0.0%	-		0.0%	
305.00 Other Pay				0.0%	_		0.0%	
	amark Labor	150.04	0.02	1.3%	746.33	0.03	2.0%	
TOTAL ARAM		150.04	0.02	1.3%	746.33	0.03	2.0%	
302.15 Client Lab		5,028.38	0.73	44.1%	18,180.97	0.84	49.3%	
· . · ·	Client Labor	278.99	0.04	2.4%	794.65	0.04	2.2%	
	ENT LABOR	5,307.37	0.77	48.6%	18,975.62	0.87	51.4%	
TOTAL LAB		5,457.41	0.79	47.9%	19,721.94	0.91	53.4%	
312.00 Paper and		552.55	0.08	4.9%	1,790.21	0.08	4.9%	
313.11 Waste Re		332,33	Ų.U0	0.0%	1,780.21	0.00	0.0%	
		4e eA	- 0.00		140.70		0.0%	
314.22 Equipmen		15.50	0.00	0.1%	148.70	0.01	-0.2%	
314.99 Repair & N		00.00		0.0%	(79.96)	(0.00)		
315.19 Sales Tax		35.77	0.01	0.3%	137.00	0.01	0.4%	
317.00 General In				0.0%		*	0.0%	
331.04 EDP Supp	_			0.0%	·	-	0.0%	
331.31 Airborne A				0.0%			0.0%	
344.95 Security S				0.0%			0.0%	
345.10 Replacements			-	0.0%			0.0%	
345.13 Delivery Expense		384.00	0.06	3.4%	710.40	0.03	1.9%	
345.99 Other Ope			•	0.0%			0.0%	
390.00 Administra	tive Expense	124.14	0.02	1.1%	391.79	0.02	1.1%	
	cated Direct	479.17	0.07	4.2%	1,355.25	0.06	3.7%	
TOTAL ARAMA	RK DIRECT	1,591.13	0.23	14.0%	4,453.39	0.20	12.1%	
322.97 District Co	sts		•	0.0%	<u> </u>	•	0.0%	
Allocated [District Direct	72.29	0.01	0.6%	290.49	0.01	0.8%	
Allocated (commissions			0.0%	•	-	0.0%	
TOTAL CLIENT DIRECT		72.29	0.01	0.6%	290.49	0.01	0.8%	
TOTAL DIRE	CT COST	1,663.42	0.24	14.6%	4,743.88	0.22	12.9%	
101.00 Manageme	ent Fee	124.14	0.02	1.1%	391.79	0.02	1.1%	
ATAL DOACO	TROOMA	11,103.68	1.61	97.5%	37,806.87	1.74	102.4%	
OTAL PROGR	AIII COOT	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						
CURRENT PER		.,,			(900.47)			

Total Average Daily Sales



Total Average Daily Lunch Count



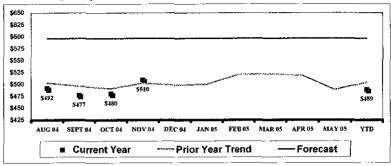
Lunch Participation

AUG SEP OCT NOV DEC JAN FEB Current 70.11% 71.43% 70.68% 73.44% 0.00% 0.00% 71.66% 0.00% 0.00% 0.00% 0.00% Prior Year 73.84% 75.79% 72.79% 72.41% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 72.12% -3.72% -4.37% -2.11% 1.03% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% -0.45%

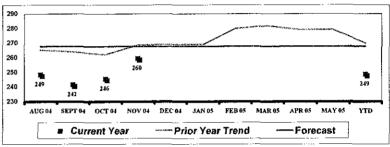
ACTION PLAN:	Time Frame	Done
	:	

Millard Public Schools Rockwell Elementary								
- Ku		ber 200			Year-to-Date			
Breakfast	Lunch	Equivalents	Hours	Productivity	Total Meal	Hours	Productivity	
	5,192	298	310	17.74	18,126	1,057	17.15	
PROFIT / (L	OSS)		Cenes	Percent		Cents	Percent	
STATEMENT		\$	Per Meal	of Sales	\$	Per Meal	of Sales	
009.03 Catering Sa	009.03 Catering Sales			0.0%	27.00	0.00	0.1%	
009.10 Vending Sa	ales			0.0%		-	0.0%	
010,09 Breakfast S	ales			0.0%	<u> </u>	٠	0.0%	
010.13 Breakfast A				0.0%		<u> </u>	0.0%	
010.14 Breakfast A			-	0.0%	-		0.0%	
010.16 Lunch Sale		6,417.20	1.17	63.0%	20,684.80	1.14	61.2%	
010.18 Lunch Ala (186.25	0.03	1.8%	847.10	0.04	1.9%	
010.19 Lunch Adul		301.90	0.05	3.0%	954.40	0.05	2.8%	
	ASH SALES	6,905.35	1.26	67.7%	22,313.30	1.23	66.0% 7.9%	
010.24 Fed Gov't F 010.25 Fed Gov't F			0.60	0.0% 32.3%	2,682.35 8,752.74	0.15 0.48	25.9%	
010.25 Fed GOVTF			0.00	0.0%	0,132.74	0.40	0.0%	
TOTAL REIMBUI			0.60	32.3%	11,435.09	0.63	33.8%	
	ated Sales	- U,ZUF,410	0.00	0.0%	39.98	0.00	0.1%	
	L SALES	10,192.81	1.86	100.0%	33,788.37	1.86	100.0%	
209.01 Meat, Pout		36.29	0.01	0.4%	(116.15)	(0.01)	-0.3%	
209.02 Fruit and V	***	3.67	0.00	0.0%	539.94	0.03	1.6%	
209.03 Groceries		2,073.64	0.38	20.3%	7,785.17	0.43	23.0%	
209.04 Milk & Crea	MT)	1,356.29	0.25	13.3%	3,666.51	0.20	10.9%	
209.05 Baked Goo	ds	202.61	0.04	2.0%	652.36	0.04	1.9%	
209.07 Beverages		0.00	•	0.0%	1.39	0.00	0.0%	
209.10 Vending Pro	oduct	(8.07)	(0.00)	-0.1%	(1.28)	(0.00)	0.0%	
209.99 Other Merc	handise			0.0%	-	-	0.0%	
	d Food Cost	0.57	0.00	0.0%	55.01	0.00	0.2%	
TOTAL FO		3,665.00	0.67	36.0%	12,582.95	0.69	37.2%	
301.00 Salaries & \				0.0%			0.0%	
302.00 Payroll Adju				0.0%			0.0%	
303.05 Paid Vacati			<u> </u>	0.0%			0.0%	
304.00 Payroll Tax				0.0%			0.0%	
305.00 Other Payro		(01.0)		0.0%	702.00	- 004	0.0%	
Allocated Ara		134.25 134.25	0.02	1.3%	720.98 720.98	0.04	2.1%	
302.15 Client Labo		5,104.63	0.02	50.1%		1.04	55.7%	
	Client Labor	249.62	0.05	2.4%	18,810.06 730.50	0.04	2.2%	
TOTAL CLIE		5,354.25	0.98	52.5%	19,540.56	1.08	57.8%	
TOTAL LABO		5,488.50	1.00	53.8%	20,261.55	1.12	60.0%	
312.00 Paper and I		622.38	0.11	6.1%	3,627.24	0.20	10.7%	
313.11 Waste Rem				0.0%			0.0%	
314.22 Equipment	Repairs	224.75	0.04	2.2%	335.75	0.02	1.0%	
314.99 Repair & M	aint - Other		-	0.0%	155.36	0.01	0.5%	
315.19 Sales Tax o	n Purchase	46.61	0.01	0.5%	206.88	0.01	0.6%	
317.00 General Ins	urance			0.0%	-		0.0%	
331.04 EDP Suppli	es			0.0%			0.0%	
331.31 Airborne Air	Freight			0.0%	-		0.0%	
344.95 Security Ser				0.0%			0.0%	
345.10 Replacement				0.0%			0.0%	
345.13 Delivery Ex		188.80	0.03	1.9%	668.59	0.04	2.0%	
345.99 Other Opera				0.0%			0.0%	
390.00 Administrati		98.83	0.02	1.0%	326.26	0.02	1.0%	
	ated Direct	428.74	0.08	4.2%	1,205.60	0.07	3.6%	
TOTAL ARAMAS		1,610.11	0.29	15.8%	6,525.68	0.36	19.3%	
322.97 District Cost		64.60		0.0%			0.0%	
Affocated Di		64.68	0.01	0.6%	260.20	0.01	0.8%	
Allocated Co TOTAL CLIEN		64.68	0.01	0.0% 0.6%	260.20	0.01	0.0% 0.8%	
TOTAL DIRE		1,674.79	0.31	16.4%	6,785.88	0.37	20.1%	
101.00 Managemer		98.83	0.02	1.0%	326.26	0.02	1.0%	
OTAL PROGRA		10,927.12	1.99	107.2%	39,956.63	2.20	118.3%	
CURRENT PERI						2.50		
(SUBSIDY) / REF		(734.31)	(0.13)	-7.2%	(6,168.26)	(0.34)	18.3%	
,			(3, 10)			75,0-77		

Total Average Daily Sales



Total Average Daily Lunch Count



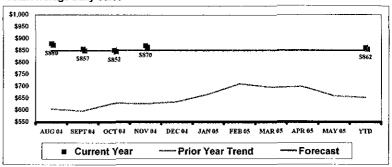
Lunch Participation

AUG SEP OCT NOV FE8 APR MAY YTD DEC JAN MAR Current 80.42% 75.63% 79.74% 84.27% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 79.90% Prior Year 83.06% 83.44% 82.82% 84.90% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 85.06% -2.64% -7.80% -3.09% -0.64% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% -5.16%

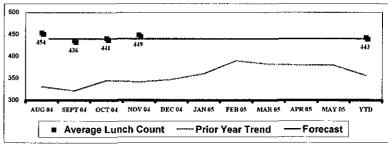
ACTION PLAN:	Time Frame	Done
	_	<u> </u>
		:
l <u></u>		

Rohwer Elementary							
	ber 200	4		Year-to-Date			
Breakfast Lunch	Equivalents	Hours	Productivity	Total Meal	Hours	Productivity	Ì
- 8,975	688	379	25.51	32,965	1,458	22.61	ı
PROFIT / (LOSS)		Cents	Percent		Cents	Percent	ı
STATEMENT	\$	Per Meel	of Sales	\$	Per Meel	of Sales	ı
009.03 Catering Sales		-	0.0%	-		0.0%	1
009.10 Vending Sales		-	0.0%	•	-	0.0%	ı
010.09 Breakfast Sales		-	0.0%	-	•	0.0%	Į
010.13 Breakfast Ala Carte		-	0.0%	,		0.0%	
010.14 Breakfast Adult			0.0%			0.0%	ŀ
010.15 Lunch Sales	14,270.00	1.48	82.0%	47,993,20	1.46	80.6%	ł
010.18 Lunch Ala Carte	276.85	0.03	1.6%	1,079.00	0.03	1.8%	
010.19 Lunch Adult	454.60	0.05	2.6%	1,643.90	0.05	2.8%	ı
TOTAL CASH SALES	15,001.45	1.55	86.2%	50,716.10	1.54	85.2%	
010.24 Fed Gov't Reimb - Brkfs	t	-	0.0%	2,049.64	0.06	3.4%	
010.25 Fed Gov't Reimb - Lung	2,401.49	0.25	13.8%	6,721.47	0.20	11.3%	
010.27 State Gov't Reimb - Brk	fst	-	0.0%	-	•	0.0%	ı
TOTAL REIMBURSEMENTS	2,401.49	0.25	13.8%	8.771,11	0.27	14,7%	1
Allocated Sales	-	-	0.0%	71.05	0.00	0.1%	l
TOTAL SALES	17,402.94	1.80	100.0%	59,558.26	1.81	100.0%	I
209.01 Meat, Poultry, Seafood	(428.41)	(0.04)	-2.5%	(540.09)	(0.02)	-0.9%	l
209.02 Fruit and Vegetables	350.02	0.04	2.0%	1,021.83	0.03	1.7%	l
209.03 Groceries	2,615.89	0.27	15.0%	11,182.85	0.34	18.8%	ı
209.04 Milk & Cream	1,894.81	0.20	10.9%	5,965,76	0.18	10.0%	ı
209.05 Baked Goods	472.00	0.05	2.7%	1,330.97	0.04	2.2%	ı
209.07 Beverages	472.00	V.50	0.0%	1,000.01	0.04	0.0%	l
209.10 Vending Product	(10.09)	(0.00)	-0.1%	(6.43)	(0.00)	0.0%	ı
209.99 Other Merchandise	(10.00)	(0.00)	0.0%	(0.40)	(0.00)	0.0%	ı
Allocated Food Cost	0.97	0.00	0.0%	98.57	0.00	0.2%	l
TOTAL FOOD COST	4,895,19	0.51	28.1%	19,053.46	0.58	32.0%	l
301.00 Salaries & Wages	4,093,19	0.31	0.0%	18,033.40		0.0%	l
302.00 Payroll Adjustments			0.0%			0.0%	1
303.05 Paid Vacation & Hol			0.0%	····		0.0%	l
					-		
304.00 Payroll Taxes			0.0%	· · · · ·		0.0%	ı
305.00 Other Payroll Costs		-	0.0%	-	•	0.0%	
Allocated Aramark Labor	229.21	0.02	1.3%	1,278.17	0.04	2.1%	
TOTAL ARAMARK LABOR	229.21	0.02	1.3%	1,278.17	0.04	2.1%	ı
302.15 Client Labor	6,004.25	0.62	34.5%	22,385.56	0.68	37.6%	l
Allocated Client Labor	426.20	0.04	2.4%	1,286.29	0.04	2.2%	ı
TOTAL CLIENT LABOR	6,430.45	0.67	37.0%	23,671.85	0.72	39.7%	
TOTAL LABOR COST	6,659.66	0.69	38.3%	24,950.01	0.76	41.9%	ı
312.00 Paper and Plastics	676.39	0.07	3.9%	3,204.64	0.10	5.4%	l
313.11 Waste Removal		-	0.0%			0.0%	
314.22 Equipment Repairs			0.0%	-		0.0%	ı
314.99 Repair & Maint - Other		-	0.0%		-	0.0%	l
315.19 Sales Tax on Purchase	45.23	0.00	0.3%	195.93	0.01	0.3%	
317.00 General Insurance		•	0.0%			0.0%	
331.04 EDP Supplies			0.0%	-		0.0%	
331.31 Airborne Air Freight			0.0%	-	-	0.0%	
344.95 Security Services		-	0.0%	•	-	0.0%	ı
345.10 Replacements			0.0%	-	-	0.0%	
345.13 Delivery Expense	451.20	0.05	2.6%	1,049.60	0.03	1.8%	
345.99 Other Operating Exp			0.0%		-	0.0%	
390.00 Administrative Expense	173.93	0.02	1.0%	593.38	0.02	1.0%	
Allocated Direct	732.01	0.08	4.2%	2,123.97	0.06	3.6%	
TOTAL ARAMARK DIRECT	2,078.76	0.22	11.9%	7,167.52	0.22	12.0%	
322.97 District Costs	7-1	-	0.0%	.,,,,,,,,,,,	-	0.0%	
Allocated District Direct	110.43	0.01	0.6%	458.99	0.01	0.8%	
Allocated Commissions	110,30	-	0.0%	100.03	- 4.01	0.0%	
TOTAL CLIENT DIRECT	110,43	0.01	0.0%	458.99	0.01	0.0%	
TOTAL DIRECT COST	2,189.20	0.23	12.6%	7,626.51	0.23	12.8%	
101.00 Management Fee	173.93	0.02	1.0%	593.38		1.0%	
	13,917.98		80.0%	52,223.37	0.02	87.7%	
OTAL PROGRAM COST	13,511,20	1.44	00.0 A	JAJALOJ	1.58	01.3 /6	
CURRENT PERIOD	2 454 00	ا مم	20.00	7 201 80		42.24	l
(SUBSIDY) / REFUND	3,484.96	0.36	20.0%	7,334.89	0.22	12.3%	ļ

Total Average Daily Sales



Total Average Daily Lunch Count



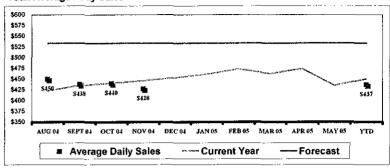
Lunch Participation

AUG SEP OCT YTD NOV DEC JAN FEB MAR Current 75.58% 73.70% 74,21% 75.26% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 74.36% Prior Year 69.17% 67.18% 72.09% 71.37% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 74.40% 6.41% 6.52% 2.12% 3.89% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% -0.04%

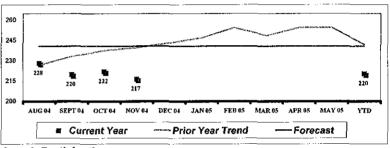
ACTION PLAN:	Time Frame	Done
		i -
		—· · -
		1
· · · · · · · · · · · · · · · · · · ·		
		·
		1
		·
		ļ
	····	
·		
1979, 7-		
		i
		
· •••		
		Ī
		1
· 		-
<u> </u>		
	 	i

Sandoz Novem	Year-to-Date						
Breekfast Lunch	Equivalents	Ноитв	Productivity				
- 4,331	145	301	14.89	15,774	14.54		
PROFIT ((LOSS)		Cents	Percent		1,085 Gents	Percent	
STATEMENT	\$	Per Meal	of Sales	\$	Per Meal	of Sales	
009.03 Catering Sales			0.0%	-	-	0.0%	
009.10 Vending Sales		-	0.0%	•		0.0%	
010.09 Breakfast Sales		-	0.0%			0.0%	
010.13 Breakfast Ala Carte			0.0%	-		0.0%	
010.14 Breakfast Adult		-	0.0%		-	0.0%	
010.15 Lunch Sales	5,400.40	1.21	63.1%	18,814.00	1.19	62.3%	
010.18 Lunch Ala Carte	56.60	0.01	0.7%	204.45	0.01	0.7%	
010.19 Lunch Adult	119.25	0.03	1.4%	540.75	0.03	1.8%	
TOTAL CASH SALES		1.25	65.2%	19,559.20	1.24	64.8%	
010.24 Fed Gov't Reimb - Brkfs			0.0%	2,479.48	0.16	8.2%	
010.25 Fed Gov't Reimb - Lunc 010.27 State Gov't Reimb - Brk		0.67	34.8% 0.0%	8,116.92	0.51	26.9% 0.0%	
TOTAL REIMBURSEMENTS		0.67	34.8%	40.500.40	0.67	35.1%	
Allocated Sales	2,977.14	0.07	0.0%	10,596.40 36.67	0.07	0.1%	
TOTAL SALES	8,553.39	1.91	100.0%	30,192,27	1,91	100.0%	
209.01 Meat, Poultry, Seafood	93.11	0.02	1.1%	(68.46)	(0.00)	-0.2%	
209.02 Fruit and Vegetables	619.63	0.02	7.2%	2,010.03	0.13	6.7%	
209.03 Groceries	1,504.63	0.34	17.6%	5,454.15	0.15	18.1%	
209.04 Milk & Cream	897.95	0.20	10.5%	2,693.81	0.17	8.9%	
209.05 Baked Goods	225.80	0.05	2.6%	798.33	0.05	2.6%	
209.07 Beverages			0.0%	-	-	0.0%	
209.10 Vending Product	87.26	0.02	1.0%	88.22	0.01	0.3%	
209.99 Other Merchandise		-	0.0%	-	•	0.0%	
Allocated Food Cost	0.48	0.00	0.0%	50.40	0.00	0.2%	
TOTAL FOOD COST	3,428.86	0.77	40.1%	11,026.48	0.70	36.5%	
301.00 Salaries & Wages		-	0.0%	-	-	0.0%	
302.00 Payroll Adjustments			0.0%			0.0%	
303.05 Paid Vacation & Hol			0.0%	-	-	0.0%	
304.00 Payroll Taxes			0.0%			0.0%	
305.00 Other Payroll Costs			0.0%	<u> </u>		0.0%	
Allocated Aramark Labor	112.65	0.03	1.3%	650,49	0.04	2.2%	
TOTAL ARAMARK LABOR	112.65	0.03	1.3%	650.49	0.04	2.2%	
302.15 Client Labor	4,873.05	1.09	57.0%	17,501,83	1.11	58.0%	
Allocated Client Labor	209.47	0.05	2.4%	650.46	0.04	2.2%	
TOTAL LABOR	5,082.52	1.14	59.4%	18,152.29	1.15	60.1%	
TOTAL LABOR COST	5,195.18	1.16	60.7%	18,802.78	1.19	62.3%	
312.00 Paper and Plastics 313.11 Waste Removal	252.07	0.06	2.9%	1,722.41	0,11	5.7% 0.0%	
			0.0%			0.0%	
314.22 Equipment Repairs						0.0%	
314.99 Repair & Maint - Other 315.19 Sales Tax on Purchase	9.41	0.00	0.0%	125.56	0.01	0.0%	
317.00 General Insurance	3.41	0.00	0.1%	123.30	- 0.01	0.0%	
331.04 EDP Supplies			0.0%	-		0.0%	
331.31 Airborne Air Freight			0.0%	-		0.0%	
344.95 Security Services			0.0%			0.0%	
345.10 Replacements			0.0%			0.0%	
345.13 Delivery Expense	303.65	0.07	3.6%	697.25	0.04	2.3%	
345.99 Other Operating Exp			0.0%	-		0.0%	
390.00 Administrative Expense	80.57	0.02	0.9%	283.94	0.02	0.9%	
Allocated Direct	359.78	0.08	4.2%	1,072.49	0.07	3.6%	
TOTAL ARAMARK DIRECT	1,005.48	0.22	11.8%	3,901.65	0.25	12.9%	
322.97 District Costs		-	0.0%			0.0%	
Allocated District Direct	54.28	0.01	0.6%	233.62	0.01	0.8%	
Allocated Commissions			0.0%			0.0%	
TOTAL CLIENT DIRECT	54.28	0.01	0.6%	233.62	0.01	0.8%	
TOTAL DIRECT COST	1,059.76	0.24	12.4%	4,135.28	0.26	13.7%	
101.00 Management Fee	80.57	0.02	0.9%	283.94	0.02	0.9%	
OTAL PROGRAM COST	9,764.36	2.18	114.2%	34,248.48	2.17	113.4%	
CURRENT PERIOD]				
(SUBSIDY) / REFUND	(1,210.97)	(0.27)	-14.2%	(4,056.21)	(0.26)	13.4%	

Total Average Daily Sales



Total Average Daily Lunch Count



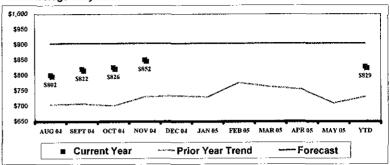
Lunch Participation

AUG SEP OCT NOV DEC JAN FEB MAR APR MAY YTD Current 84.16% 82.22% 82.18% 80.40% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 81.78% Prior Year 79.20% 80.94% 82.47% 83.19% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 84.13% 0.00% 0.00% 0.00% -2.36% 4.96% 1,28% -0.29% -2.79% 0.00% 0.00% 0.00%

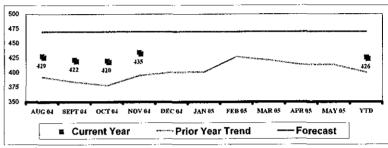
ACTION PLAN:	Time Frame	Done
· · · · · · · · · · · · · · · · · · ·		
	,	
<u> </u>		
<u> </u>		
<u> </u>		

	-		Wheeler Elementary November 2004 Year-to-Date						
Breakfast Lunch	Equivalents	Hours	Productivity	Total Meal Hours Product					
- 8,696	809	344	27.63	31,888	1,184	26.93			
PROFIT / (LOSS)		Cents	Percent		Cents	Percent			
STATEMENT	\$	Per Meai	of Sales	\$	Per Meail	of Sales			
009.03 Catering Sales		-	0.0%		•	0.0%			
009.10 Vending Sales			0.0%			0.0%			
010.09 Breakfast Sales			0.0%		-	0.0%			
010.13 Breakfast Ala Carte			0.0%			0.0%			
010.14 Breakfast Adult		<u> </u>	0.0%			0.0%			
010.15 Lunch Sales	14,235.20	1.50	83.5%	47,697.60	1.50	63.3%			
010.18 Lunch Ala Carte	210.25	0.02	1.2%	884.75	0.03	1.5%			
010.19 Lunch Adult	428.15	0.05	2.5%	1,263.90	0.04	2.2%			
TOTAL CASH SALES		1.56		49,846.25	1.56	87.0%			
010.24 Fed Gov't Reimb - Brkfs	14,873.60	1,50	87.3% 0.0%	1,807.76	0.06	3.2%			
010.25 Fed Gov't Reimb - Lund		0.72	12.7%	5,567.37	0.00	9.7%			
	2,169.22	0.23	0.0%	3,301.31	0.17	0.0%			
010.27 State Gov't Reimb - Brkf		0.00			0.00				
TOTAL REIMBURSEMENTS	2,169.22	0.23	12.7%	7,375.13	0.23	12.9%			
Allocated Sales	47.040.00	/	0.0%	68.80 E7 200 40	0.00	0.1%			
TOTAL SALES	17,042.82	1.79	100.0%	57,290.18	1.80	100.0%			
209.01 Meat, Poultry, Seafood	4.14	0.00	0.0%	(150.31)	(0.00)	-0.3%			
209.02 Fruit and Vegetables	38.84	0.00	0.2%	551.22	0.02	1.0%			
209.03 Groceries	1,978.57	0.21	11.6%	10,474.27	0.33	18.3%			
209.04 Milk & Cream	1,800.43	0.19	10.6%	6,108.16	0.19	10.7%			
209.05 Baked Goods	336.87	0.04	2.0%	1,306.95	0.04	2.3%			
209.07 Beverages		-	0.0%	·		0.0%			
209.10 Vending Product	30.56	0.00	0.2%	(59.27)	(0.00)	-0.1%			
209.99 Other Merchandise	·	٠	0.0%	-		0.0%			
Allocated Food Cost	0.95	0.00	0.0%	93.51	0.00	0.2%			
TOTAL FOOD COST	4,188.36	0.44	24.6%	18,324.53	0.57	32.0%			
301.00 Salaries & Wages		•	0.0%	-		0.0%			
302.00 Payroll Adjustments			0.0%	-	-	0.0%			
303.05 Paid Vacation & Hol		-	0.0%	-	-	0.0%			
304.00 Payroll Taxes		•	0.0%			0.0%			
305.00 Other Payroll Costs		•	0.0%		-	0.0%			
Alfocated Aramark Labor	224.46	0.02	1.3%	1,208.88	0.04	2.1%			
TOTAL ARAMARK LABOR	224.46	0.02	1.3%	1,208.88	0.04	2.1%			
302.15 Client Labor	5,958.36	0.63	35.0%	23,162.59	0.73	40.4%			
Allocated Client Labor	417.38	0.04	2.4%	1,235.76	0.04	2.2%			
TOTAL CLIENT LABOR	6,375.74	0.67	37.4%	24,398.35	0.77	42.6%			
TOTAL LABOR COST	6,600.21	0.69	38.7%	25,607.23	0.80	44.7%			
312.00 Paper and Plastics	320.61	0.03	1.9%	2,320.39	0.07	4.1%			
313.11 Waste Removal			0.0%		-	0.0%			
314.22 Equipment Repairs		_	0.0%		•	0.0%			
314.99 Repair & Maint - Other			0.0%			0.0%			
315.19 Sales Tax on Purchase	9.67	0.00	0.1%	169.90	0.01	0.3%			
317.00 General Insurance	5.07		0.0%	70.00		0.0%			
331.04 EDP Supplies			0.0%			0.0%			
331.31 Airborne Air Freight			0.0%			0.0%			
344.95 Security Services			0.0%			0.0%			
345.10 Replacements			0.0%			0.0%			
345.13 Delivery Expense	201.60	0.02	1.2%	774.40	0.02	1.4%			
345.99 Other Operating Exp	201.00	0.02	0.0%	7,74,40	0.02	0.0%			
390.00 Administrative Expense	171 10		1.0%	573.99	0.02	1.0%			
	171.10	0.02							
Allocated Direct	716.87	0.08	4.2%	2,057.39	0.06	3.6%			
TOTAL ARAMARK DIRECT	1,419.85	0.15	8.3%	5,896.07	0.18	10.3%			
322.97 District Costs			0.0%	-	*	0.0%			
Affocated District Direct	108.15	0.01	0.6%	444.58	0.01	0.8%			
Allocated Commissions			0.0%			0.0%			
TOTAL CLIENT DIRECT	108.15	0.01	0.6%	444.58	0.01	0.8%			
TOTAL DIRECT COST	1,528.00	0.16	9.0%	6,340.65	0.20	11.1%			
101.00 Management Fee	171.10	0.02	1.0%	573.99	0.02	1.0%			
OTAL PROGRAM COST	12,487.66	1.31	73.3%	50,846.40	1.59	88.8%			
CURRENT PERIOD									

Total Average Daily Sales



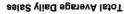
Total Average Daily Lunch Count

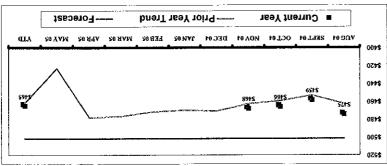


Lunch Participation

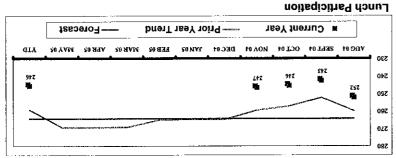
SEP DEC JAN FEB AUG OCT NOV 0.00% 73.29% Current 74.46% 72.28% 72.22% 74.45% 0.00% 0.00% 0.00% 0.00% 0.00% Prior Year 73.29% 71.80% 70.71% 73.92% 0.00% 0.00% 0.00% 0.00% 0.00% 74.78% 0.00% 1.17% 0.48% 1.51% 0.53% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% -1.49%

ACTION PLAN:	Time Frame	Done
	-	1
_		
	 -	
		1
		l
		
		1
		
		1
		<u> </u>
	-	
		
		
		1
	1	1
		1
		1
	·	+
		-}- · ·
<u> </u>		ļ
	<u> </u>	L.
•		
		1
		1
		-
		1
		1
		←
	.1	





Total Average Daily Lunch Count



AUG SEP OCT NOV DEC NOV 0.00%

i		
	_	
l .		
1		
L		
ı		
		
	i	
	1	
1		
1		
1		
		l
i	I	
1	I	
—	l· —	
ŀ	I	
t		
1	I	
<u> </u>		
ł	ŀ	
-		
1	t	
1		·
1	í	
l	i e	
1	I	
1	 	
I	I	
1	I	
	l	
1	I	
	<u> </u>	
Done	9msn3 9miT	HOTTON PLAN:
0	· · · · · · · · · · · · · · · · · · ·	1

Millard Public Schools

%L'6•	(81.0)	(89.151,5)	%1.0-	(00.0)	(69.61)	CORRENT PERIOD
%1.601	16.1	32,256.06	%1.001	18.1	12.272,0	TROO MARBORY LATO
%0°1	20.0	322.40	%0°I	20.0	08.56	00.100 Management Fee
%8'71	0.26	02.857.4	12.3%	0.22	1,154.73	TOTAL DIRECT COST
%8.0	10.0	248.31	%9 0	10.0	65.63	TOTAL CLIENT DIRECT
%0'0	-	-	%0.0	-		Allocated Commissions
%8.0	10.0	18,842	%9'0	10.0	66.68	Allocated District Direct
%0'0			%0.0	-		22.97 District Costs
%0'≯l	92'0	61 061 1	%L'11	12.0	1,095.34	TOTAL ARAMARK DIRECT
%9°E	90.0	88.041,1	4.2%	80.0	69.€6€	toesiO betsoollA
%0'1	20.0	322.40	%0.1	20.0	93.80	90.00 Administrative Expense
%0'0	-		%0'0	-		qx3 gnösrəqO rərbO 99.24
%L'}	60.0	09.768	2.1%	10.0	04.88f	45.13 Delivery Expense
%0'0	-		%0'0	-		atnemeaselqe 91, 24,
%0'0	-	-	%0'0	-		44.95 Security Services
%0'0	-	-	%0'0			31.31 Airborne Air Freight
%0'0	-	· · ·	%0 '0	-		31.04 EDP Supplies
%0'0	-	-	%0'0			17.00 General Insurance
%9'0	10.0	99.791	% † '0	10.0	00.04	esedonuq no xeT sele3 81.31
%0 '0	-		%0'0	-	1	14.99 Repair & Maint - Other
%0°0	-	·	%0.0	-	<u> </u>	14 22 Equipment Repairs
%0°0	 	-	%0'0	· ·	 	13.11 Waste Removal
%Z'L	61.0	2,321.65	3.9%	20.0	SP.69E	12.00 Paper and Plastics
%0'8G	10.1	C8.143,81	%\$.TZ	1.03	Z6'Z9E'S	TOTAL LABOR COST
%6'99	100	17,952,36	%0.8g	10.1	2,244.65	FOTAL CLIENT LABOR
5.2%	10.0	17.299	54%	\$0.0	229.22	Priocated Client Labor
%1.E3	96'0	17,259,59	%9'8\$	46'0	5,015.43	02.15 Client Labor
5.1%	10.0	67 689	%£'I	20.0	123.27	ROBAL XRAMARA LATOT
5.1%	\$0.0	67.689	%£'1	20.0	123.27	Allocated Aramark Labor
%0°0	-		%0'0	-		05.00 Other Payroll Costs
%0'0	-	-	%0.0	-		29xsT Norye9 00.40
%0'0			%0.0	·		103.05 Paid Vacation & Hol
%0'0			%0'0	-		etinernteujbA Horys9 00.50
%0'0			%0.0	-		01.00 Salanes & Wages
36.0%	59'0	11,553.31	%9'6Z	0.53	28.967,2	TOTAL FOOD COST
%Z'0	00.0	68.28	% 0.0	00.0	Z9'0	1200 boo7 betasollA
%0'0	-		%0'0			99.99 Other Merchandise
%1'0-	(00.0)	(16.20)	%7.0-	(00.0)	(88.81)	10.10 Vending Product
%0.0			%0'0			899s19v98 T0.90
5.5%	50.0	04.708	5.0%	\$0.0	87.061	09:05 Baked Goods
%0'11	0.20	3,541.64	%9'l1	12.0	1,090,12	09.04 Milk & Cream
%L'11	0.32	S0.278,8	%9'11	15.0	1,074,12	09:03 Groceries
%1'S	60.0	88.148,1	%0'9	11.0	88.883	29.02 Fruit and Vegetables
%9 [.] 0-	(10.0)	(36.941)	%9°1-	(0.03)	(138.62)	09.01 Meat, Poultry, Seafood
%0.001	1.80	32,124,38	%0.001	08.1	89'698'6	TOTAL SALES
%1.0	00.0	₽7.8£	%0.0	-	•	Altocated Sales
%L'SI	82.0	62.880,2	%9'91	08.0	1,544.13	STAL REIMBURSEMENTS
%00	-	-	%0'0			10.27 State Gov't Reimb - Bikfa
15.0%	52.0	3,851.28	46.5%	0.30	1,544.13	10.25 Fed Govt Reimb - Lund
3.8%	20.0	1,207.01	%0'0	· ·		10.24 Fed Gov't Reimb - Brkfs
%1.48	18.1	27,027.35	%9°E8	15.1	7,815.45	TOTAL CASH SALES
%8°1	60.03	67.063	%8'l	60.03	168.35	10.19 Lunch Adult
7.6%	90'0	08.728	5.4%	10.0	228.30	10.18 Lunch Ala Carte
%L'6L	EP.1	25,608.80	%£.67	£4.1	08.814,7	10.15 Lunch Sales
%0'0	-	-	%0°0	 	 	10.14 Breakfast Adult
%0°0	 	-	%0°0	 . 	 	10.13 Breakfast Ala Carte
%0'0	-	-	%0'0	 :	 	10.09 Breakfast Sales
		-	%0°0		 	09.10 Vending Sales
%0°0	 	 	%0'0	 	 	09.03 Catering Sales
%0°0	more ex-	 	_	mont to	_	
Percent of Sales	Cents Per Meal	\$	Percent of Sales	Per Meal	\$	TN3M3TAT8
Mesone4		160111		aneo	007	PROFIT / (LOSS)
84.58	728	168,71	10/AIG#		528	- 4'932
Productivity	amoH	Isself MedoT	Yivitoubor4	8TOOH	Equivalents	Breaklast Lunch
91	-to-Da	769Y	1	t	ber 200 [,]	mavoN

15/6/2004



Middle School Building Reports

Quarterly Report August thru December 2004 Millard Public Schools
Middle School Total

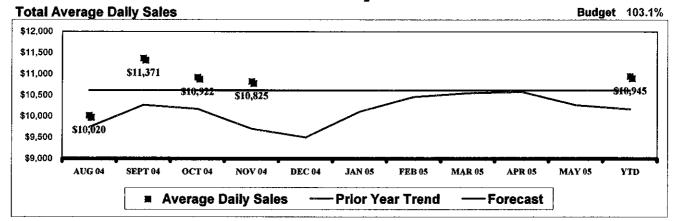
	School To mber 200			Year	-to-Da	ite
Breakfast Lunch	Equivalents	Hours	Productivity	Total Meal	Hours	Productivity
2,906 62,95		7,354	16.12	412,568	26,117	15.80
PROFIT / (LOSS)		Cents	Percent		Cents	Percent
STATEMENT	\$	Per Meal	of Sales	\$	Per Meal	of Sales
009.03 Catering Sales	598.50	0.01	0.3%	894.13	0.00	0.1%
009.10 Vending Sales	-	•	0.0%	-	-	0.0%
010.09 Breakfast Sales	2,338.15	0.02	1.1%	10,986.35	0.03	1.4%
010.13 Breakfast Ala Carte	4,144.35	0.03	1.9%	14,891.75	0.04	2.0%
010.14 Breakfast Adult	139.25	0.00	0.1%	546.70	0.00	0.1%
010.15 Lunch Sales	100,309.45	0.85	45.7%	346,797.20	0.84	45.7%
010.18 Lunch Ala Carte	79,178.45	0.67	36.1%	269,536.05	0.65	35.5%
010.19 Lunch Adult	4,099.00	0.03	1.9%	13,448.05	0.03	1.8%
TOTAL CASH SALE	100,001112	1.61	86.9%	657,100.23	1.59	86.5%
010.24 Fed Gov't Reimb - Br		0.01	0.7%	5,027.57	0.01	0.7%
010.25 Fed Gov't Reimb - Lu 010.27 State Gov't Reimb - E		0.23	12.3%	95,878.68	0.23	12.6% 0.1%
TOTAL REIMBURSEMENT		0.00	0.1%	525.45	0.00 0.25	
Allocated Sale	LOJOULITU	Ų.Z 4	13.1% 0.0%	101,431.70 916.05	0.25	13.4% 0.1%
TOTAL SALE		1.85	100.0%	759,447.98	1.84	100.0%
209.01 Meat, Poultry, Seafoo		0.01	0.5%	(347.23)	(0.00)	0.0%
209.02 Fruit and Vegetables	4,045.58	0.03	1.8%	8,925.49	0.02	1.2%
209.03 Groceries	44,853.05	0.38	20.4%	170,465.87	0.41	22.4%
209.04 Milk & Cream	18,340.21	0.15	8.4%	63,753.48	0.15	8.4%
209.05 Baked Goods	3,542.37	0.03	1.6%	11,011.29	0.03	1.4%
209.07 Beverages	10,955.60	0.09	5.0%	36,157.52	0.09	4.8%
209.10 Vending Product	3,625.28	0.03	1.7%	9,397.83	0.02	1.2%
209.99 Other Merchandise	-	-	0.0%	-	-	0.0%
Allocated Food Co	st 12.26	0.00	0.0%	1,265.30	0.00	0.2%
TOTAL FOOD COS		0.73	39.4%	300,629.55	0.73	39.6%
301.00 Salarles & Wages	-	-	0.0%		-	0.0%
302.00 Payroll Adjustments	-	-	0.0%	-	-	0.0%
303.05 Paid Vacation & Hol			0.0%	-		0.0%
304.00 Payroll Taxes	-	-	0.0%		-	0.0%
305.00 Other Payroll Costs	-	•	0.0%	-		0.0%
Aliocated Aramark Labo	or 2,890.95	0.02	1.3%	15,772.03	0.04	2.1%
TOTAL ARAMARK LABO	R 2,890.95	0.02	1.3%	15,772.03	0.04	2.1%
302.15 Client Labor	97,350.66	0.82	44.4%	355,763.69	0.86	46.8%
Allocated Client Labo	or 5,375.58	0.05	2.4%	16,362.97	0.04	2.2%
TOTAL CLIENT LABO		0.87	46.8%	372,126.66	0.90	49.0%
TOTAL LABOR COS	T 105,617.19	0.89	48.1%	387,898.70	0.94	51.1%
312.00 Paper and Plastics	8,439.62	0.07	3.8%	28,651.21	0.07	3.8%
313.11 Waste Removal	32.50	0.00	0.0%	860.46	0.00	0.1%
314.22 Equipment Repairs	269.13	0.00	0.1%	274.33	0.00	0.0%
314.99 Repair & Maint - Othe		0.00	0.1%	802.58	0.00	0.1%
315.19 Sales Tax on Purchas	·	0.00	0.2%	1,661.40	0.00	0.2%
317.00 General Insurance	<u> </u>	_ :	0.0%	-		0.0%
331.04 EDP Supplies	- 		0.0%		-	0.0%
331.31 Airborne Air Freight	-		0.0%	-		0.0%
344.95 Security Services		-	0.0%	00.10	0.00	0.0%
345.10 Replacements	4 600 00		0.0%	96.10	0.00	0.0%
345.13 Delivery Expense	1,600.00	0.01	0.7%	5,264.20	0.01	0.7%
345.99 Other Operating Exp	2 405 07		0.0%	7 401 14	0.02	0.0%
390.00 Administrative Expens	 	0.02	1.0%	7,461.14	0.02	1.0%
Allocated Direc		0.08	4.2%	27,766.40	0.07	3.7%
TOTAL ARAMARK DIRECT	7 22,489.09	V. 18	10.2%	72,837.82	0.10	9.6%
322.97 District Costs	1 202 00	0.01	0.0%	5,931.24	0.01	0.0%
Allocated District Direct Allocated Commission		- 0.01	0.6% 0.0%	0,331.44	- 0.01	0.8% 0.0%
TOTAL CLIENT DIRECT		0.01	0.6%	5,931.24	0.01	0.0%
TOTAL DIRECT COS		0.20	10.9%	78,769.06	0.19	10.4%
101.00 Management Fee	2,165.97	0.02	1.0%	7,461.14	0.02	1,0%
OTAL PROGRAM COS		1.84	99.4%	774,758.44	1.88	102.0%
CURRENT PERIOD	 					
(SUBSIDY) / REFUND	1,354.33	0.01	0.6%	(15,310.46)	(0.04)	-2.0%
	<u> </u>				1	

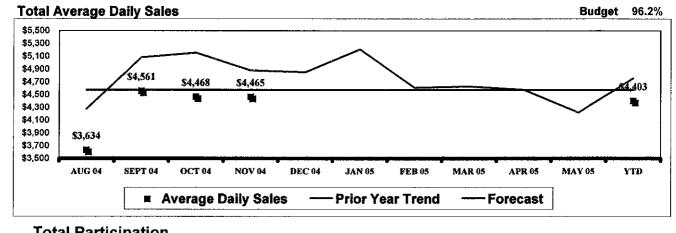
į	Productivity	Rnk	Food Cost	Rnk	Direct Cost	Rnk	Return (\$)	Rnk	Priority
AMS	17.73	2	38.3%	3	10.5%	5	\$ 2,435.64	3	4
BMS	14.42	5	51.4%	6	13.6%	6	\$ (20,893.21)	6	1
CMS	16.17	3	33.6%	1	10.1%	3	\$ 4,697.23	2	5
KMS	15.97	4	39.8%	5	10.2%	4	\$ 1,679.09	4	2
NMS	12.31	6	36.9%	2	9.9%	2	\$ (15,215.13)	5	3
RMS	18.09	1	39.2%	4	8.7%	1	\$ 11,985.91	1	6
AVG	15.78		39.8%		10.5%		\$ (2,551.74)		

i
** - **
Andrew Comments
——————————————————————————————————————

Middle School Summary

Summary





TOTAL P	arucipa	uon									
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	127.00%	145.14%	139.68%	138.23%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	136.52%
PY Variance	3.66	14.80	10.38	14.93	0.00	0.00	0.00	0.00	0.00	0.00	7.47
FC Variance	(11.99)	6.15	0.69	(0.76)	0.00	0.00	0.00	0.00	0.00	0.00	(2.47)

FC Variance (11.99)6.15 0.69 (0.76)0.00 0.00 0.00 0.00 0.00 Total Average Daily Sales per Student

TOtal A	vugu	Duny	aico po	LOLUGO	116						
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	\$ 2.34	\$ 2.66	\$ 2.55	\$ 2.52	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2.56
PY Variance	0.14	0.35	0.26	0.34	0.00	0.00	0.00	0.00	0.00	0.00	0.26
FC Variance	(0.18)	0.14	0.04	0.01	0.00	0.00	0.00	0.00	0.00	0.00	0.04

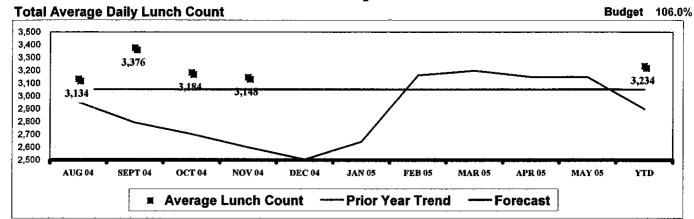
Discussion and Action Plan	Date	Impact (\$)
Opening Day(s) variances	Aug	\$ (8,550.40
омихолкогоминентення политення политення политення политення политення политення политення политення политення		
Северану станительный при		*******************

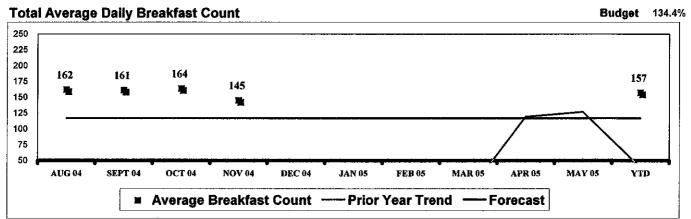
«Навания на пользы на противности пользы на пользы В пользы на пользы н		
(КИВВИНЕННЯ СОВЕТСИВНИКО В В В В В В В В В В В В В В В В В В В	·•	,,
4844		

Middle School Summary

Breakfast Participation

Summary





Lunch P	Lunch Participation												
Current	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD		
	73.24%	78.96%	74.42%	73.39%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	75.56%		
PY Variance	6.66	16.01	13.49	14.79	0.00	0.00	0.00	0.00	0.00	0.00	10.23		
FC Variance	0.86	6.57	2.03	1.01	0.00	0.00	0.00	0.00	0.00	0.00	3.18		

Di Cakia.	ot i aitic	pation									
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	3.79%	3.77%	3.83%	3.39%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	3.67%
PY Variance	0.00	3.77	3.83	3.39	0.00	0.00	0.00	0.00	0.00	0.00	2.79
FC Variance	1.01	1.00	1.05	0.61	0.00	0.00	0.00	0.00	0.00	0.00	0.90

Discussion and Action Plan	Date	Impact (\$)
и сотранительного полительного		
тачтынажынынашынынынынынынынынынынынынынынынынын		***************************************
OTOHONOI BIBLIONI BIB		***************************************

TECTION DESIGNATION DE LA CONTRACTA DE LA CONT		***************************************

Millard Public Schools

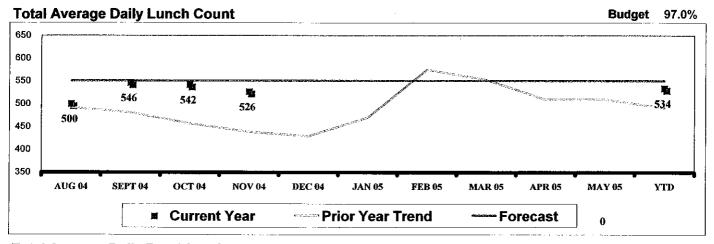
Resident Lurah			Middle S		•			
ROBORT / (LOSS)	No	/em	ber 200	4		Year	-to-Da	te
PROFIT / (LOSS)	k	-	Equivalents	Hours	Productivity	Total Meal		Productivity
STATEMENT	363 10,	528	7,855	1,064	17.63	64,986	3,666	17.73
009.03 Catering Sales)		Cents	Percent		Cents	Percent
009.10 Vending Sales 0-0.096 524.95								-
O10.09 Breakfast Sales			291.00	0.02		291.00	0.00	
010.13 Breakfast Ala Carle						-	-	
010.14 Breakfast Adult	<u> </u>			-				
OTO 15 Lunch Sales		te						
010.18 Lunch Ada Carte								
Otto Ditumeh Adult			•					
TOTAL CASH SALES 27,918.75 1.49 80.3% 96,459.15 1.48 79.8% 010.25 Fed Gov/t Reimb - Buts 218.99 0.01 0.5% 568.76 0.01 0.5% 010.25 Fed Gov/t Reimb - Lunc 6,603.25 0.35 19.0% 23,497.23 0.36 19.4% 10.07 State Gov/t Reimb - Lunc 6,603.25 0.35 19.0% 23,497.23 0.36 19.4% 10.07 State Gov/t Reimb - But 18.15 0.00 0.1% 5.260 0.00 0.0% TOTAL REIMBURSEMENTS 6,840.39 0.36 19.7% 24,206.59 0.37 20.0% Allocated Sales 0.0% 146.73 0.00 0.1% TOTAL SALES 34,759.14 1.55 100.0% 120,812.53 1.86 100.0% 209.01 Meat, Poully, Seafood 183.45 0.01 0.5% (80.27) (0.00) -0.1% 209.02 Fruit and Vegetables 350.53 0.02 1.9% 1.019.95 0.02 0.9% 209.03 Groceries 7,788.68 0.42 22.4% 28,072.21 0.40 21.6% 209.04 Milk & Cream 2,700.18 0.14 7.7% 9,311.35 0.14 7.7% 209.05 Baked Goods 584.71 0.03 1.7% 1,635.08 0.03 1.4% 209.07 Bewerages 1,750.00 0.09 5.5% 6,107.32 0.09 5.1% 209.09 Orber Merchandise - 0.0% 0.0% Allocated Food Cost 1.94 0.00 0.0% 200.97 0.00 0.2% TOTAL FOOD COST 13,999.76 0.75 40.3% 46,253.60 0.71 38.3% 301.00 Salaries & Wages - 0.0% 0.0% 303.05 Paid Vacation & Hol - 0.0% 0.0% 304.00 Payroll Adjustments - 0.0% 0.0% 305.00 Other Payroll Costs - 0.0% -								-
010.24 Fed Gov/r Reimb - BAN 218.99 0.01 0.5% 656.76 0.01 0.5% 010.25 Fed Gov/r Reimb - BAN 6,603.25 0.35 19.0% 23,497.23 0.36 19.4% 010.27 State Gov/r Reimb - BAN 18.15 0.00 0.1% 52.60 0.00 0.0%		AL CC			 1			
010.25 Fed Gov/ Reimb - Lune	!							
D10.27 State Gov1 Reimb-Brt 18.15 0.00 0.1% 52.60 0.00 0.0% TOTAL REIMBURSEMITS 6,840.39 0.35 19.7% 24,206.59 0.37 20.0% Allocated Sales 0.00% 146.79 0.00 0.1% TOTAL SALES 34,759.14 1.85 100.0% 120,812.53 1.86 100.0% 209.01 Meat, Poulhy, Seafood 183.45 0.01 0.5% (80.27) (0.00) 0.1% 209.02 Fruit and Vegetables 390.53 0.02 1.9% 1.019.95 0.02 0.9% 209.03 Groceries 7,788.68 0.42 22.4% 28,072.21 0.04 21.6% 209.04 Milk & Cream 2,700.18 0.14 7.7% 9.311.35 0.14 7.7% 209.05 Baked Goods 584.71 0.03 1.7% 1.635.08 0.03 1.4% 209.07 Beverages 1,750.00 0.09 5.0% 6,107.32 0.09 5.1% 209.10 Vending Product 639.47 0.03 1.8% 1,869.99 0.03 1.6% 209.99 Other Merchandise - 0.0% 0.0% 301.00 Salaries & Wages 302.00 Payroll Adjustments - 0.0% 0.0% 302.00 Payroll Adjustments - 0.0% 0.0% 303.05 Paid Vacation & Hol - 0.0% 0.0% 303.05 Paid Vacation & Hol - 0.0% 0.0% 303.05 Paid Vacation & Hol - 0.0% 0.0% 302.15 Client Labor 14,57.80 0.02 1.3% 2,507.23 0.04 2.1% TOTAL LARAMARK LABOR 457.80 0.02 1.3% 2,507.23 0.04 2.1% TOTAL LABOR COST 15,876.55 0.85 45.7% 58,309.74 0.90 46.3% 302.15 Client Labor 16,418.76 0.82 44.4% 55,802.51 0.86 46.2% TOTAL LABOR COST 15,876.55 0.85 45.7% 58,309.74 0.90 46.3% 303.104 EDP Supplies - 0.0% 0.0% 0.0% 303.104 EDP Supplies - 0.0% 0.0%								
TOTAL REIMBURSEMENTS Allocated Sales								
Allocated Sales								
TOTAL SALES 34,759.14 1.85 100.0% 120,812.53 1.86 100.0% 209.01			0,040.39	0.50				
209.01 Meat, Poultry, Seafood 183.45 0.01 0.5% (80.27) (0.00] -0.1% (209.02 Fruit and Vegetables 350.53 0.02 1.0% 1.019.95 0.02 0.8% (209.03 Groceries 7,788.68 0.42 22.4% 26.072.21 0.40 21.6% (209.04 Milk & Cream 2,700.18 0.14 7.8% 9.311.35 0.14 7.7% (209.05 Baked Goods 584.71 0.03 1.7% 1.635.08 0.03 1.4% (209.07 Beverages 1,750.80 0.09 5.0% 6,107.32 0.09 5.1% (209.07 Beverages 1,750.80 0.09 5.0% 6,107.32 0.09 5.1% (209.07 Beverages 1,750.80 0.09 5.0% 6,107.32 0.09 5.1% (209.99 Other Merchandise - 0.0% - 0.0% - 0.0% (209.97 0.00 0.2% (209.97			34,759.14	1 25				
209.02 Fruit and Vegetables 350.53 0.02 1.0% 1.019.95 0.02 0.8%								
209.03 Groceries		$\overline{}$						
209.04 Milk & Cream								
209.05 Baked Goods								-
209.07 Beverages							-	-
209.10 Vending Product	1							
209.99 Other Merchandise			-					
TOTAL FOOD COST 13,999.76 0.75 40.3% 46,253.60 0.71 38.3% 301.00 Salaries & Wages		je –		-	0.0%	-	-	0.0%
301.00 Salaries & Wages	Allocated Food	Cost	1.94	0.00	0.0%	200.97	0.00	0.2%
302.00 Payroll Adjustments	TOTAL FOOD C	OST	13,999.76	0.75	40.3%	46,253.60	0.71	38.3%
303.05 Paid Vacation & Hot	301.00 Salaries & Wages	:		-	0.0%	-	-	0.0%
304.00 Payroll Taxes	302.00 Payroll Adjustments			-	0.0%	-	-	0.0%
305.00 Other Payroll Costs	303.05 Paid Vacation & F	lol			0.0%	•	-	0.0%
Allocated Aramark Labor	<u> </u>			-	0.0%	-	- '	0.0%
TOTAL ARAMARK LABOR 457.80 0.02 1.3% 2.507.23 0.04 2.1% 302.15 Client Labor 14,567.49 0.76 41.9% 53,202.17 0.82 44.0% Allocated Client Labor 851.26 0.05 2.4% 2,600.34 0.04 2.2% TOTAL CLIENT LABOR 15,418.75 0.82 44.4% 55,802.51 0.86 46.2% TOTAL CLIENT LABOR 0.57 15,876.55 0.85 45.7% 58,309.74 0.90 48.3% 312.00 Paper and Plastics 1,228.41 0.07 3.5% 4,619.88 0.07 3.8% 313.11 Waste Removal - 0.0% 60.00 0.00 0.0% 314.22 Equipment Repairs - 0.0% 60.00 0.00 0.0% 314.29 Equipment Repairs - 0.0% 414.54 0.01 0.3% 315.19 Sales Tax on Purchase 78.02 0.00 0.2% 351.55 0.01 0.3% 317.00 General Insurance - 0.0% - 0.0% - 0.0% 31.04 EDP Supplies - 0.0% - 0.0% - 0.0% 31.31 Airborne Air Freight - 0.0% - 0.0% - 0.0% 344.95 Security Services - 0.0% - 0.0% - 0.0% 345.10 Replacements - 0.0% 32.00 0.00 0.09 0.00 0.0% 345.30 Elivery Expense 192.00 0.01 0.6% 640.00 0.01 0.5% 345.99 Other Operating Exp 30.00 Administrative Expense 337.43 0.02 1.0% 1,169.75 0.02 1.0% 10.04 Allocated Direct 1,462.06 0.08 4.2% 4,410.42 0.07 3.7% TOTAL ARAMARK DIRECT 3,505.19 0.19 10.1% 11,698.14 0.18 9.7% 322.97 Dishici Costs - 0.0% - 0.0% - 0.0% - 0.0% Allocated District Direct 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL DIRECT COST 3,725.77 0.20 10.7% 12,643.80 0.19 10.5% 10.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% 10.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% 10.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% 10.00 Management Fee 337.43 0.02 1.0% 11,69.75 0.02 1.0% 10.00 Management Fee 337.43 0.02 1.0% 11,69.75 0.02 1.0% 10.00 Management Fee 337.43 0.02 1.0% 11,69.75 0.02 1.0% 10.00 Management Fee 337.43 0.02 1.0% 11,69.75 0.02 1.0% 10.00 Management Fee 337.43 0.02 1.0% 11,69.75 0.02 1.0% 10.00 Management Fee 337.43 0.02 1.0% 11,69.75 0.02 1.0% 10.00 Management Fee 337.43 0.02 1.0% 11,69.75 0.02 1.0% 10.00 Management Fee 337.43 0.02 1.0% 11,69.75 0.02 1.0% 10.00 Management Fee 337.43 0.02 1.0% 11,69.75 0.02 1.0% 10.00 Manag	305.00 Other Payroll Cos	ts		-	0.0%		-	0.0%
302.15 Client Labor	Allocated Aramark	Labor	457.80	0.02	1.3%	2,507.23	0.04	2.1%
ABocated Client Labor 851.26 0.05 2.4% 2,600.34 0.04 2.2% TOTAL CLIENT LABOR 15,418.75 0.82 44.4% 55,802.51 0.86 46.2% TÖTAL LABOR COST 15,876.55 0.85 45.7% 58,309.74 0.90 48.3% 312.00 Paper and Plastics 1,228.41 0.07 3.5% 4,619.88 0.07 3.8% 313.11 Waste Removal - 0.0% 60.00 0.00 0.0% 314.22 Equipment Repairs - 0.0% 0.0% 314.99 Repair & Maint - Other 207.27 0.01 0.6% 414.54 0.01 0.3% 315.19 Sales Tax on Purchase 78.02 0.00 0.2% 351.55 0.01 0.3% 317.00 General Insurance - 0.0% 0.0% 0.0% 331.04 EDP Supplies - 0.0% 0.0% 331.31 Airborne Air Freight - 0.0% 0.0% 345.10 Replacements - 0.0% 0.0% 345.10 Replacements - 0.0% 32.00 0.00 0.0% 345.13 Delivery Expense 192.00 0.01 0.6% 640.00 0.01 0.5% 345.99 Other Operating Exp 30.00 Administrative Expense 337.43 0.02 1.0% 1,169.75 0.02 1.0% 10.74 Allocated Direct 1,462.06 0.08 4.2% 4,410.42 0.07 3.7% TOTAL ARAMARK DIRECT 3,505.19 0.19 10.1% 11,698.14 0.18 9.7% 322.97 District Costs - 0.0% 0.0% 0.0% Allocated District Direct 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL DIRECT COST 3,725.77 0.20 10.7% 12,643.80 0.19 10.5% 101.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% TOTAL PROGRAM COST 33,939.50 1.81 97.6% 118,376.88 1.82 98.0% CURRENT PERIOD	TOTAL ARAMARK LA	BOR	457.80	0.02	1.3%	2,507.23		2.1%
TOTAL CLIENT LABOR 15,418.75 0.82 44.4% 55,802.51 0.86 46.2% TOTAL LABOR COST 15,876.55 0.85 45.7% 58,309.74 0.90 48.3% 312.00 Paper and Plastics 1,228.41 0.07 3.5% 4,619.88 0.07 3.8% 313.11 Waste Removal - 0.0% 60.00 0.00 0.0% 314.99 Repair & Maint - Other 207.27 0.01 0.6% 414.54 0.01 0.3% 315.19 Sales Tax on Purchase 78.02 0.00 0.2% 351.55 0.01 0.3% 317.00 General Insurance - 0.0% - - 0.0% 31.1 Airborne Air Freight - 0.0% - - 0.0% 344.95 Security Services - 0.0% - - 0.0% 345.10 Replacements - 0.0% 32.00 0.00 0.0% 345.99 Other Operating Exp - 0.0% - - 0.0% 390.00 Administrative Expense	302.15 Client Labor		14,567.49		41.9%	_		44.0%
TÖTAL LABOR COST 15,876.55 0.85 45.7% 58,309.74 0.90 48.3% 312.00 Paper and Plastics 1,228.41 0.07 3.5% 4,619.88 0.07 3.8% 313.11 Waste Removal - 0.0% 60.00 0.00 0.0% 314.22 Equipment Repairs - 0.0% - - 0.0% 314.99 Repair & Maint - Other 207.27 0.01 0.6% 414.54 0.01 0.3% 315.19 Sales Tax on Purchase 78.02 0.00 0.2% 351.55 0.01 0.3% 317.00 General Insurance - 0.0% - - 0.0% 31.04 EDP Supplies - 0.0% - - 0.0% 331.31 Airborne Air Freight - 0.0% - - 0.0% 344.95 Security Services - 0.0% 32.00 0.00 0.0% 345.19 Replacements - 0.0% 640.00 0.01 0.5% 345.99 Other Operating Exp - 0.0%		_						
312.00 Paper and Plastics								
313.11 Waste Removal -								
314.22 Equipment Repairs	· · · · · · · · · · · · · · · · · · ·	<u> </u>	1,228.41	0.07				
314.99 Repair & Maint - Other 207.27 0.01 0.6% 414.54 0.01 0.3% 315.19 Sales Tax on Purchase 78.02 0.00 0.2% 351.55 0.01 0.3% 317.00 General Insurance - 0.0% - - 0.0% 331.04 EDP Supplies - 0.0% - - 0.0% 331.31 Airborne Air Freight - 0.0% - - 0.0% 344.95 Security Services - 0.0% 32.00 0.00 0.0% 345.10 Replacements - 0.0% 32.00 0.00 0.0% 345.13 Delivery Expense 192.00 0.01 0.6% 640.00 0.01 0.5% 345.99 Other Operating Exp - 0.0% - - 0.0% 390.00 Administrative Expense 337.43 0.02 1.0% 1,169.75 0.02 1.0% 1,069.25 0.00				-		60.00	0.00	
315.19 Sales Tax on Purchase 78.02 0.00 0.2% 351.55 0.01 0.3% 317.00 General Insurance -			007.07	-		444.64	-	
317.00 General Insurance - 0.0% 0.0% 331.04 EDP Supplies - 0.0% 0.0% 0.0% 331.31 Airborne Air Freight - 0.0% 0.0% 0.0% 344.95 Security Services - 0.0% 32.00 0.00 0.0% 345.10 Replacements - 0.0% 32.00 0.00 0.0% 345.13 Delivery Expense 192.00 0.01 0.6% 640.00 0.01 0.5% 345.99 Other Operating Exp - 0.0% 0.0% 390.00 Administrative Expense 337.43 0.02 1.0% 1,169.75 0.02 1.0% Allocated Direct 1,462.06 0.08 4.2% 4,410.42 0.07 3.7% TOTAL ARAMARK DIRECT 3,505.19 0.19 10.1% 11,698.14 0.18 9.7% 322.97 District Costs - 0.0% 0.0% 0.0% Allocated Direct Direct 220.57 0.01 0.6% 945.66 0.01 0.8% Allocated Commissions - 0.0% 0.0% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL DIRECT COST 3,725.77 0.20 10.7% 12,643.80 0.19 10.5% 101.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% CURRENT PERIOD								
331.04 EDP Supplies - 0.0% 0.0% 0.0% 31.31 Airborne Air Freight - 0.0% 0.0% 0.0% 344.95 Security Services - 0.0% 32.00 0.00 0.0% 345.10 Replacements - 0.0% 32.00 0.00 0.0% 345.13 Delivery Expense 192.00 0.01 0.6% 640.00 0.01 0.5% 345.99 Other Operating Exp - 0.0% 0.0% 390.00 Administrative Expense 337.43 0.02 1.0% 1,169.75 0.02 1.0% Allocated Direct 1,462.06 0.08 4.2% 4,410.42 0.07 3.7% TOTAL ARAMARK DIRECT 3,505.19 0.19 10.1% 11,698.14 0.18 9.7% 322.97 District Costs - 0.0% 0.0% 0.0% Allocated District Direct 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL DIRECT COST 3,725.777 0.20 10.7% 12,643.80 0.19 10.5% 101.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% CURRENT PERIOD			78.02					
331.31 Airborne Air Freight								\rightarrow
344.95 Security Services - 0.0% - - 0.0% 345.10 Replacements - 0.0% 32.00 0.00 0.0% 345.13 Delivery Expense 192.00 0.01 0.6% 640.00 0.01 0.5% 345.99 Other Operating Exp - 0.0% - - 0.0% 390.00 Administrative Expense 337.43 0.02 1.0% 1,169.75 0.02 1.0% Allocated Direct 1,462.06 0.08 4.2% 4,410.42 0.07 3.7% TOTAL ARAMARK DIRECT 3,505.19 0.19 10.1% 11,698.14 0.18 9.7% 322.97 District Costs - 0.0% - - 0.0% Allocated Direct 220.57 0.01 0.6% 945.66 0.01 0.8% Allocated Commissions - 0.0% - - 0.0% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL DIRECT COST 3,725.7	* * * * * * * * * * * * * * * * * * * *	bt.		-		<u> </u>		
345.10 Replacements - 0.0% 32.00 0.00 0.0% 345.13 Delivery Expense 192.00 0.01 0.6% 640.00 0.01 0.5% 345.99 Other Operating Exp - 0.0% - - 0.0% 390.00 Administrative Expense 337.43 0.02 1.0% 1,169.75 0.02 1.0% Allocated Direct 1,462.06 0.08 4.2% 4,410.42 0.07 3.7% TOTAL ARAMARK DIRECT 3,505.19 0.19 10.1% 11,698.14 0.18 9.7% 322.97 District Costs - 0.0% - - 0.0% Allocated District Direct 220.57 0.01 0.6% 945.66 0.01 0.8% Allocated Commissions - 0.0% - - 0.0% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL DIRECT COST 3,725.77 0.20 10.7% 12,643.80 0.19 10.5% <t< td=""><td></td><td>PIL _</td><td></td><td></td><td></td><td></td><td>-</td><td></td></t<>		PIL _					-	
345.13 Delivery Expense 192.00 0.01 0.6% 640.00 0.01 0.5% 345.99 Other Operating Exp - 0.0% - - 0.0% 390.00 Administrative Expense 337.43 0.02 1.0% 1,169.75 0.02 1.0% Allocated Direct 1,462.06 0.08 4.2% 4,410.42 0.07 3.7% TOTAL ARAMARK DIRECT 3,505.19 0.19 10.1% 11,698.14 0.18 9.7% 322.97 District Costs - 0.0% - - 0.0% Allocated District Direct 220.57 0.01 0.6% 945.66 0.01 0.8% Allocated Commissions - 0.0% - - 0.0% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL DIRECT COST 3,725.77 0.20 10.7% 12,643.80 0.19 10.5% 101.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% TOTAL PROGRAM COST 33,939.50 1.81 97.6% 118,37			-					
345.99 Other Operating Exp - 0.0% - 0.0% - 0.0% 390.00 Administrative Expense 337.43 0.02 1.0% 1,169.75 0.02 1.0% 1.06			192 00	0.01				
390.00 Administrative Expense 337.43 0.02 1.0% 1,169.75 0.02 1.0% Allocated Direct 1,462.06 0.08 4.2% 4,410.42 0.07 3.7% TOTAL ARAMARK DIRECT 3,505.19 0.19 10.1% 11,698.14 0.18 9.7% 322.97 District Costs - 0.0% 0.0% 0.0% Allocated District Direct 220.57 0.01 0.6% 945.66 0.01 0.8% Allocated Commissions - 0.0% 0.0% 0.0% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL DIRECT COST 3,725.77 0.20 10.7% 12,643.80 0.19 10.5% 101.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% CURRENT PERIOD			.02.00					
Allocated Direct 1,462.06 0.08 4.2% 4,410.42 0.07 3.7% TOTAL ARAMARK DIRECT 3,505.19 0.19 10.1% 11,698.14 0.18 9.7% 322.97 District Costs - 0.0% 0.0% Allocated District Direct 220.57 0.01 0.6% 945.66 0.01 0.8% Allocated Commissions - 0.0% 0.0% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL DIRECT COST 3,725.77 0.20 10.7% 12,643.80 0.19 10.5% 101.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% CURRENT PERIOD			337.43					
TOTAL ARAMARK DIRECT 3,505.19 0.19 10.1% 11,698.14 0.18 9,7% 322.97 District Costs - 0.0% - - 0.0% Allocated District Direct 220.57 0.01 0.6% 945.66 0.01 0.8% Allocated Commissions - 0.0% - - 0.0% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL DIRECT COST 3,725.77 0.20 10.7% 12,643.80 0.19 10.5% 101.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% TOTAL PROGRAM COST 33,939.50 1.81 97.6% 118,376.88 1.82 98.0%								
322.97 District Costs - 0.0% - - 0.0% Allocated District Direct 220.57 0.01 0.6% 945.66 0.01 0.8% Allocated Commissions - 0.0% - - 0.0% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL DIRECT COST 3,725.77 0.20 10.7% 12,643.80 0.19 10.5% 101.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% TOTAL PROGRAM COST 33,939.50 1.81 97.6% 118,376.88 1.82 98.0%								
Allocated District Direct 220.57 0.01 0.6% 945.66 0.01 0.8% Allocated Commissions - 0.0% 0.0%				-		.,	-	
Allocated Commissions - 0.0% 0.0% TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL DIRECT COST 3,725.77 0.20 10.7% 12,643.80 0.19 10.5% 101.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% TOTAL PROGRAM COST 33,939.50 1.81 97.6% 118,376.88 1.82 98.0% CURRENT PERIOD		220.57	0.01		945.66	0.01		
TOTAL CLIENT DIRECT 220.57 0.01 0.6% 945.66 0.01 0.8% TOTAL DIRECT COST 3,725.77 0.20 10.7% 12,643.80 0.19 10.5% 101.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% TOTAL PROGRAM COST 33,939.50 1.81 97.6% 118,376.88 1.82 98.0% CURRENT PERIOD 33,939.50 1.81 97.6% 118,376.88 1.82 98.0%			-					
TOTAL DIRECT COST 3,725.77 0.20 10.7% 12,643.80 0.19 10.5% 101.00 Management Fee 337.43 0.02 1.0% 1,169.75 0.02 1.0% FOTAL PROGRAM COST 33,939.50 1.81 97.6% 118,376.88 1.82 98.0% CURRENT PERIOD			220.57			945.66		_
TOTAL PROGRAM COST 33,939.50 1.81 97.6% 118,376.88 1.82 98.0% CURRENT PERIOD								
CURRENT PERIOD	101.00 Management Fee			0.02	1.0%		0.02	1.0%
	TOTAL PROGRAM C	OST	33,939.50	1,81	97.6%	118,376.88	1.82	98.0%
(SUBSIDY) / REFUND 819.64 0.04 2.4% 2,435.64 0.04 2.0%								
	(SUBSIDY) / REFUND		819.64	0.04	2.4%	2,435.64	0.04	2.0%

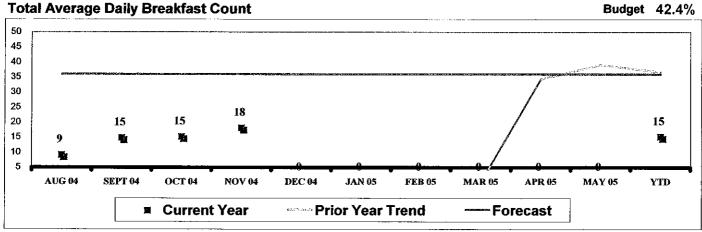
ACTION PLAN:		Time Frame	Done
		···	
			·
		<u> </u>	
	 -	·	
		 _,	
		·	
			
		<u> </u>	
· · ·			
, , , , , , , , , , , , , , , , , , ,			
		·	
			-
			··
			:
	·		
	<u> </u>		
			<u> </u>
		<u> </u>	
	-		
 · · ·	-		
<u> </u>			
		1	1

MS Anderson,xls 12/6/2004

Anderson Middle School

Meals Summary





Lunch	Partici	patic	n
	AU	G	SEP

Current	AUG 70.83%	SEP 77.68%	OCT 76.32%	NOV 74.47%	DEC 0.00%	JAN 0.00%	FEB 0.00%	MAR 0.00%	APR 0.00%	MAY 0.00%	YTD 75.59%
PY Variance	2.00	10.53	12.51	13.22	0.00	0.00	0.00	0.00	0.00	0.00	6.95
FC Variance	(7.28)	(0.44)	(1.79)	(3.64)	0.00	0.00	0.00	0.00	0.00	0.00	(2.52)
Breakfast	Partici	pation									
Current	AUG 1.29%	SEP 2.12%	OCT 2.15%	NOV 2.57%	DEC 0.00%	JAN 0.00%	FEB 0.00%	MAR 0.00%	APR 0.00%	MAY 0.00%	YTD 2.16%
PY Variance	0.00	2.12	2.15	2.57	0.00	0.00	0.00	0.00	0.00	0.00	(2.97)
FC Variance	(3.81)	(2.99)	(2.96)	(2.54)	0.00	0.00	0.00	0.00	0.00	0.00	(2.95)

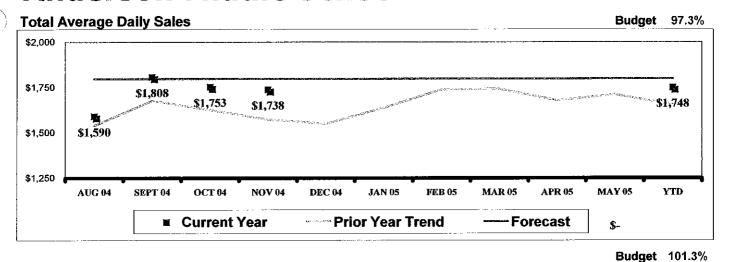
Discussion and Action Plan	Date	Impact (\$)

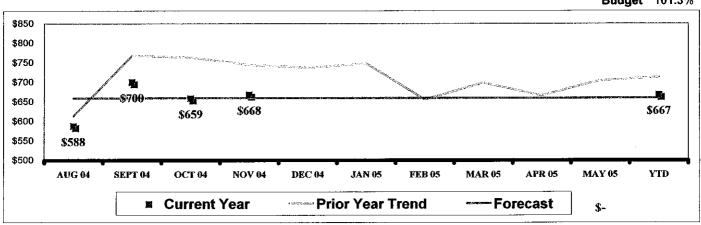
	************	***************************************

	***************************************	***************************************

Anderson Middle School

Sales Summary





Total Participation

Current	AUG 121.09%	SEP 138.37%	OCT 133.06%	NOV 132.60%	DEC 0.00%	JAN 0.00%	FEB 0.00%	MAR 0.00%	APR 0.00%	MAY 0.00%	YTD 128.94%
PY Variance	1.83	8.15	6.56	10.22	0.00	0.00	0.00	0.00	0.00	0.00	0.54
FC Variance	(17.13)	0.15	(5.16)	(5.62)	0.00	0.00	0.00	0.00	0.00	0.00	(9.28)

101017110	. ugo D.	any our	00 po. v	o ta a o i i t	<u> </u>						
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	\$ 2.25	\$ 2.57	\$ 2.47	\$ 2.46	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2.47
PY Variance	0.10	0.23	0.20	0.26	0.00	0.00	0.00	0.00	0.00	0.00	0.17
FC Variance	(0.30)	0.02	(0.08)	(0.09)	0.00	0.00	0.00	0.00	0.00	0.00	(0.08)

Discussion and Action Plan	Date	Impact (\$)
		4++4+++4+++++++++++++++++++++++++++++++
	•••••	

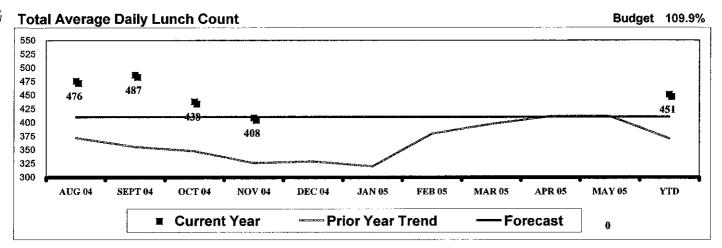
Millard Public Schools

Beadle Middle School									
Nove	mber 200	4		Year	-to-Da	te			
Breaklast Lunch	Equivalents	House	Productivity	Total Meal	Hours	Productivity			
- 8,1	65 7,471	1,022	15.30	56,920	3,948	14.42			
PROFIT / (LOSS)		Cents	Percent		Cents	Percent			
STATEMENT	\$	Per Meal	of Sales	. \$	Per Meal	of Sales			
009.03 Catering Sales	_		0.0%		-	0.0%			
009.10 Vending Sales			0.0%	-	-	0.0%			
010.09 Breakfast Sales			0.0%	334.90	0.01	0.3%			
010.13 Breakfast Ala Carte	745.50	0.05	2.6%	2,249.00	0.04	2.2%			
010.14 Breakfast Adult	22.95	0.00	0.1%	75.35	0.00	0.1%			
010.15 Lunch Sales	13,560.80	0.87	47.8%	51,517.50 38,792.05	0.91	49.7% 37.4%			
010.18 Lunch Ala Carte 010.19 Lunch Adult	11,252.50	0.72	39.7%		0.68	2.0%			
TOTAL CASH SAI	ES 26,204.80	0.04 1.68	2.2%	2,072.85 95,041.65	1.67				
010.24 Fed Gov't Reimb - Brk	,	1.00	92.5% 0.0%	53.55	0.00	91.6% 0.1%			
010.25 Fed Gov't Reimb - Lui		0.14	7.5%	8,491.62	0.00	8.2%			
010.27 State Gov't Reimb - B		0.14	0.0%	10.25	0.00	0.0%			
TOTAL REIMBURSEMEN		0.14	7.5%	8,555.42	0.00	8.2%			
Allocated Sa		0.14	0.0%	123.27	0.00	0.1%			
TOTAL SAL		1.81	100.0%	103,720.34	1.82	100.0%			
209.01 Meat, Poultry, Seafoo		0.03	1.5%	(250.03)	(0.00)	-0.2%			
209.02 Fruit and Vegetables	533.76	0.03	1.9%	597.55	0.007	0.6%			
209.03 Groceries	7,101.44	0.45	25.1%	30,671.14	0.54	29.6%			
209.04 Milk & Cream	3,696.26	0.24	13.0%	12,493.89	0.22	12.0%			
209.05 Baked Goods	593.83	0.04	2.1%	1,891.67	0.03	1.8%			
209.07 Beverages	1,780.08	0.11	6.3%	5,632.36	0.10	5.4%			
209.10 Vending Product	596.19	0.04	2.1%	2,060.00	0.04	2.0%			
209.99 Other Merchandise			0.0%	-		0.0%			
Allocated Food C	ost 1.58	0.00	0.0%	180.07	0.00	0.2%			
TOTAL FOOD CO		0.94	51.9%	53,276.65	0.94	51.4%			
301.00 Salaries & Wages		-	0.0%		-	0.0%			
302.00 Payroll Adjustments		-	0.0%		-	0.0%			
303.05 Paid Vacation & Hol		•	0.0%	-	-	0.0%			
304.00 Payroll Taxes		-	0.0%	-	-	0.0%			
305.00 Other Payroll Costs			0.0%	-		0.0%			
Allocated Aramark La	bor 373.32	0.02	1.3%	2,215.91	0.04	2.1%			
TOTAL ARAMARK LAB	OR 373.32	0.02	1.3%	2,215.91	0.04	2.1%			
302.15 Client Labor	13,972.12	0.89	49.3%	51,701.20	0.91	49.8%			
Allocated Client La		0.04	2.4%	2,240.35	0.04	2.2%			
TOTAL CLIENT LAB		0.94	51.7%	53,941.55	0.95	52.0%			
TOTAL LABOR CO		0.96	53.1%	56,157.48	0.99	54.1%			
312.00 Paper and Plastics	1,457.58	0.09	5.1%	6,738.32	0.12	6.5%			
313.11 Waste Removal			0.0%	373.25	0.01	0.4%			
314.22 Equipment Repairs		-	0.0%			0.0%			
314.99 Repair & Maint - Other			0.0%		-	0.0%			
315.19 Sales Tax on Purchas	ed 118.18	0.01	0.4%	427.25	0.01	0.4%			
317.00 General Insurance		•	0.0%			0.0%			
331.04 EDP Supplies			0.0%		-	0.0%			
331.31 Airborne Air Freight		-	0.0%		•	0.0%			
344.95 Security Services	 	-	0.0%	66.40	- 0.00	0.0%			
345.10 Replacements	265.60	- AAA	0.0%	64.10	0.00	0.1%			
345.13 Delivery Expense 345.99 Other Operating Exp	200.00	0.02	0.9%	950.40	0.02	0.9% 0.0%			
390.00 Administrative Expens	e 281.46	0.02	1.0%	1,024.56	0.02	1.0%			
		0.02			0.02				
Allocated Di TOTAL ARAMARK DIRE		0.08	4.2% 11.7%	3,776.80 13,354.68	0.07	3.6% 12.9%			
322.97 District Costs	.01 0,010.01	0.21		10,004.00	0.23				
Allocated District Di	rant 170 97	0.01	0.0% 0.6%	800.20	0.01	0.0%			
		0.01		000.20	0.01				
Allocated Commissi TOTAL CLIENT DIRE		0.01	0.0% 0.6%	800.20	0.01	0.0%			
TOTAL DIRECT CO		0.22	12.3%	14,154.88	0.25	13.6%			
101.00 Management Fee	281.46	0.02	1.0%	1,024.56	0.02	1.0%			
TOTAL PROGRAM CO		2.14	118.3%	124,613.55	2.19	120.1%			
CURRENT PERIOD									
(SUBSIDY) / REFUND	(5,193.35)	(0.33)	-18.3%	(20,893.21)	(0.37)	-20.1%			
		,		<u></u>					

ACTION PLAN:	Time Frame	Done
		-
	-	_
. ,		
· · · · · · · · · · · · · · · · · · ·		
h		
·		
	- ··	

Meals Summary

Beadle Middle School



Total Average Daily Breakfast Count Budget 297.1% 51 41 26 31 21 11 3 0 0 0 0 0 AUG 04 SEPT 04 OCT 04 NOV 04 DEC 04 **JAN 05** FEB 05 **MAR 05** APR 05 **MAY 05** YTĐ ■ Current Year --- Prior Year Trend Forecast

Lunch Par	Lunch Participation										
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	76.32%	78.41%	70.67%	65.46%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	72.47%
PY Variance	9.84	14.71	8.39	7.03	0.00	0.00	0.00	0.00	0.00	0.00	6.17
FC Variance	6.67	8.76	1.02	(4.19)	0.00	0.00	0.00	0.00	0.00	0.00	2.82

Breakfast Participation AUG SEP OCT NOV DEC JAN FEB MAR APR MAY YTD Current 4.09% 0.01% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.48% 0.00 0.01 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.48 **PY Variance** 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.31 FC Variance 3.92 (0.16)

Discussion and Action Plan	Date	Impact (\$)
***************************************	***********	

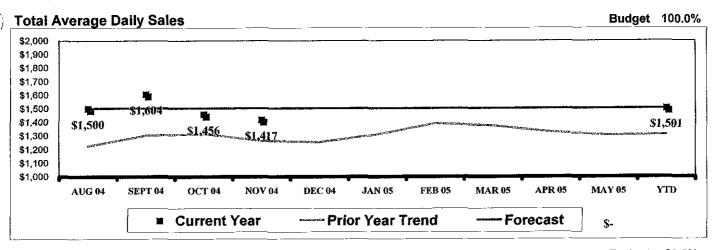
		,

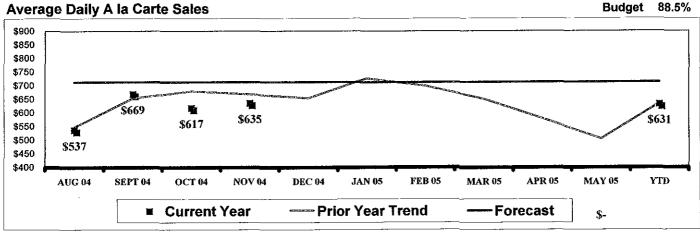
***************************************		***************************************

	-	***************************************
	İ	

Sales Summary

Beadle Middle School





Total Participation NOV DEC JAN FEB MAR APR MAY YTD AUG SEP OCT 0.00% 129.43% Current 131.04% 141.76% 125.35% 0.00% 0.00% 0.00% 0.00% 0.00% 129.26% 0.00 0.00 0.00 0.00 0.00 0.00 (3.68)6.90 9.22 (4.57)(3.50)**PY Variance** 0.00 0.00 0.00 0.00 0.00 0.00 (11.59)FC Variance (9.98)0.74 (11.76)(15.67)

10tal Avel	aye D	ally Sal	ea hei c	Juaciii							
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	\$ 2.40	\$ 2.58	\$ 2.35	\$ 2.27	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2.41
PY Variance	0.21	0.25	(0.00)	0.01	0.00	0.00	0.00	0.00	0.00	0.00	0.07
FC Variance	(0.15)	0.03	(0.20)	(0.28)	0.00	0.00	0.00	0.00	0.00	0.00	(0.14)

Ole Level College Control		Impact (\$)
No lunch first day of school	Aug	\$ (1,710.08)
	į	

	ļ	1
	1	
	,	
		.
		}

Millard Public Schools

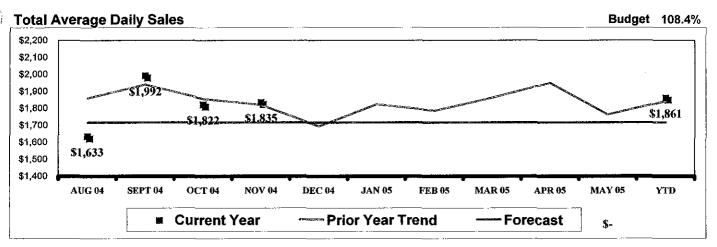
Central Middle School November 2004 Year-to-Date										
					Total Meal		Productivity			
Breakfast	Lunch	Equivalents	Hours	Productivity		Hours	,			
780	13,275	5,597	1,228	16.01	68,762	4,252	16.17			
PROFIT / (Cents	Percent	_	Cents	Percent			
STATEMENT		\$	Per Meal	of Sales	\$	Per Meal	of Sales			
009.03 Catering S	ales		-	0.0%	62.92	0.00	0.0%			
009.10 Vending S	ales		-	0.0%	-	-	0.0%			
010.09 Breakfast	Sales	557.65	0.03	1.5%	1,740.35	0.03	1.4%			
010.13 Breakfast		92.65	0.00	0.3%	244.85	0.00	0.2%			
		6.40	0.00	0.0%	30.35	0.00	0.0%			
010.14 Breakfast					67.926.60		52.8%			
010.15 Lunch Sal		19,318.80	0.98	52.6%		0.99				
010.18 Lunch Ala	Carte	8,128.40	0.41	22.1%	29,254.80	0.43	22.7%			
010.19 Lunch Adı	ılt	1,132.70	0.06	3.1%	3,749.75	0.05	2.9%			
TOTAL C	ASH SALES	29,236.60	1.49	79.7%	103,009.62	1.50	80.0%			
010.24 Fed Gov't		514.50	0.03	1.4%	1,520.43	0.02	1.2%			
010.25 Fed Gov't		6,909.57	0.35	18.8%	23,945.59	0.35	18.6%			
				0.1%	118.05	0.00	0.1%			
010.27 State Gov		39.00	0.00							
TOTAL REIMBL		7,463.07	0.38	20.3%	25,584.07	0.37	19.9%			
Alloc	ated Sales	•		0.0%	153.99	0.00	0.1%			
TOT	AL SALES	38,699.67	1.87	100.0%	128,747.68	1.87	100.0%			
209.01 Meat, Pou	Itry, Seafood	(22.92)	(0.00)	-0.1%	192.72	0.00	0.1%			
209.02 Fruit and \		616.33	0.03	1.7%	1,439.70	0.02	1.1%			
	Armones	5,640.34	0.03	15.4%	26,306.70	0.38	20.4%			
209.03 Groceries										
209.04 Milk & Cre		2,304.65	0.12	6.3%	8,865.49	0.13	6.9%			
209.05 Baked Go		592.66	0.03	1.6%	1,867.76	0.03	1.5%			
209.07 Beverage:	3	1,332.47	0.07	3.6%	4,595.38	0.07	3.6%			
209.10 Vending F	roduct	104.65	0.01	0.3%	(216.59)	(0.00)	-0.2%			
209.99 Other Mer				0.0%	-	-	0.0%			
		2.05	0.00	0.0%	218.13	0.00	0.2%			
	ed Food Cost			28.8%			33.6%			
	OD COST	10,570.23	0.54		43,269.29	0.63				
301.00 Salaries 8	Wages			0.0%			0.0%			
302.00 Payroll Ad	ijustments		•	0.0%	-	•	0.0%			
303.05 Paid Vaca	tion & Hol		-	0.0%	-	-	0.0%			
304.00 Payroll Ta	xes			0.0%	-		0.0%			
305.00 Other Pay				0.0%			0.0%			
		400.00	0.00		0.040.04	0.04				
	ramark Labor	483.36	0.02	1.3%	2,648.81		2.1%			
TOTAL ARAM		483.36	0.02	1.3%	2,648.81	0.04	2.1%			
302.15 Client Lab	or	16,834.63	0.86	45.9%	61,099.45	0.89	47.5%			
Allocated	l Client Labor	898.78	0.05	2.4%	2,776.37	0.04	2.2%			
TOTAL CL	ENT LABOR	17,733.41	0.90	48.3%	63,875.82	0.93	49.6%			
TOTAL LA		18,216.77	0.93	49.6%	66,524.63	0.97	51.7%			
312.00 Paper and		1,349.74	0.07	3.7%	4,298.16	0.06	3.3%			
 		1,049.74	0.07							
313.11 Waste Re				0.0%	66.33	0.00	0.1%			
314.22 Equipmen	t Repairs	41.10	0.00	0.1%		0.00	0.0%			
314.99 Repair & I	Maint - Other			0.0%	244.72	0.00	0.2%			
315.19 Sales Tax	on Purchase	75.92	0.00	0.2%	244.68	0.00	0.2%			
317.00 General Ir				0.0%	-		0.0%			
331.04 EDP Sup				0.0%			0.09			
<u> </u>				0.0%		, <u>.</u>	0.09			
331.31 Airborne /						-				
344.95 Security S				0.0%		-	0.0%			
345.10 Replacem	ents			0.0%	<u> </u>		0.09			
345.13 Delivery E	xpense	428.80	0.02	1.2%	1,104.00	0.02	0.9%			
345.99 Other Ope	erating Exp		-	0.0%		-	0.09			
		353.73	0.02	1.0%	1,238.39	0.02	1.09			
390.00 Administrative Expense						0.07				
Allocated Direct		1,543.69	0.08	4.2%	4,774.57		3,79			
TOTAL ARAMARK DIRECT		3,792.98	0.19	10.3%	12,011.95	0.17	9.3%			
322.97 District Costs				0.0%	-	ــــــــــــــــــــــــــــــــــــــ	0.0%			
Allocated District Direct		232.89	0.01	0.6%	1,006.19	0.01	0.89			
	Commissions		-	0.0%	-	-	0.0%			
	NT DIRECT	232.89	0.01	0.6%	1,006.19	0.01	0.89			
TOTAL DIR		4,025.86	0.20	11.0%	13,018.14	0.19	10.19			
1 ~ 1 WF DII/I		353.73		1.0%	1,238.39		1.09			
101.00 Manager		303.63	0.02	1.070	1,230.39	0.02	1.07			
101.00 Managem				00.40	474 NEN AP	444	0.0 40			
OTAL PROGE	AM COST	33,166.59	1.69	90.4%	124,050.45	1.80	96.4%			
	RIOD			90.4% 9.6%	124,050.45 4,697.23	1.80	96.4% 3.6%			

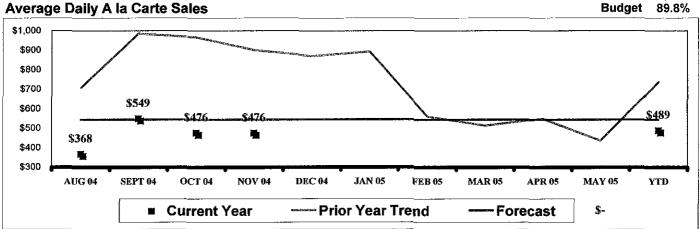
ACTION PLAN:	Time Frame	Done
		.
·		
	~	
	<u>-</u>	
	_	
,		
		<u> </u>

MS Central.xls 12/6/2004

Sales Summary

Central Middle School





Total	Par	tici	pation

	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	109.53%	134.80%	122.86%	123.20%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	125.29%
PY Variance	(8.32)	9.96	3.19	6.25	0.00	0.00	0.00	0.00	0.00	0.00	7.52
FC Variance	(15.44)	9.83	(2.11)	(1.78)	0.00	0.00	0.00	0.00	0.00	0.00	0.32

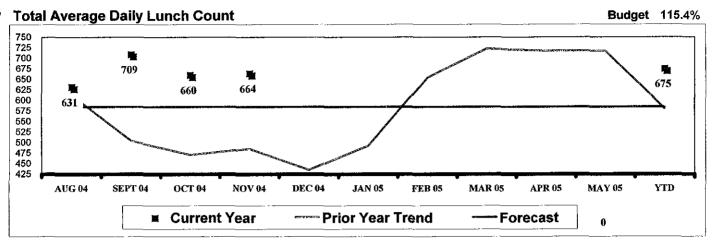
· ·	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	\$ 2.07	\$ 2.52	\$ 2.29	\$ 2.30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2.35
PY Variance	(0.06)	0.28	0.16	0.21	0.00	0.00	0.00	0.00	0.00	0.00	0.23
FC Variance	(0.20)	0.25	0.02	0.03	0.00	0.00	0.00	0.00	0.00	0.00	0.08

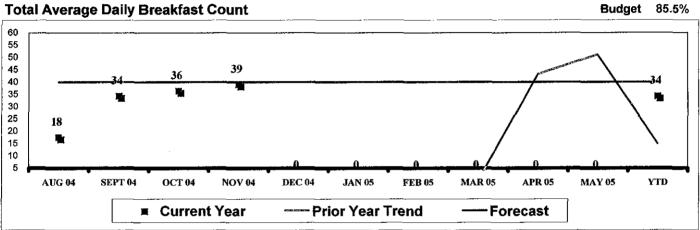
Discussion and Action Plan	Date	Impact (\$)
No lunch first day of school	Aug	\$ (1,710.0
	·····	

		4
	1	

Meals Summary

Central Middle School





*****	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	79.92%	89.62%	83.05%	83.22%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	85.06%
PY Variance	9.76	31.51	28.83	27.33	0.00	0.00	0.00	0.00	0.00	0.00	18.36
FC Variance	2.60	12.31	5.73	5.90	0.00	0.00	0.00	0.00	0.00	0.00	7.74

0	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	2.22%	4.34%	4.57%	4.89%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	4.31%
PY Variance	0.00	4.34	4.57	4.89	0.00	0.00	0.00	0.00	0.00	0.00	2.59
FC Variance	(3.08)	(0.96)	(0.72)	(0.40)	0.00	0.00	0.00	0.00	0.00	0.00	(0.98)

Discussion and Action Plan	Date	Impact (\$)
	ſ	Í

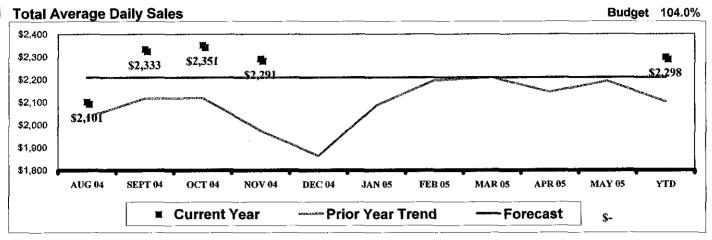
Millard Public Schools

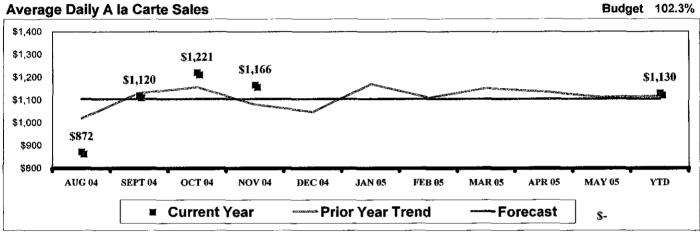
K	ewitt M				Vone	-to-Do	•
		ber 200				-to-Da	
Breakfast	Lunch	Equivalents	Hours	Productivity	Total Meal	Hours	Productivity
487	11,098	13,898	1,609	15.84	87,886	5,504	15.97
PROFIT /			Cents	Percent		Cents	Percent
STATE		\$	Per Meal	of Sales	\$	Per Meal	of Sales
009.03 Catering		307.50	0.01	0.7%	307.50	0.00	0.2%
009.10 Vending				0.0%	-		0.0%
010.09 Breakfas		620.50	0.02	1.4%	1,610.15	0.02	1.0%
010.13 Breakfas	Ala Carte	864.95	0.03	1.9%	2,181.60	0.02	1.4%
010.14 Breakfas	Adult	19.45	0.00	0.0%	46.00	0.00	0.0%
010.15 Lunch Sa	iles	18,726.50	0.73	40.9%	67,863.85	0.77	42.7%
010.18 Lunch Al	a Carte	21,518.20	0.84	47.0%	73,092.20	0.83	46.0%
010.19 Lunch Ad	lult	132.15	0.01	0.3%	403.35	0.00	0.3%
TOTAL	CASH SALES	42,189.25	1.66	92.1%	145,504.65	1.66	91.6%
010.24 Fed Gov	t Reimb - Brkfs	147.51	0.01	0.3%	366.99	0.00	0.2%
010,25 Fed GoV	Reimb - Lund	3,462.25	0.14	7.6%	12,670.12	0.14	8.0%
010.27 State Go	/t Reimb - Brk	24.35	0.00	0.1%	62.15	0.00	0.0%
TOTAL REIMB		3,634.11	0.14	7.9%	13,099.26	0.15	8.2%
	cated Sales	0,004.11	*****	0.0%	195.71	0.00	0.1%
	AL SALES	45,823.36	1.80	100.0%	158,799.62	1.81	100.0%
209.01 Meat, Po		379.53	0.01	0.8%	129.71	0.00	0.1%
							0.1%
209.02 Fruit and		960.67	0.04	2.1%	1,311.73	0.01	
209.03 Groceries		9,029.23	0.35	19.7%	34,363.75	0.39	21.6%
209.04 Milk & Cr		4,560.95	0.18	10.0%	15,031.24	0.17	9.5%
209.05 Baked G		854.41	0.03	1.9%	2,515.31	0.03	1.6%
209.07 Beverage		2,424.93	0.10	5.3%	7,540.83	0.09	4.7%
209.10 Vending	Product	1,186.38	0.05	2.6%	2,023.83	0.02	1.3%
209.99 Other Me	rchandise			0.0%	-	-	0.0%
Alloca	led Food Cost	2.56	0.00	0.0%	261.00	0.00	0.2%
TOTAL F	OOD COST	19,398.66	0.76	42.3%	63,177.40	0.72	39.8%
301.00 Salaries	& Wages		-	0.0%		-	0.0%
302.00 Payroll A				0.0%	•		0.0%
303.05 Paid Vac	·		-	0.0%	-	-	0.0%
304.00 Payroll T				0.0%	-	-	0.0%
305.00 Other Pa			-	0.0%			0.0%
	ramark Labor	602.52	0.02	1.3%	3,300.25	0.04	2.1%
	MARK LABOR	603.52	0.02			0.04	2.1%
		603.52	0.76	1,3%	3,300.25	0.79	
302.15 Client La		19,477.81		42.5%	69,478.59		43.8%
	d Client Labor	1,122,22	0.04	2.4%	3,411.38	0.04	2.1%
	IENT LABOR	20,600.03	0.81	45.0%	72,889.97	0.83	45.9%
 	BOR COST	21,203.55	0.83	46.3%	76,190.22	0.87	48.0%
312.00 Paper an		1,827.81	0.07	4.0%	6,173.47	0.07	3.9%
313.11 Waste Re	emoval	32.50	0.00	0.1%	196.98	0.00	0.1%
314.22 Equipme	nt Repairs	222.78	0.01	0.5%	222.78	0.00	0.1%
314.99 Repair &	Maint - Other			0.0%	143.32	0.00	0.1%
315.19 Sales Ta	x on Purchase	123.82	0.00	0.3%	281.79	0.00	0.2%
317.00 General	nsurance		-	0.0%	-	•	0.0%
331.04 EDP Sup	plies		-	0.0%	-	-	0.0%
331.31 Airborne			-	0.0%	-	-	0.0%
344.95 Security			-	0.0%	 	-	0.0%
345.10 Replacer				0.0%			0.0%
345.13 Delivery		188.80	0.01	0.4%	572.80	0.01	0.4%
345.99 Other Op		100.00	- 0.01	0.0%	012.00	0.01	0.0%
390.00 Administ		458.70	0.02	1.0%	1,581.95	0.02	1.0%
	located Direct	1,927.45	0.08	4.2%	5,750.54	0.07	3.6%
	ARK DIRECT	4,781.86	0.19	10.4%	14,923.63	0.17	9.4%
322.97 District C				0.0%	-		0.0%
	District Direct	290.78	0.01	0.6%	1,247.34	0.01	0.8%
	Commissions			0.0%			0.0%
	ENT DIRECT	290.78	0.01	0.6%	1,247.34	0.01	0.8%
TOTAL DIR	ECT COST	5,072.65	0.20	11.1%	16,170.96	0.18	10.2%
	F.	458.70	0.02	1.0%	1,581.95	0.02	1.0%
101.00 Manager							
		48,133.56	1.81	100.7%	157,120.53	1.79	98.9%
101.00 Manager	RAM COST RIOD			100.7%	157,120.53	1.79	98.9%

ACTION PLAN:	Time Frame	Done
	L	ļ
		
	<u> </u>	
	_,	
	- ————· —	
	<u> </u>	
<u> </u>	·	ļ <u> </u>
		ļ
_,		<u> </u>
		-
	·	<u> </u>
		<u> </u>
		1
		L
	. –	
	<u>_</u>	
		ł
	·	<u> </u>
		L
	ļ	
		
	<u> </u>	
	<u> </u>	
<u> </u>	 	1
	-	
		<u> </u>
	<u></u>	
	<u> </u>	1

Sales Summary

Kiewit Middle School





Total Participation

	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	127.79%	143.26%	145.21%	141.63%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	139.21%
PY Variance	4.79	15.10	16.94	22.11	0.00	0.00	0.00	0.00	0.00	0.00	12.05
FC Variance	(7.51)	7.95	9.90	6.32	0.00	0.00	0.00	0.00	0.00	0.00	3.90

	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	\$ 2.33	\$ 2.59	\$ 2.61	\$ 2.55	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2.55
PY Variance	0.17	0.34	0.36	0.44	0.00	0.00	0.00	0.00	0.00	0.00	0.31
FC Variance	(0.11)	0.15	0.17	0.10	0.00	0.00	0.00	0.00	0.00	0.00	0.11

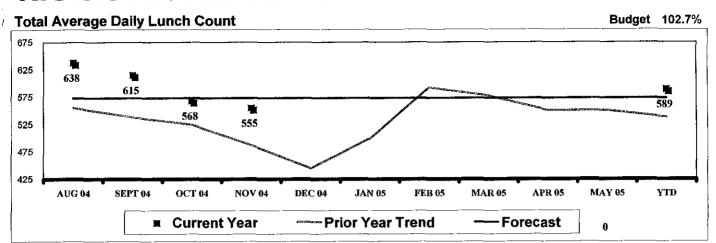
Discussion and Action Plan	Date	T	Impact (\$)
No lunch first day of school	Aug	\$	(1,710.08)

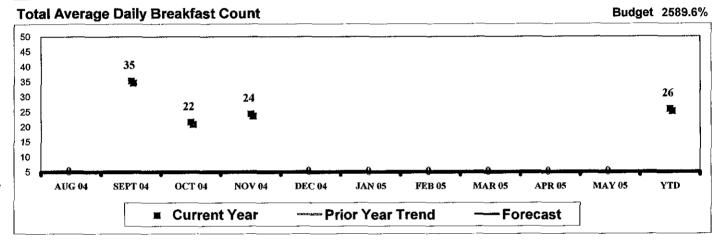
		1	

		j	
		1	
	i		
		ł	

Meals Summary

Kiewit Middle School





unch Pai	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	70.82%	68.28%	63.08%	61.68%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	65.38%
PY Variance	11.66	10.97	7.23	9.84	0.00	0.00	0.00	0.00	0.00	0.00	8.13
FC Variance	7.46	4.92	(0.28)	(1.68)	0.00	0.00	0.00	0.00	0.00	0.00	2.02

Dicaviasi	breaklast Farticipation													
Current	AUG 0.00%	SEP 3.93%	OCT 2.40%	NOV 2.71%	DEC 0.00%	JAN 0.00%	FEB 0.00%	MAR 0.00%	APR 0.00%	MAY 0.00%	YTD 2.88%			
PY Variance	0.00	3.93	2.40	2.71	0.00	0.00	0.00	0.00	0.00	0.00	2.88			
FC Variance	0.00	3.82	2.29	2.60	0.00	0.00	0.00	0.00	0.00	0.00	2.77			

Discussion and Action Plan	Date	lmpact (\$)
		18714444444
organism managagas ministrativa nga mananang garanamana ang daranamanan na mananan ang mananan na mananan na m		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	[
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
		<u></u>

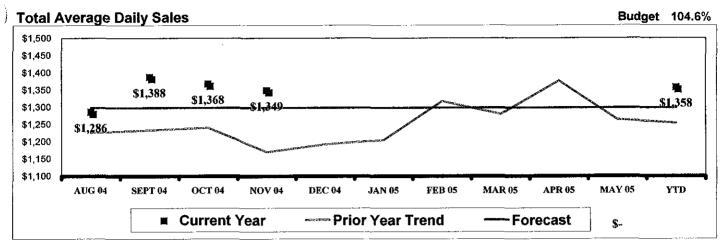
Millard Public Schools
North Middle School

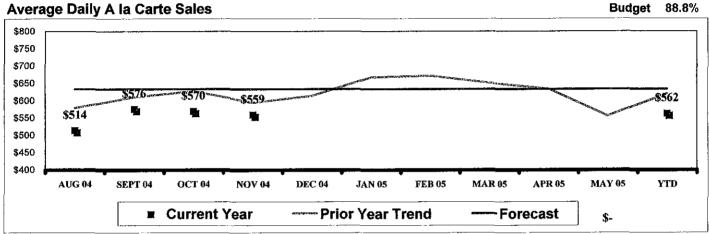
North Middle School November 2004 Year-to-Date												
Breakfast Lunch	Equivalents		Productivity	Total Meai	Hours	Productivity						
1,020 7,260	6,581	Hours 1,175	12.65	51,528	4,187	12.31						
PROFIT / (LOSS)	0,001	Cents	Percent	<u> </u>	Cents	Percent						
STATEMENT	\$	Per Meal	of Sales	\$	Per Meal	of Sales						
009.03 Catering Sales			0.0%		-	0.0%						
009.10 Vending Sales			0.0%	-		0.0%						
010.09 Breakfast Sales	911.30	0.06	3.0%	2,482.75	0.05	2.6%						
010.13 Breakfast Ala Carte	205.20	0.01	0.7%	529.35	0.01	0.5%						
010.14 Breakfast Adult	19.50	0.00	0.1%	61.30	0.00	0.1%						
010.15 Lunch Sales	13,409.15	0.90	44.7%	40,236.60	0.78	41.5%						
010.18 Lunch Ala Carte	10,111.35	0.68	33.7%	35,544.40	0.69	36.7%						
010.19 Lunch Adult	455.60	0.03	1.5%	1,373.00	0.03	1.4%						
TOTAL CASH SALES	25,112.10	1.69	83.8%	80,227.40	1.56	82.8%						
010.24 Fed Gov't Reimb - Brkfs	568.20	0.04	1.9%	1,528.76	0.03	1.6%						
010.25 Fed Gov't Reimb - Lund	4,239.26	0.29	14.1%	14,916.64	0.29	15.4%						
010.27 State Gov't Reimb - Brk	51.00	0.00	0.2%	137.60	0.00	0.1%						
TOTAL REIMBURSEMENTS	4,858.46	0.33	16.2%	16,583.00	0.32	17.1%						
Allocated Sales	29,970.56	400	0.0%	114.22	0.00	0.1%						
TOTAL SALES	29,970.56	2.02	100.0% 0.9%	96,924.62 237.93	1.88 0.00	100.0%						
209.01 Meat, Poultry, Seafood		0.02	2.6%			2.1%						
209.02 Fruit and Vegetables 209.03 Groceries	773.56 5,053.77	0.05	16.9%	2,057.75 19,540.67	0.04	20.2%						
209.04 Milk & Cream	1,807.55	0.34	6.0%	7,333.02	0.38	7.6%						
209.05 Baked Goods	143.58	0.12	0.5%	791.77	0.02	0.8%						
209.07 Beverages	1,216.85	0.08	4.1%	3,690.68	0.07	3.8%						
209.10 Vending Product	923.44	0.06	3.1%	1,945.68	0.04	2.0%						
209.99 Other Merchandise			0.0%	-		0.0%						
Allocated Food Cost	1.67	0.00	0.0%	156,18	0.00	0.2%						
TOTAL FOOD COST	10,187.74	0.69	34.0%	35,753.68	0.69	36.9%						
301.00 Salaries & Wages	-		0.0%	-	-	0.0%						
302.00 Payrolf Adjustments		-	0.0%	•		0.0%						
303.05 Paid Vacation & Hol		-	0.0%	-	-	0.0%						
304.00 Payroll Taxes			0.0%		-	0.0%						
305.00 Other Payroll Costs		-	0.0%	-		0.0%						
Allocated Aramark Labor	394.73	0.03	1.3%	2,011.11	0.04	2.1%						
TOTAL ARAMARK LABOR	394.73	0.03	1.3%	2,011.11	0.04	2.1%						
302.15 Client Labor	17,085.26	1.15	57.0%	61,678.93	1.20	63.6%						
Allocated Client Labor	733,98	0.05	2.4%	2,095.40	0.04	2.2%						
TOTAL CLIENT LABOR TOTAL LABOR COST	17,819.24	1.20	59.5%	63,774.33	1.24	65.8%						
	18,213.97	1.23	60.8% 3.5%	65,785.45	1.28	67.9% 3.3%						
312.00 Paper and Plastics 313.11 Waste Removal	1,038.79	0.07	0.0%	3,181.88 91.10	0.06	0.1%						
314.22 Equipment Repairs	5.25	0.00	0.0%	5.25	0.00	0.1%						
314.99 Repair & Maint - Other	3.20	0.00	0.0%	J.23	0.00	0.0%						
315.19 Sales Tax on Purchase	60.21	0.00	0.2%	136.08	0.00	0.1%						
317.00 General Insurance		- 0.00	0.0%	-		0.0%						
331.04 EDP Supplies		-	0.0%	-	-	0.0%						
331.31 Airborne Air Freight			0.0%	-	-	0,0%						
344.95 Security Services		-	0.0%		-	0.0%						
345.10 Replacements			0.0%	-	-	0.0%						
345.13 Delivery Expense	275.20	0.02	0.9%	992.20	0.02	1.0%						
345.99 Other Operating Exp			0.0%	-		0.0%						
390.00 Administrative Expense	299.26	0.02	1.0%	959.28	0.02	1.0%						
Allocated Direct	1,260.64	0.08	4.2%	3,523.67	0.07	3.6%						
TOTAL ARAMARK DIRECT	2,939.35	0.20	9.8%	8,889.46	0.17	9.2%						
322.97 District Costs		-	0.0%		-	0.0%						
Allocated District Direct	190.19	0.01	0.6%	751.87	0.01	0.8%						
Allocated Commissions			0.0%			0.0%						
TOTAL CLIENT DIRECT	190.19	0.01	0.6%	751.87	0.01	0.8%						
TOTAL DIRECT COST	3,129.54	0.21	10.4%	9,641.34	0.19	9.9%						
101.00 Management Fee	299.26	0.02	1.0%	959.28	0.02	1.0%						
FOTAL PROGRAM COST	31,830.52	2.14	106.2%	112,139.75	2.18	115.7%						
CURRENT PERIOD (SUBSIDY) / REFUND	(1,859.96)	/A 451	-6.2%	(15,215.13)	(0.20°	-15.7%						
1	(1,1444,90)	(0.13)	-0.470	(10,210,10)	(0.30)	- 10.1 70						

ACTION PLAN:	Time Frame	Done
	··	
	_	
	<u> </u>	· ·
	_ -	
	.,	
	_,	
	_	
		
		<u> </u>
	ļ	<u> </u>
<u> </u>		
	<u> </u>	,
	·	
	-	
	,	
	<u>_</u>	
<u> </u>	 	·
	 	ļ
	<u> </u>	-
		L
	-	
<u> </u>	<u> </u>	_
	 	
<u> </u>	ļ	
		

Sales Summary

North Middle School





Total Participation

. +											
Current	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
	126.32%	136.14%	136.34%	133.56%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	133.24%
PY Variance	10.38	20.70	19.98	23.83	0.00	0.00	0.00	0.00	0.00	0.00	15.13
FC Variance	(5.44)	4.38	4.58	1.80	0.00	0.00	0.00	0.00	0.00	0.00	1.48

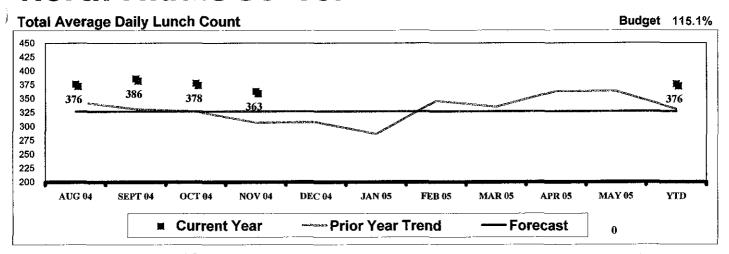
****	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	\$ 2.32	\$ 2.48	\$ 2.48	\$ 2.42	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2.44
PY Variance	0.24	0.42	0.40	0.47	0.00	0.00	0.00	0.00	0.00	0.00	0.34
FC Variance	(0.00)	0.16	0.16	0.10	0.00	0.00	0.00	0.00	0.00	0.00	0.12

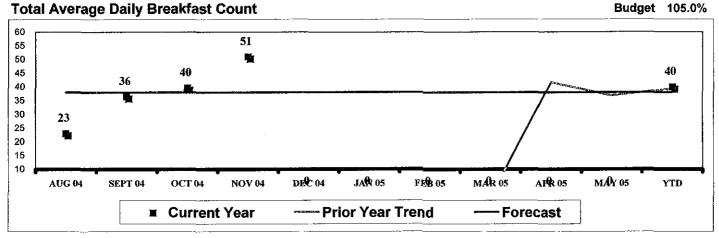
Discussion and Action Plan	Date	1	Impact (\$)
No lunch first day of school	Aug	\$	(1,710.08
	!		
		ļ	

		-	,
		1	
		i	
		i	
		1	

Meals Summary

North Middle School





Lunch Pa	Lunch Participation												
Current	AUG 67.72%	SEP 69.06%	OCT 68.44%	NOV 65.25%	DEC 0.00%	JAN 0.00%	FEB 0.00%	MAR 0.00%	APR 0.00%	MAY 0.00%	YTD 67.70%		
PY Variance	9.39	13.69	13.79	13.98	0.00	0.00	0.00	0.00	0.00	0.00	12.22		
FC Variance	9 32	10.66	10.04	6.85	0.00	0.00	0.00	0.00	0.00	0.00	9.30		

Breakfast Participation NOV DEC JAN MAR MAY AUG OCT FEB APR YTD 4.14% 6.52% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 7.18% Current 7.18% 9.17% 9.17 0.00 0.00 0.00 0.00 0.00 0.00 0.60 0.00 6.52 7.18 **PY Variance** 0.00 0.00 0.00 0.39 2.38 0.00 0.00 0.00 0.39 (2.65)(0.27)**FC Variance**

Discussion and Action Plan	Date	Impact (\$)

	-	***************************************

	1	
	<u>}</u>	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	<u> </u>	***************************************
	ļ	

	<u> </u>	

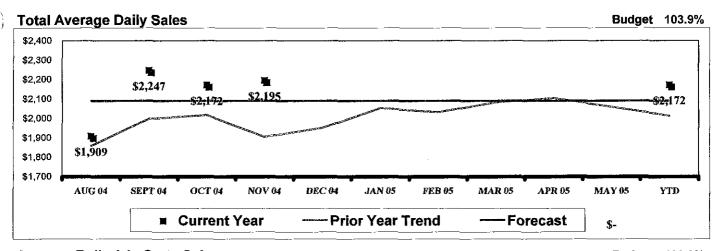
Millard Public Schools
Russell Middle School

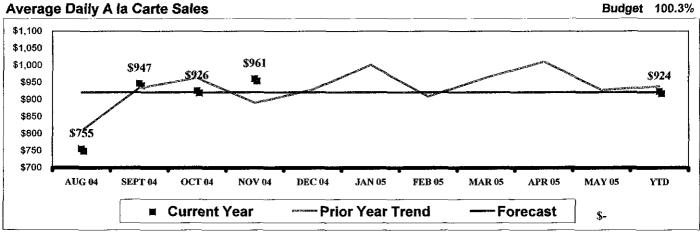
Russell Middle School November 2004 Year-to-Date												
	nucu	Equivalents	Hours	Productivity	Total Meal	Hours	Productivity					
256	12,627	11,305	1,257	19.25	82,486	4,560	18.09					
PROFIT / (LOS			Cents	Percent	1	Cents	Percent					
STATEMEN	T	\$	Per Meal	of Sales	\$	Per Meai	of Sales					
009.03 Catering Sales	3		-	0.0%	232.71	0.00	0.2%					
009.10 Vending Sales	;			0.0%	-	-	0.0%					
010.09 Breakfast Sale	*\$	248.70	0.01	0.6%	4,293.25	0.05	2.9%					
010.13 Breakfast Ala	Carte	1,183.90	0.05	2.7%	6,220.85	0.08	4.1%					
010.14 Breakfast Adu	it	30.05	0.00	0.1%	191.70	0.00	0.1%					
010.15 Lunch Sales		20,850.00	0.86	47.5%	69,116.35	0.84	45.9%					
010.18 Lunch Ala Car	te .	16,596.75	0.69	37.8%	52,663.40	0.64	35.0%					
010.19 Lunch Adult		1,236.25	0.05	2.8%	4,139.50	0.05	2.8%					
TOTAL CASI	SALES	40,145.65	1.66	91.4%	136,857.76	1.66	91.0%					
010.24 Fed Gov't Rein	nb - Brkfs	118.08	0.00	0.3%	901.08	0.01	0.6%					
010.25 Fed Gov't Rein	nb - Lunc	3,625.96	0.15	8.3%	12,357.48	0.15	8.2%					
010.27 State Gov't Re	imb - Brk	12.80	0.00	0.0%	144.80	0.00	0.1%					
TOTAL REIMBURS	EMENTS	3,756.84	0.16	8.6%	13,403.36	0.16	8.9%					
Affocate	d Sales	•	-	0.0%	182.08	0.00	0.1%					
TOTAL		43,902.49	1.82	100.0%	150,443.20	1.82	100.0%					
209.01 Meat, Poultry,		(120.18)	(0.00)	-0.3%	(577.29)	(0.01)	-0.4%					
209.02 Fruit and Vege		810.73	0.03	1.8%	2,498.81	0.03	1.7%					
209.03 Groceries		10,239.59	0.42	23.3%	33,511.40	0.41	22.3%					
209.04 Milk & Cream		3,270.62	0.14	7.4%	10,718.49	0.13	7.1%					
209.05 Baked Goods		773.18	0.03	1.8%	2,309.70	0.03	1.5%					
209.07 Beverages		2,450.47	0.10	5.6%	8,590.95	0.10	5.7%					
209.10 Vending Produ	ict	175.15	0.01	0.4%	1,597.92	0.02	1,1%					
209.99 Other Merchai				0.0%	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-	0.0%					
Allocated F		2.45	0.00	0.0%	248.95	0.00	0.2%					
TOTAL FOOL		17,602.01	0.73	40.1%	58,898.93	0.71	39.2%					
301.00 Salaries & Wa		17 002.07	-	0.0%		- 	0.0%					
302.00 Payroll Adjusts	-			0.0%			0.0%					
303.05 Paid Vacation				0.0%			0.0%					
304.00 Payroll Taxes	41101			0.0%		-	0.0%					
305.00 Other Payroll (`nete			0.0%	·		0.0%					
Allocated Arama		E70 20	0.02	1.3%	3,088.71	0.04	2.1%					
TOTAL ARAMARK		578.22	0.02	1.3%		0.04						
302.15 Client Labor	LABOR	578.22	0.64		3,088.71	0.71	2.1%					
Allocated Clie	nt I obor	15,413.35 1,075,18	0.04	35.1%	58,603.35	0.04	39.0%					
TOTAL CLIENT		16,488.53	0.68	2.4% 37.6%	3,239.14 61,842.49	0.75	2.2% 41.1%					
TOTAL LABOR		17,066.75	0.71	38.9%	64,931.20	0.79	43.2%					
312.00 Paper and Pla		1,537.29	0.06	3.5%	3,639.50	0.04	2.4%					
313.11 Waste Remov		1,007.20	0.00	0.0%	72.80	0.00	0.0%					
314.22 Equipment Re			<u> </u>	0.0%	5.20	0.00	0.0%					
314.99 Repair & Main				0.0%		0.00	0.0%					
315.19 Sales Tax on F		85.69	0.00	0.0%	220.05	0.00	0.1%					
317.00 General Insura		00.08	0.00	0.2%	220.00	0.00	0.0%					
331.04 EDP Supplies	., IV.G			0.0%			0.0%					
331.31 Airborne Air Fr	teniar				<u>-</u> -		0.0%					
			-	0.0%		 						
344.95 Security Service			<u> </u>	0.0%	-		0.0%					
345.10 Replacements		240.00	0.01	0.0%	1 004 00		0.0%					
345.13 Delivery Exper	_	249.60	0.01	0.6%	1,004.80	0.01	0.7%					
345.99 Other Operation		43E 20		0.0%	4 407 44		0.0%					
390.00 Administrative	$\overline{}$	435.39	0.02	1.0%	1,487.21	0.02	1.0%					
Allocated Direct		1,846.66	0.08	4.2%	5,530.40	0.07	3.7%					
TOTAL ARAMARK DIRECT		4,154.63	0.17	9.5%	11,959.96	0.14	7.9%					
322.97 District Costs				0.0%	<u> </u>		0.0%					
Allocated District Direct		278.59	0.01	0.6%	1,179.98	0.01	0.8%					
Allocated Commissions				0.0%			0.0%					
TOTAL CLIENT I		278.59	0.01	0.6%	1,179.98	0.01	0.8%					
TOTAL DIRECT		4,433.22	0.18	10.1%	13,139.94	0.16	8.7%					
101.00 Management F		435.39	0.02	1.0%	1,487.21	0.02	1.0%					
CURRENT PERIOR		39,537.37	1.63	90.1%	138,457.28	1.68	92.0%					
THUD HAT DEDIN	ו ע	i										
(SUBSIDY) / REFU		4,365.12	0.18	9.9%	11,985.91	0.15	8.0%					

ACTION PLAN:	Time Frame	Done
·		
		_
ļ		
	<u> </u>	
	J	
		<u> </u>
	· ———	
	<u> </u>	
		-
<u> </u>		
·		
		· · · · · · · · · · · · · · · · · · ·
		<u> </u>
	<u> </u>	
<u> </u>	-	
		-
	<u> </u>	<u> </u>
	·	
	-	
	<u> </u>	<u> </u>
	-	
	· · · — · ·	
	<u> </u>	<u></u>

Sales Summary

Russell Middle School





T	ota	I	P	ar	tic	:i	pa	ti	on
-					•••	-	_		

Current	AUG 140.54%	SEP 166.71%	OCT 161.00%	NOV 162.41%	DEC 0.00%	JAN 0.00%	FEB 0.00%	MAR 0.00%	APR 0.00%	MAY 0.00%	YTD 153.53%
PY Variance	1.35	17.0 9	9.82	19.63	0.00	0.00	0.00	0.00	0.00	0.00	2.71
FC Variance	(14.46)	11.71	6.01	7.42	0.00	0.00	0.00	0.00	0.00	0.00	(1.46)

	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	\$ 2.57	\$ 3.03	\$ 2.93	\$ 2.95	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2.93
PY Variance	0.11	0.39	0.26	0.43	0.00	0.00	0.00	0.00	0.00	0.00	0.26
FC Variance	(0.25)	0.22	0.11	0.13	0.00	0.00	0.00	0.00	0.00	0.00	0.11

Discussion and Action Plan	Date	Impact (\$)
No lunch first day of school	Aug	\$ (1,710.08)

	**********	(4,4,1,4,1,4,1,4,1,4,1,4,1,4,1,4,1,4,1,4
		1

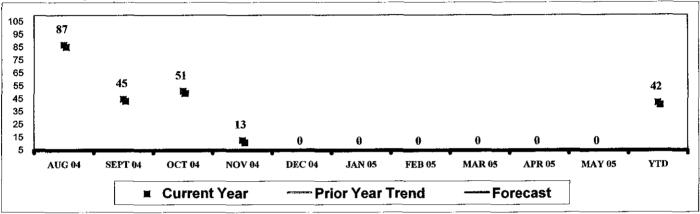
Meals Summary

Russell Middle School

Total Average Daily Lunch Count Budget 100.5% 700 675 650 625 633 600 575 `599° 550 525 500 513 475 450 MAR 05 APR 05 MAY 05 AUG 04 SEPT 04 OCT 04 NOV 04 DEC 04 JAN 05 FEB 05 YTD ■ Current Year ---- Prior Year Trend -Forecast 0

Total Average Daily Breakfast Count

Budget 4197.1%



Lunch Participation

Luiicii Fa	ıucıpatı	OH									
Current	AUG 69.00%	SEP 85.45%	OCT 80.70%	NOV 84.78%	DEC 0.00%	JAN 0.00%	FEB 0.00%	MAR 0.00%	APR 0.00%	MAY 0.00%	YTD 82.17%
PY Variance	(7.09)	8.49	4.51	11.27	0.00	0.00	0.00	0.00	0.00	0.00	4.37
FC Variance	(12.82)	3.63	(1.12)	2.96	0.00	0.00	0.00	0.00	0.00	0.00	0.35
Breakfast	Partici	pation									
Current	AUG 11.71%	SEP 6.05%	OCT 6.88%	NOV 1.72%	DEC 0.00%	JAN 0.00%	FEB 0.00%	MAR 0.00%	APR 0.00%	MAY 0.00%	YTD 5.65%
PY Variance	0.00	6.05	6.88	1.72	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!
FC Variance	11.58	5.92	6.75	1.58	0.00	0.00	0.00	0.00	0.00	0.00	5.52

Discussion and Action Plan	Date	Impact (\$)



High School Building Reports

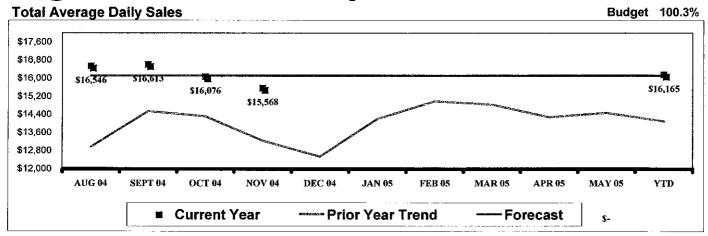
Quarterly Report August thru December 2004 Millard Public Schools
High School Total

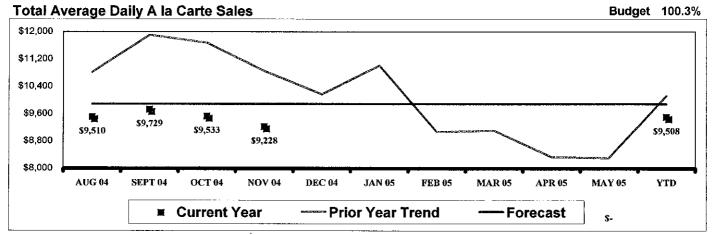
High School Total November 2004 Year-to-Date												
Breakfast	Lunch	Equivalents	Hours	Productivity	Total Meal	Hours	Productivity					
Dieganisse	50,033	109,027	7,120	22.34	568,545	25,275	22.49					
PROFIT (103,027	Cents	Percent	300,343	Cents	Percent					
STATE		\$	Per Meal	of Sales	\$	Per Meal	of Sales					
009.03 Catering		785.05	0.00	0.3%	5,857.30	0.01	0.5%					
	 	160.00	0.00	0.0%	303.45		0.0%					
009.10 Vending 9				0.0%	303.43	0.00						
010.09 Breakfast		20 704 50			440.000.05	0.04	0.0%					
010.13 Breakfast		36,781.50	0.23	11.8%	119,028.25	0.21	10.7%					
010.14 Breakfast		362.55	0.00	0.1%	1,077.85	0.00	0.1%					
010.15 Lunch Sa		110,048.60	0.69	35.3%	395,551.75	0.70	35.5%					
010.18 Lunch Ala		140,316.30	0.88	45.1%	507,865.20	0.89	45.6%					
010.19 Lunch Ad		3,329.25	0.02	1.1%	11,730.00	0.02	1.1%					
	CASH SALES	291,623.25	1.83	93.7%	1,041,413.80	1.83	93.5%					
010.24 Fed Gov1		-	-	0.0%		-	0.0%					
010.25 Fed Gov't	 		0,12	6.3%	70,514.56	0.12	6.3%					
010.27 State Gov				0.0%	-	-	0.0%					
TOTAL REIMBI		19,740.08	0.12	6.3%	70,514.56	0.12	6.3%					
	cated Sales	-		0.0%	1,385.46	0.00	0.1%					
	AL SALES	·	1.96	100.0%	· · · · · · · · · · · · · · · · · · ·	1.96	100.0%					
209.01 Meat, Pot	ıltry, Seafood	116.90	0.00	0.0%	(50.89)	(0.00)	0.0%					
209.02 Fruit and	Vegetables	3,617.84	0.02	1.2%	10,674.06	0.02	1.0%					
209.03 Groceries		83,322.53	0.52	26.8%	299,127.72	0.53	26.9%					
209.04 Milk & Cre	eam	17,624.77	0.11	5.7%	61,325.40	0.11	5.5%					
209.05 Baked Go	ods	2,931.66	0.02	0.9%	10,896.20	0.02	1.0%					
209.07 Beverage	S	31,296.31	0.20	10.1%	94,705.05	0.17	8.5%					
209.10 Vending F	Product	4,798.50	0.03	1.5%	10,256.95	0.02	0.9%					
209.99 Other Me	rchandise	1,810.57	0.01	0.6%	4,665.89	0.01	0.4%					
Allocal	ed Food Cost	17.39	0.00	0.0%	1,847.97	0.00	0.2%					
TOTAL FO	OOD COST	145,536.47	0.91	46.7%	493,448.35	0.87	44.3%					
301.00 Salaries 8	k Wages	-	•	0.0%	-	-	0.0%					
302.00 Payroll Ac	djustments	-	-	0.0%	-	-	0.0%					
303.05 Paid Vaca	etion & Hol	-	-	0.0%	-		0.0%					
304.00 Payroll Ta	exes		-	0.0%	-	-	0.0%					
305.00 Other Pay	roll Costs	-	-	0.0%	-		0.0%					
	ramark Labor	4,100.85	0.03	1.3%	23,729.62	0.04	2.1%					
TOTAL ARAM		4,100.85	0.03	1.3%	23,729.62	0.04	2.1%					
302.15 Client Lab		86,831.31	0.55	27.9%	330,830.85	0.58	29.7%					
	Client Labor	7,625.33	0.05	2.4%	23,896.54	0.04	2.1%					
	ENT LABOR	94,456.64	0.59	30.3%	354,727.39	0.62	31.9%					
TOTAL LA		98,557.49	0.62	31.7%	378,457.01	0.67	34.0%					
312.00 Paper and		7,731.10	0.05	2.5%	27,699.74	0.05	2.5%					
313.11 Waste Re		65.00	0.00	0.0%	185.00	0.00	0.0%					
314.22 Equipmen		722.50	0.00	0.0%	727.70	0.00	0.0%					
314.99 Repair & I		122.00	0.00		444.68		···					
315.19 Sales Tax		489.20	0.00	0.0%	1,925.88	0.00	0.0%					
317.00 General Ir		+03.20	0.00	0.2%	1,520.00	0.00	0.2%					
			-									
331.04 EDP Supp 331.31 Airborne A		-		0.0%			0.0%					
		-		0.0%	-		0.0%					
344.95 Security S		-	-	0.0%	-		0.0%					
345.10 Replacem		237.04	0.00	0.1%	237.04	0.00	0.0%					
345.13 Delivery E		1,145.75	0.01	0.4%	4,342.55	0.01	0.4%					
345.99 Other Ope			-	0.0%		•	0.0%					
390.00 Administra		2,690.52	0.02	0.9%	9,591.68	0.02	0.9%					
	ocated Direct	13,096.78	0.08	4.2%	39,597.07	0.07	3.6%					
TOTAL ARAM		26,177.89	0.16	8.4%	84,751.34	0.15	7.6%					
	322.97 District Costs			0.0%			0.0%					
Allocated District Direct		1,975.84	0.01	0.6%	8,703.68	0.02	0.8%					
Allocated Commissions		18,888.87	0.12	6.1%	56,666.63	0.10	5.1%					
TOTAL CLIE		20,864.71	0.13	6.7%	65,370.31	0.11	5.9%					
TOTAL DIRI		47,042.60	0.30	15.1%	150,121.66	0.26	13.5%					
101.00 Managem	ent Fee	2,690.52	0.02	0.9%	9,591.68	0.02	0.9%					
OTAL PROGR		293,827.08	1.85	94.4%	1,031,618.70	1.81	92.7%					
CURRENT PER												
(SUBSIDY) / RE	FUND	17,536.25	0.11	5.6%	81,695.12	0.14	7.3%					

ACTION PLAN:	Time Frame	Done
		<u> </u>
		,
·		
		—
		. —
		- • —
,		

High School Summary

Sales Summary





Tota	al Pa	artici	ipati	on
	41 I V		~~	~::

Current	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
	143.55%	142.86%	138.99%	135.16%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	121.72%
PY Variance	13.59	(2.30)	(3.71)	2.80	0.00	0.00	0.00	0.00	0.00	0.00	(14.07)
FC Variance	(1.46)	(2.15)	(6.01)	(9.84)	0.00	0.00	0.00	0.00	0.00	0.00	(23.29)

	AUG	SEP	0	CT	·	VOV	DEC	JAN	FEB	1	WAR	APR	N	//AY	,	YTD
Current	\$ 2.80	\$ 2.81	\$	2.73	\$	2.65	\$ -	\$ -	\$ -	\$	-	\$ -	\$	-	\$	2.74
PY Variance	0.51	0.23		0.19		0.30	0.00	0.00	0.00		0.00	0.00		0.00		0.24
FC Variance	0.04	0.05		(0.03)		(0.11)	0.00	0.00	0.00		0.00	0.00		0.00		(0.02)

Discussion and Action Plan	Date	impact (\$)

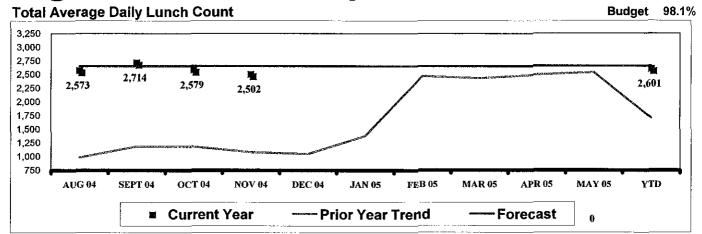
	.,,	·····

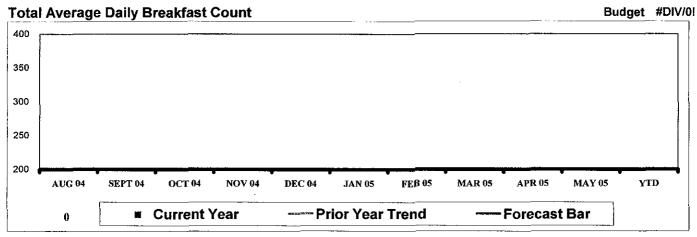
	*********************	***************************************
	ļ	
	ļ	
		1414512818512851448416125121246116114416441646

9908447-11-11-11-11-11-11-11-11-11-11-11-11-11		19191 1417924491 1483919149141391 141 1439191 134111

High School Summary

Meal Summary





Lunch Participation

Editor i w	Landin and padon													
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD			
Current	43.56%	45.95%	43.73%	42.52%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	44.10%			
PY Variance	26.13	24.89	22.78	23.32	0.00	0.00	0.00	0.00	0.00	0.00	13.91			
FC Variance	(1.87)	0.53	(1.69)	(2.91)	0.00	0.00	0.00	0.00	0.00	0.00	(1.32)			

Breakfast Participation

Current	AUG 0.00%	SEP 0.00%	OCT 0.00%	NOV 0.00%	DEC 0.00%	JAN 0.00%	FEB 0.00%	MAR 0.00%	APR 0.00%	MAY 0.00%	YTD 0.00%
PY Variance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FC Variance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Discussion and Action Plan	Date	Impact (\$)

	******************	***************************************
		######################################

Millard Public Schools

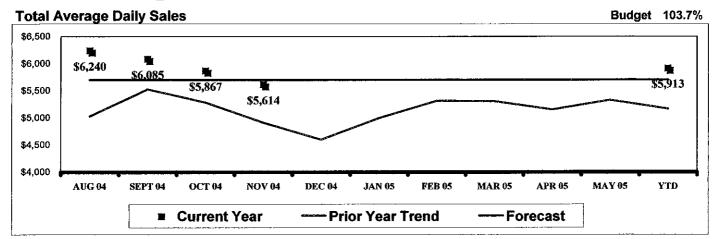
Provided Lincol		High Scho		Year-to-Date				
PROFIT (LOSS) Cores Property Cores		·		Productivity				
PROPRIT / LOSS Previous S								
STATEMENT		41,354			211,021	_		
09.03 Catering Sales	1 ' '		}		e			
000-10 Vendring Sales 10-0.09%		 	Per Meal					
1010.09 Breakfast Sales			-	-	/01.25	0.00		
0.01.3 Breakfast Adult 0 - 0.0% 0 - 0.0% 0.3 3.0 0.0% 0.01.3 Breakfast Adult 0 - 0.0% 0.3 3.0 0.0% 0.03 3.0 0.0% 0.01.0 Lunch Alac Carte 57.858.35 1.16 60.4% 240,739.70 1.14 69.6% 010.19 Lunch Adult 1,303.05 0.02 1.2% 5,305.50 0.03 1.3% TOTAL CASH SALES 105,715.80 1.81 94.2% 380,150.45 1.79 94.1% 010.24 Fed GovT Reimb - Bridst					-			
00.14 Breakfist Adult	 	-	•					
1010 15 Lunch Sales	010.13 Breakfast Ala Çarte	-				- '		
101.19 Lunch Ala Carte	010.14 Breakfast Adult	-	<u> </u>					
010.19 Lunch Adult	010.15 Lunch Sales	36,554.40	0.63	32.6%	133,404.00	0.63	33.0%	
TOTAL CASH SALES 105,715.80 1.81 94.2% 380,150.45 1.79 94.1% 010.24 Fed Gov/T Reimb - Lunc 6,636.66 0.11 5.8% 23,530.33 0.11 5.8% 101.27 State Gov/T Reimb - Lunc 6,636.66 0.11 5.8% 23,530.33 0.11 5.8% 101.27 State Gov/T Reimb - Shr - 0.0% - 0.0% 101.27 State Gov/T Reimb - Shr - 0.0% - 0.0% 101.27 State Gov/T Reimb - Shr - 0.0% 491.74 (0.00 0.1% 101.27 State Gov/T Reimb - Shr - 0.0% 491.74 (0.00 0.1% 101.27 State Gov/T Reimb - Shr - 0.0% 491.74 (0.00 0.1% 101.27 State Gov/T Reimb - Shr - 0.0% 404.173.12 1.91 100.0% 101.25 State 112,279.46 1.92 100.0% 404.173.12 1.91 100.0% 101.25 State 112,279.46 1.92 100.0% 404.173.12 1.91 100.0% 101.25 State 112,279.46 1.00 1.03% 490.18 0.00 0.1% 209.02 Furil and Vegetables 10,16.27 0.02 0.9% 33.33.53 0.02 0.9% 209.03 Groceries 26,694.25 0.49 25.6% 108,228.15 0.51 26,8% 209.03 Groceries 26,694.25 0.49 25.6% 108,228.15 0.51 26,8% 209.03 Groceries 26,694.25 0.49 25.6% 108,228.15 0.51 26,8% 209.05 Baked Goods 1,314.74 0.02 1.2% 4,202.35 0.02 1.0% 209.07 Boverages 10,366.40 0.18 9.2% 32,451.63 0.15 8.0% 209.07 Boverages 10,366.40 0.18 9.2% 32,451.63 0.15 8.0% 209.07 United product 1.794.18 0.03 1.6% 1.706.31 0.01 0.5% 209.99 Other Merchandise 923.78 0.02 0.3% 2,393.43 0.01 0.6% Allocated Food Cost 6.27 0.00 0.0% 669.95 0.00 0.2% TOTAL FOOD COST 50,112.06 0.86 44.6% 176,165.63 0.83 43.6% 20.00 Payroll Adjustments - 0.0% 176,165.63 0.83 43.6% 20.00 Payroll Adjustments - 0.0% 1.00 0.0% 8.567.27 0.0% 10.00 0.00 0.00 0.00 0.00 0.00 0.0	010.18 Lunch Ala Carte	67,858.35	1.16	60.4%	240,739.70	1.14	59.6%	
010.24 Fed Gov'l Reimb - Bridst 010.25 Fed Gov'l Reimb - Brids 010.25 Fed Gov'l Reimb - Brid 010.27 State Gov'l Reimb - Brid 0	010.19 Lunch Adult	1,303.05	0.02	1.2%	5,305.50	0.03	1.3%	
010.27 State Gov1 Reimb - Lund 010.27 State Gov1 Reimb - Brk 010.27 State Gov1 Reimb - Brk 010.27 State Gov1 Reimb - Brk 010.27 State Gov1 Reimb - Brk 010.27 State Gov1 Reimb - Brk 010.27 State Gov1 Reimb - Brk 010.27 State Gov1 Reimb - Brk 010.27 State Gov1 Reimb - Brk 010.27 State Gov1 Reimb - Brk 010.27 State Gov1 Reimb - Brk 010.27 State Gov1 Reimb - Brk 010.27 State Gov1 Reimb - Brk 010.27 Gov2 0.09.05 Gov1 Reimb - Gov1 Reim	TOTAL CASH SALE	S 105,715.80	1.81	94.2%	380,150.45	1.79	94.1%	
100.27 State Gov1 Reimb - Br\	010.24 Fed Gov't Reimb - Bri	fst		0.0%	-	-	0.0%	
TOTAL REIMBURSEMENTS Allocated Sales	010.25 Fed Gov't Reimb - Lui	nc 6,563.66	0.11	5.8%	23,530.93	0.11	5.8%	
Allocated Sales 12.7	010.27 State Gov't Reimb - 8	rk -	-	0.0%	- 1	-	0.0%	
Allocated Sales 12.7	TOTAL REIMBURSEMENT	S 6 563 66	0.11	5.8%	23,530,93	0.11	5.8%	
TOTAL SALES 112,279.46 1.92 100.0% 404,173.12 1.91 100.0% 209.01 Meat, Poulty, Seafood 323.54 0.01 0.3% 490.18 0.00 0.1% 209.02 Fruit and Vegetables 1,016.27 0.02 0.9% 3,833.53 0.02 0.9% 209.03 Groceries 28,694.25 0.49 25.6% 108,228.15 0.51 26.8% 209.04 Milk & Cream 5,670.65 0.10 5.5% 22,175.10 0.10 5.5% 209.05 Baked Goods 1,314.74 0.02 1.2% 4,202.35 0.02 1.0% 209.07 Beverages 10,388.40 0.18 9.2% 32,451.63 0.15 8.0% 209.10 Vending Product 1,794.18 0.03 1.6% 1,706.31 0.01 0.4% 209.99 Other Merchandise 923.78 0.02 0.9% 2,393.43 0.01 0.6% 209.99 Other Merchandise 923.78 0.02 0.9% 2,393.43 0.01 0.6% 209.99 Other Merchandise 933.78 0.02 0.9% 2,393.43 0.01 0.6% 209.99 Other Merchandise 933.78 0.02 0.9% 2,393.43 0.01 0.6% 209.99 Other Merchandise 933.78 0.02 0.9% 2,393.43 0.01 0.6% 209.99 Other Merchandise 933.78 0.02 0.9% 2,393.43 0.01 0.6% 200.00		0,000.00	1					
209.01 Meat, Poultry, Seafood 323.54 0.01 0.3% 490.18 0.00 0.1% 209.02 Fruit and Vegetables 1.016.27 0.02 0.9% 3.833.53 0.02 0.9% 209.03 Groceries 28.694.25 0.49 25.6% 109.228.15 0.51 26.8% 209.03 Groceries 7.670.65 0.10 5.1% 22.175.10 0.10 5.5% 209.04 Milk & Cream 5.670.65 0.10 5.1% 22.175.10 0.10 5.5% 209.05 Baked Goods 1.314.74 0.02 1.2% 4.202.35 0.02 1.0% 209.07 Beverages 10,368.40 0.18 9.2% 32.451.63 0.15 8.0% 209.10 Vending Product 1.794.18 0.03 1.6% 1.706.31 0.01 0.4% 209.99 Other Merchandise 923.76 0.02 0.8% 2.393.43 0.01 0.6% Allocated Food Cost 6.27 0.00 0.0% 684.95 0.00 0.2% TOTAL FOOD COST 50,112.08 0.86 44.6% 176,185.63 0.83 43.6% 301.00 Salaries & Wagges - 0.0% - 0.0% 504.95 0.00 0.2% 303.05 Paid Vacation & Hol - 0.0% - 0.0% 504.00 Payroll Adjustments 303.05 Paid Vacation & Hol - 0.0% - 0.0% 504.00 Payroll Taxes - 0.0% 1.478.79 0.03 1.3% 8,567.27 0.04 2.1% 302.15 Client Labor 29,046.51 0.50 25.9% 109,259.38 0.52 27.0% TOTAL CREAT LABOR 1,478.79 0.03 1.3% 8,567.27 0.04 2.1% 302.15 Client Labor 29,046.51 0.50 25.9% 109,259.38 0.52 27.0% TOTAL CREAT LABOR 31,789.25 0.54 28.3% 117,980.57 0.56 22.2% TOTAL CREAT LABOR 13,789.25 0.54 28.3% 117,980.57 0.56 22.2% 131.11 Waste Removal 31,789.25 0.54 28.3% 117,980.57 0.56 22.2% 131.11 Waste Removal 31,789.25 0.54 28.3% 117,980.57 0.56 22.2% 313.11 Waste Removal 165.57 0.00 0.1% 537.29 0.00 0.00 0.0% 314.99 Repair & Maint - Other - 0.0% 50.00 0.00 0.00 0.0% 314.99 Repair & Maint - Other - 0.0% 50.00 0.00 0.00 0.0% 313.19 Delivery Expense 505.50 0.01 0.5% 1.625.60 0.01 0.4% 345.90 Other Operating Exp 300.00 Administrative Expense 105.57 0.00 0.1% 537.29 0.00 0.00 0.0% 315.19 Sales Tax on Purchase 150.57 0.00 0.1% 537.29 0.00 0.00 0.00 314.99 Repair & Maint - Other - 0.0% 50.00 0.00 0.00 0.00 0.00 0.00 0.0			192					
209.02 Fruit and Vegetables 1,016.27 0.02 0.9% 3,833.53 0.02 0.9% 209.03 Groceries 28,694.25 0.49 25.6% 108,228.15 0.51 26.8% 209.04 Milk & Cream 5,670.65 0.10 5.1% 22,175.10 0.10 5.5% 209.05 Baked Goods 1,314.74 0.02 1.2% 4,202.35 0.02 1.0% 209.07 Beverages 10,368.40 0.18 9.2% 32,451.63 0.15 8.0% 209.10 Vending Product 1,794.18 0.03 1.6% 1,706.31 0.01 0.4% 209.99 Other Merchandise 923.76 0.02 0.9% 2,393.43 0.01 0.6% Allocated Food Cost 6.27 0.00 0.0% 684.95 0.00 0.2% 0.2% 0.00% 0.					· · · · · · · · · · · · · · · · · · ·			
299.03 Groceries		 				_		
209.04 Milk & Cream								
209.05 Baked Goods								
209.07 Beverages								
209.10 Vending Product				_				
209.99 Other Merchandise						····		
Allocated Food Cost 6.27 0.00 0.0% 684.95 0.00 0.2% TOTAL FOOD COST 50,112.08 0.86 44.6% 176,165.63 0.83 43.6% 301.00 Salaries & Wages			0.03					
TOTAL FOOD COST 50,112.08 0.86 44.6% 176,165.63 0.83 43.6% 301.00 Sataries & Wages - 0.0% - 0.0% - 0.0% - 0.0% 302.00 Payroll Adjustments - 0.0% - 0.0% - 0.0% - 0.0% 303.05 Paid Vacation & Hot - 0.0% - 0.0% - 0.0% - 0.0% 304.00 Payroll Taxes - 0.0% - 0.0% - 0.0% - 0.0% 305.00 Other Payroll Costs - 0.0%	209.99 Other Merchandise	923.78	0.02	0.8%	2,393.43	0.01	0.6%	
301.00 Salaries & Wages - 0.0% - 0.0% - 0.0% 302.00 Payroll Adjustments - 0.0% - 0.0% - 0.0% 303.05 Paid Vacation & Hol - 0.0% - 0.0% - 0.0% 303.05 Paid Vacation & Hol - 0.0% - 0.0% - 0.0% 305.00 Other Payroll Costs - 0.0% - 0.0% - 0.0% - 0.0% 305.00 Other Payroll Costs - 0.0% -	Alfocated Food Co.		0.00	0.0%	684.95	0.00	0.2%	
302.00 Payroll Adjustments	TOTAL FOOD COS	T 50,112.08	0.86	44.6%	176,165,63	0.83	43.6%	
303.05 Paid Vacation & Hol	301.00 Salaries & Wages		-	0.0%		-	0.0%	
304.00 Payroll Taxes	302.00 Payroll Adjustments			0.0%	-	-	0.0%	
305.00 Other Payroll Costs	303.05 Paid Vacation & Hol	1	-	0.0%		-	0.0%	
305.00 Other Payroll Costs		1	-	0.0%	-	•	0.0%	
Allocated Aramark Labor 1,478.79 0.03 1.3% 8,567.27 0.04 2.1% TOTAL ARAMARK LABOR 1,478.79 0.03 1.3% 8,567.27 0.04 2.1% 302.15 Client Labor 29,046.51 0.50 25.9% 109,259.38 0.52 27.0% Allocated Client Labor 2,749.74 0.05 2.4% 8,701.19 0.04 2.2% TOTAL CLIENT LABOR 31,796.25 0.54 28.3% 117,960.57 0.56 29.2% TOTAL LABOR COST 33,275.04 0.57 29.6% 128,527.84 0.60 31.3% 312.00 Paper and Plastics 2,597.00 0.04 2.3% 8,684.91 0.04 2.1% 313.11 Waste Removal - 0.0% 60.00 0.00 0.0% 314.22 Equipment Repairs - 0.0% 60.00 0.00 0.0% 314.99 Repair & Maint - Other - 0.0% 219.00 0.00 0.1% 315.19 Sales Tax on Purchase 165.57 0.00 0.1% 637.29 0.00 0.2% 317.00 General Insurance - 0.0% - 0.0% - 0.0% 31.34 Alrborne Air Freight - 0.0% - 0.0% - 0.0% 31.31 Airborne Air Freight - 0.0% - 0.0% - 0.0% 31.31 Airborne Air Freight - 0.0% - 0.0% - 0.0% 344.95 Security Services - 0.0% - 0.0% - 0.0% 345.10 Replacements - 0.0% - 0.0% - 0.0% 345.10 Replacements - 0.0% - 0.0% - 0.0% 345.10 Delivery Expense 505.60 0.01 0.5% 1,625.60 0.01 0.4% 345.99 Other Operating Exp 390.00 Administrative Expense 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% Allocated Direct 4,722.78 0.08 4.2% 14,610.69 0.07 3.6% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24 12.8% 101.00 Management Fee 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% TOTAL PROGRAM COST 100.490.54 1.72 89.5% 358,087.25 1.69 88.6% CURRENT PERIOD		-	-	0.0%			0.0%	
TOTAL ARAMARK LABOR 1,478.79 0.03 1.3% 8,567.27 0.04 2.1% 302.15 Client Labor 29,046.51 0.50 25.9% 109,259.38 0.52 27.0% Allocated Client Labor 2,749.74 0.05 2.4% 8,701.19 0.04 2.2% TOTAL CLIENT LABOR 31,796.25 0.54 28.3% 117,960.57 0.56 29.2% TOTAL LABOR COST 33,275.04 0.57 29.6% 126,527.84 0.60 31.3% 312.00 Paper and Plastics 2,597.00 0.04 2.3% 8,684.91 0.04 2.1% 313.11 Waste Removal - 0.0% 60.00 0.00 0.0% 314.22 Equipment Repairs - 0.0% 60.00 0.00 0.0% 314.99 Repair & Maint - Other - 0.0% 219.00 0.00 0.1% 315.19 Sales Tax on Purchase 165.57 0.00 0.1% 637.29 0.00 0.2% 317.00 General Insurance - 0.0% - 0.0% - 0.0% 31.31 Airborne Air Freight - 0.0% - 0.0% - 0.0% 31.31 Airborne Air Freight - 0.0% - 0.0% - 0.0% 344.95 Security Services - 0.0% - 0.0% - 0.0% 345.13 Delivery Expense 505.60 0.01 0.5% 1,625.60 0.01 0.4% 345.99 Other Operating Exp - 0.0% - 0.0% - 0.0% 345.99 Other Operating Exp - 0.0% - 0.0% - 0.0% 345.99 Other Operating Exp - 0.0% - 0.0% - 0.0% 390.00 Administrative Expense 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% Allocated Direct 4,722.78 0.08 4.2% 14,610.69 0.07 3.6% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% CURRENT PERIOD		1 479 70	0.03		8 567 97	0.04		
302.15 Client Labor 29,046.51 0.50 25.9% 109,259.38 0.52 27.0% Allocated Client Labor 2,749,74 0.05 2.4% 8,701.19 0.04 2.2% TOTAL CLIENT LABOR 31,796.25 0.54 28.3% 117,960.57 0.56 29.2% TOTAL LABOR COST 33,275.04 0.57 29.6% 126,527.84 0.60 31.3% 312.00 Paper and Plastics 2,597.00 0.04 2.3% 8,684.91 0.04 2.1% 313.11 Waste Removal - 0.0% 60.00 0.00 0.0% 314.22 Equipment Repairs - 0.0% 0.0% 314.99 Repair & Maint - Other - 0.0% 219.00 0.00 0.1% 315.19 Sales Tax on Purchase 165.57 0.00 0.1% 637.29 0.00 0.2% 317.00 General Insurance - 0.0% 0.0% 331.04 EDP Supplies - 0.0% 0.0% 331.31 Airborne Air Freight - 0.0% 0.0% 344.95 Security Services - 0.0% 0.0% 345.10 Replacements - 0.0% 0.0% 345.13 Delivery Expense 505.60 0.01 0.5% 1,625.60 0.01 0.4% 345.99 Other Operating Exp - 0.0% 0.0% 390.00 Administrative Expense 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% Allocated Direct 4,722.78 0.08 4.2% 14,610.69 0.07 3.6% Allocated Direct 712.50 0.01 0.6% 3,145.50 0.01 0.8% Allocated Commissions 6,296.29 0.11 5.6% 18,888.88 0.09 4.7% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24 12.8% TOTAL PROGRAM COST 100.490.54 1.72 89.5% 358,087.25 1.69 88.6%		<u> </u>						
Allocated Client Labor 2,749,74 0.05 2.4% 8,701.19 0.04 2.2% TOTAL CLIENT LABOR 31,796.25 0.54 28.3% 117,960.57 0.56 29.2% TOTAL LABOR COST 33,275.04 0.57 29.6% 126,527.84 0.60 31.3% 312.00 Paper and Plastics 2,597.00 0.04 2.3% 8,684.91 0.04 2.1% 313.11 Waste Removal - 0.0% 60.00 0.00 0.0% 314.22 Equipment Repairs - 0.0% 60.00 0.00 0.0% 314.99 Repair & Maint - Other - 0.0% 219.00 0.00 0.1% 315.19 Sales Tax on Purchase 165.57 0.00 0.1% 637.29 0.00 0.2% 317.00 General Insurance - 0.0% 0.0% 31.04 EDP Supplies - 0.0% 0.0% 31.31 Airborne Air Freight - 0.0% 0.0% 31.31 Airborne Air Freight - 0.0% 0.0% 344.95 Security Services - 0.0% 0.0% 345.10 Replacements - 0.0% 0.0% 345.10 Replacements - 0.0% 0.0% 345.10 Replacements - 0.0% 0.0% 345.39 Other Operating Exp 390.00 Administrative Expense 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% Allocated Direct 4,722.78 0.08 4.2% 14,610.69 0.07 3.6% TOTAL ARAMARK DIRECT 9,042.79 0.15 8.1% 29,598.44 0.14 7.3% 322.97 District Costs - 0.0% 3,145.50 0.01 0.8% Allocated Commissions 6,296.29 0.11 5.6% 18,888.88 0.09 4.7% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24 12.8% 101.00 Management Fee 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% TOTAL PROGRAM COST 100.490.54 1.72 89.5% 358,087.25 1.69 88.6% CURRENT PERIOD		1,110.10	_					
TOTAL CLIENT LABOR 31,796.25 0.54 28.3% 117,960.57 0.56 29.2% TOTAL LABOR COST 33,275.04 0.57 29.6% 126,527.84 0.60 31.3% 312.00 Paper and Plastics 2,597.00 0.04 2.3% 8,684.91 0.04 2.1% 313.11 Waste Removal - 0.0% 60.00 0.00 0.00 0.0% 314.22 Equipment Repairs - 0.0% 60.00 0.00 0.0% 314.22 Equipment Repairs - 0.0% 219.00 0.00 0.1% 315.19 Sales Tax on Purchase 165.57 0.00 0.1% 637.29 0.00 0.2% 317.00 General Insurance - 0.0% - 0.0% - 0.0% 31.31 Airborne Air Freight - 0.0% - 0.0% - 0.0% 31.31 Airborne Air Freight - 0.0% - 0.0% - 0.0% - 0.0% 344.95 Security Services - 0.0% - 0.0% - 0.0% - 0.0% 345.10 Replacements - 0.0% - 0.0% - 0.0% - 0.0% - 0.0% 345.10 Replacements - 0.0% - 0.0% - 0.0% - 0.0% - 0.0% 345.10 Replacements - 0.0% - 0.0% - 0.0% - 0.0% 345.99 Other Operating Exp - 0.0% - 0.0% - 0.0% 390.00 Administrative Expense 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% Allocated Direct 4,722.78 0.08 4.2% 14,610.69 0.07 3.6% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24 12.8% CURRENT PERIOD			· · · · · · · · · · · · · · · · · · ·				_	
TOTAL LABOR COST 33,275.04 0.57 29.6% 128,527.84 0.60 31.3% 312.00 Paper and Plastics 2,597.00 0.04 2.3% 8,684.91 0.04 2.1% 313.11 Waste Removal - 0.0% 60.00 0.00 0.0% 314.22 Equipment Repairs - 0.0% 0.0% 219.00 0.00 0.1% 315.19 Sales Tax on Purchase 165.57 0.00 0.1% 637.29 0.00 0.2% 317.00 General Insurance - 0.0% 0.0% 0.0% 31.04 EDP Supplies - 0.0% 0.0% 31.31 Airborne Air Freight - 0.0% 0.0% 0.0% 344.95 Security Services - 0.0% 0.0% 0.0% 345.10 Repfacements - 0.0% 0.0% 345.13 Delivery Expense 505.60 0.01 0.5% 1,625.60 0.01 0.4% 345.99 Other Operating Exp - 0.0% 0.0% 390.00 Administrative Expense 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% Allocated Direct 4,722.78 0.08 4.2% 14,610.69 0.07 3.6% TOTAL ARAMARK DIRECT 9,042.79 0.15 8.1% 29,598.44 0.14 7.3% 322.97 District Costs - 0.0% 0.0% 10.8% Allocated Commissions 6,296.29 0.11 5.6% 18,888.88 0.09 4.7% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24 12.8% CURRENT PERIOD								
312.00 Paper and Plastics 2,597.00 0.04 2.3% 8,684.91 0.04 2.1% 313.11 Waste Removal - 0.0% 60.00 0.00 0.0% 314.22 Equipment Repairs - 0.0% 0.0% 219.00 0.00 0.1% 315.19 Sales Tax on Purchase 165.57 0.00 0.1% 637.29 0.00 0.2% 317.00 General Insurance - 0.0% 0.0% 0.0% 313.14 Airborne Air Freight - 0.0% 0.0% 313.13 Airborne Air Freight - 0.0% 0.0% 344.95 Security Services - 0.0% 0.0% 345.10 Replacements - 0.0% 0.0% 345.13 Delivery Expense 505.60 0.01 0.5% 1,625.60 0.01 0.4% 345.99 Other Operating Exp - 0.0% 0.0% 390.00 Administrative Expense 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% Allocated Direct 4,722.78 0.08 4.2% 14,610.69 0.07 3.6% 107AL ARAMARK DIRECT 9,042.79 0.15 8.1% 29,598.44 0.14 7.3% 322.97 District Costs - 0.0% 0.0% 0.0% 0.0% 0.0% Allocated Commissions 6,296.29 0.11 5.6% 18,888.88 0.09 4.7% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,951.58 0.27 14.3% 51,632.83 0.24 12.8% 101.00 Management Fee 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% OTAL PROGRAM COST 100.490.54 1.72 89.5% 358,087.25 1.69 88.6% CURRENT PERIOD								
313.11 Waste Removal - 0.0% 60.00 0.00 0.0% 314.22 Equipment Repairs - 0.0% 0.0%		, , , , , , , , , , , , , , , , , , , ,			-			
314.22 Equipment Repairs		2,597.00						
314.99 Repair & Maint - Other - 0.0% 219.00 0.00 0.1%			<u> </u>		60.00	0.00		
315.19 Sales Tax on Purchase 165.57 0.00 0.1% 637.29 0.00 0.2%	314.22 Equipment Repairs					·		
317.00 General Insurance	314.99 Repair & Maint - Othe	г	-	0.0%	219.00	0.00		
331.04 EDP Supplies	315.19 Sales Tax on Purchas	e 165.57	0.00	0.1%	637.29	0.00	0.2%	
331.31 Airborne Air Freight	317.00 General Insurance		-	0.0%	-		0.0%	
344.95 Security Services - 0.0% - - 0.0% 345.10 Replacements - 0.0% - - 0.0% 345.13 Delivery Expense 505.60 0.01 0.5% 1,625.60 0.01 0.4% 345.99 Other Operating Exp - 0.0% - - 0.0% 390.00 Administrative Expense 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% Allocated Direct 4,722.78 0.08 4.2% 14,610.69 0.07 3.6% TOTAL ARAMARK DIRECT 9,042.79 0.15 8.1% 29,598.44 0.14 7.3% 322.97 District Costs - 0.0% - - 0.0% Allocated District Direct 712.50 0.01 0.6% 3,145.50 0.01 0.8% Allocated Commissions 6,296.29 0.11 5.6% 18,888.88 0.09 4.7% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5%	331.04 EDP Supplies		-	0.0%	-	-	0.0%	
345.10 Replacements	331.31 Airborne Air Freight			0.0%	-	-	0.0%	
345.10 Replacements - 0.0% - - 0.0% 345.13 Delivery Expense 505.60 0.01 0.5% 1,625.60 0.01 0.4% 345.99 Other Operating Exp - 0.0% - - 0.0% 390.00 Administrative Expense 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% Allocated Direct 4,722.78 0.08 4.2% 14,610.69 0.07 3.6% TOTAL ARAMARK DIRECT 9,042.79 0.15 8.1% 29,598.44 0.14 7.3% 322.97 District Costs - 0.0% - - 0.0% Allocated District Direct 712.50 0.01 0.6% 3,145.50 0.01 0.8% Allocated Commissions 6,296.29 0.11 5.6% 18,888.88 0.09 4.7% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24	344.95 Security Services		-	0.0%	-	·	0.0%	
345.13 Delivery Expense 505.60 0.01 0.5% 1,625.60 0.01 0.4% 345.99 Other Operating Exp - 0.0% 0.0% 390.00 Administrative Expense 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% Allocated Direct 4,722.78 0.08 4.2% 14,610.69 0.07 3.6% TOTAL ARAMARK DIRECT 9,042.79 0.15 8.1% 29,598.44 0.14 7.3% 322.97 District Costs - 0.0% 0.0% Allocated District Direct 712.50 0.01 0.6% 3,145.50 0.01 0.8% Allocated Commissions 6,296.29 0.11 5.6% 18,888.88 0.09 4.7% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24 12.8% 101.00 Management Fee 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% OTAL PROGRAM COST 100.490.54 1.72 89.5% 358,087.25 1.69 88.6% CURRENT PERIOD			<u> </u>	0.0%	-	-	0.0%	
345.99 Other Operating Exp		505.60	0.01		1,625.60	0.01		
390.00 Administrative Expense 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% Allocated Direct 4,722.78 0.08 4.2% 14,610.69 0.07 3.6% TOTAL ARAMARK DIRECT 9,042.79 0.15 8.1% 29,598.44 0.14 7.3% 322.97 District Costs - 0.0% 0.0% 0.0% Allocated District Direct 712.50 0.01 0.6% 3,145.50 0.01 0.8% Allocated Commissions 6,296.29 0.11 5.6% 18,888.88 0.09 4.7% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24 12.8% 101.00 Management Fee 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% IOTAL PROGRAM COST 100.490.54 1.72 89.5% 358,087.25 1.69 88.6% CURRENT PERIOD		1						
Allocated Direct 4,722.78 0.08 4.2% 14,610.69 0.07 3.6% TOTAL ARAMARK DIRECT 9,042.79 0.15 8.1% 29,598.44 0.14 7.3% 322.97 District Costs - 0.0% - 0.0% Allocated District Direct 712.50 0.01 0.6% 3,145.50 0.01 0.8% Allocated Commissions 6,296.29 0.11 5.6% 18,888.88 0.09 4.7% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24 12.8% 101.00 Management Fee 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% TOTAL PROGRAM COST 100.490.54 1.72 89.5% 358,087.25 1.69 88.6%		e 1,051 R4	0.02		3,760.95	0.02		
TOTAL ARAMARK DIRECT 9,042.79 0.15 8.1% 29,598.44 0.14 7.3% 322.97 District Costs - 0.0% - - 0.0% Allocated District Direct 712.50 0.01 0.6% 3,145.50 0.01 0.8% Allocated Commissions 6,296.29 0.11 5.6% 18,888.88 0.09 4.7% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24 12.8% 101.00 Management Fee 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% TOTAL PROGRAM COST 100,490.54 1.72 89.5% 358,087.25 1.69 88.6%								
322.97 District Costs								
Allocated District Direct 712.50 0.01 0.6% 3,145.50 0.01 0.8% Allocated Commissions 6,296.29 0.11 5.6% 18,888.88 0.09 4.7% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24 12.8% 101.00 Management Fee 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% OTAL PROGRAM COST 100,490.54 1.72 89.5% 358,087.25 1.69 88.6% CURRENT PERIOD		9,042.79			23,335.44			
Allocated Commissions 6,296.29 0.11 5.6% 18,888.88 0.09 4.7% TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24 12.8% 101.00 Management Fee 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% TOTAL PROGRAM COST 100,490.54 1.72 89.5% 358,087.25 1.69 88.6% CURRENT PERIOD								
TOTAL CLIENT DIRECT 7,008.79 0.12 6.2% 22,034.38 0.10 5.5% TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24 12.8% 101.00 Management Fee 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% TOTAL PROGRAM COST 100,490.54 1.72 89.5% 358,087.25 1.69 88.6% CURRENT PERIOD 100,490.54 1.72 89.5% 358,087.25 1.69 88.6%		1						
TOTAL DIRECT COST 16,051.58 0.27 14.3% 51,632.83 0.24 12.8% 101.00 Management Fee 1,051.84 0.02 0.9% 3,760.95 0.02 0.9% TOTAL PROGRAM COST 100,490.54 1.72 89.5% 358,087.25 1.69 88.6% CURRENT PERIOD 1.72 89.5% <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>								
101.00 Management Fee 1.051.84 0.02 0.9% 3,760.95 0.02 0.9% TOTAL PROGRAM COST 100.490.54 1.72 89.5% 358,087.25 1.69 88.6% CURRENT PERIOD 1.72 89.5% 1.72 89.5% 358,087.25 1.69 88.6%								
OTAL PROGRAM COST 100.490.54 1.72 89.5% 358,087.25 1.69 88.6% CURRENT PERIOD								
CURRENT PERIOD	12022 - 2 - 2		///					
		100,490.54	1.72	89.5%	358,087.25	1.69	88.6%	
(SUBSIDY) / REFUND 11,788.92 0.20 10.5% 46,085.87 0.22 11.4%								
	(SUBSIDY) / REFUND	11,788.92	0.20	10.5%	46,085.87	0.22	11.4%	

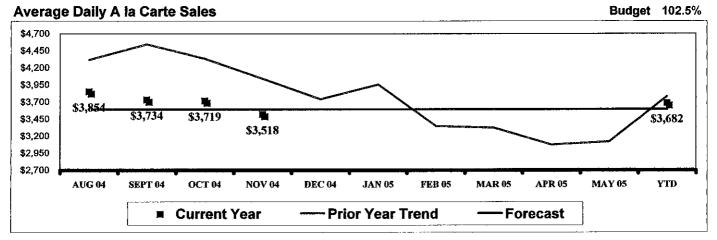
ACTION PLAN:		Time Frame	Done
	 		ļļ
		.	·
	 	75 - 74 - 7	<u> </u>
			——
		·	
 			
<u> </u>			-
<u> </u>			
	-		
	 	·· · · · · · · · · · · · · · · · · · ·	
	_	-	
	_	-	
	 _		
		· · · · · · · · · · · · · · · · · · ·	
	 	 	
	_		
			<u> </u>

High North 12/5/2004

North High School

Sales Summary





-		_	4 5	-		
	3 I L	201	rt 1 /	۱ın	atio	n
3 1 3 1 6	36 F	_		-14.		

	rotar randopanon												
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD		
Current	142.03%	138.01%	134.94%	129.10%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	133.50%		
PY Variance	9.46	(6.18)	(2.96)	0.80	0.00	0.00	0.00	0.00	0.00	0.00	2.81		
FC Variance	8.27	4.25	1.18	(4.66)	0.00	0.00	0.00	0.00	0.00	0.00	(0.25)		

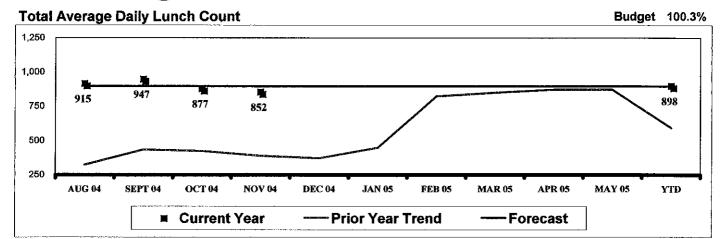
	AUG	SEP	ОСТ	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	\$ 2.74	\$ 2.67	\$ 2.58	\$ 2.48	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2.60
PY Variance	0.41	0.11	0.13	0.20	0.00	0.00	0.00	0.00	0.00	0.00	0.21
FC Variance	0.21	0.14	0.05	(0.05)	0.00	0.00	0.00	0.00	0.00	0.00	0.07

Discussion and Action Plan	Date	Impact (\$)
Only Freshman served first day	Aug	\$ (4,645.76)
	İ	

	,	***************************************

North High School

Meals Summary



Total Average Daily Breakfast Count Budget #DIV/0! 51 41 31 21 11 YTD AUG 04 SEPT 04 OCT 04 **NOV 04** DEC 04 JAN 05 FEB 05 MAR 05 APR 05 MAY 05 ■ Current Year **Prior Year Trend** Forecast

Lunch Participation AUG SEP OCT NOV DEC FEB MAR APR MAY YTD JAN 40.19% 41.57% 38.61% 37.65% 0.00% 0.00% Current 0.00% 0.00% 0.00% 0.00% 39.54% 19.64 25.21 21.45 18.96 0.00 0.00 0.00 0.00 0.00 0.00 12.05 **PY Variance FC Variance** 0.36 1.73 (1.22)(2.18)0.00 0.00 0.00 0.00 0.00 0.00 (0.29)**Breakfast Participation**

Digamage	breaklast railisipation												
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD		
Current	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		
PY Variance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
FC Variance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		

Discussion and Action Plan	Date	Impact (\$)

		7*** ****** *****
		(0.000-

Millard Public Schools

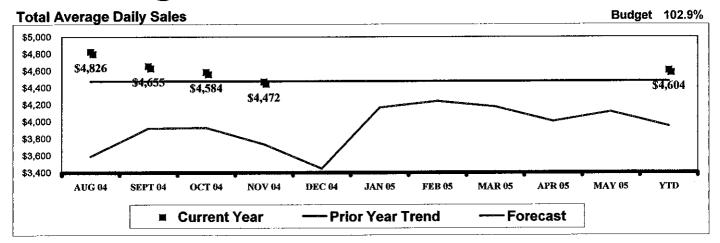
	igh Scho		Year-to-Date					
Breakfast Lunch	Equivalents	Hours	Productivity	Total Meal				
- 15,909	29,079	2,464	18.26	159,490	8,330	19.15		
PROFIT / (LOSS)		Cents	Percent		Cents	Percent		
STATEMENT	\$	Per Meal	of Sales	\$	Per Meal	of Sales		
009.03 Catering Sales	526.88	0.01	0.6%	3,606.38	0.02	1.1%		
009.10 Vending Sales			0.0%	303.45	0.00	0.1%		
010.09 Breakfast Sales		-	0.0%	-		0.0%		
010.13 Breakfast Ala Carte	14,460.10	0.32	16.2%	46,217.75	0.29	14.5%		
010.14 Breakfast Adult	191.90	0.00	0.2%	645.30	0.00	0.2%		
010.15 Lunch Sales	32,786.30	0.73	36.7%	115,438.65	0.72	36.2%		
010.18 Lunch Ala Carte	31,503.45	0.70	35.2%	117,948.00	0.74	37.0%		
010.19 Lunch Adult	1,633.60	0.04	1.8%	5,168.05	0.03	1.6%		
TOTAL CASH SALES 010.24 Fed Gov't Reimb - Brkfs	81,102.23	1.80	90.7% 0.0%	289,327.58	1.81	90.7% 0.0%		
010.24 Fed Gov't Reimb - Brote 010.25 Fed Gov't Reimb - Lund		0.19	9.3%	29,204.02	0.18	9.2%		
010.27 State Gov't Reimb - Brk	<u> </u>	0.19	0.0%	23,204.02	V.10	0.0%		
TOTAL REIMBURSEMENTS		0.19	9.3%	29,204.02	0.18	9.2%		
Allocated Sales	8,331.07	V.13	0.0%	383.37	0.00	0.1%		
TOTAL SALES	89,433.30	1.99	100.0%	318,914.97	2.00	100.0%		
209.01 Meat, Poultry, Seafood	196.74	0.00	0.2%	(873.92)	(0.01)	-0.3%		
209.02 Fruit and Vegetables	1,287.71	0.03	1.4%	2,683.11	0.02	0.8%		
209.03 Groceries	24,617.47	0.55	27.5%	90,932.68	0.57	28.5%		
209.04 Milk & Cream	5,560.66	0.12	6.2%	19,503.52	0.12	6.1%		
209.05 Baked Goods	565.61	0.01	0.6%	2,549.80	0.02	0.8%		
209.07 Beverages	8,928.05	0.20	10.0%	28,637.32	0.18	9.0%		
209.10 Vending Product	892.65	0.02	1.0%	2,552.07	0.02	0.8%		
209.99 Other Merchandise	886.79	0.02	1.0%	2,272.46	0.01	0.7%		
Allocated Food Cost	4.99	0.00	0.0%	539.20	0.00	0.2%		
TOTAL FOOD COST	42,940.67	0.95	48.0%	148,796.24	0.93	46.7%		
301.00 Salaries & Wages		-	0.0%			0.0%		
302.00 Payroll Adjustments		-	0.0%	- '	-	0.0%		
303.05 Paid Vacation & Hol		-	0.0%	-		0.0%		
304.00 Payroll Taxes		-	0.0%	-	-	0.0%		
305.00 Other Payroll Costs			0.0%			0.0%		
Allocated Aramark Labor	1,177.89	0.03	1.3%	6,903.58	0.04	2.2%		
TOTAL ARAMARK LABOR	1,177.89	0.03	1.3%	6,903.58	0.04	2.2%		
302.15 Client Labor	28,946.19	0.64	32.4%	110,815.20	0.69	34.7%		
Allocated Client Labor	2,190.23	0.05	2.4%	6,880.98	0.04 0.74	2.2%		
TOTAL CLIENT LABOR TOTAL LABOR COST	31,136.42 32,314.32	0.69 0.72	34.8% 36.1%	117,696.18 124,599.76	0.74	36.9% 39.1%		
312.00 Paper and Plastics	2,347.59	0.12	2.6%	8,439.71	0.05	2.6%		
313.11 Waste Removal	32.50	0.00	0.0%	92.50	0.00	0.0%		
314.22 Equipment Repairs	722.50	0.02	0.8%	727.70	0.00	0.2%		
314.99 Repair & Maint - Other	122.00	- 0.02	0.0%	121.10		0.0%		
315.19 Sales Tax on Purchase	145.05	0.00	0.2%	589.01	0.00	0.2%		
317.00 General Insurance			0.0%			0.0%		
331.04 EDP Supplies		-	0.0%	<u>-</u>		0.0%		
331.31 Airbome Air Freight		-	0.0%	-	-	0.0%		
344.95 Security Services		•	0.0%		-	0.0%		
345.10 Replacements		-	0.0%	-		0.0%		
345.13 Delivery Expense	294.55	0.01	0.3%	1,036.95	0.01	0.3%		
345.99 Other Operating Exp		-	0.0%	-	-	0.0%		
390.00 Administrative Expense	637.22	0.01	0.7%	2,300.00	0.01	0.7%		
Allocated Direct	3,761.81	80.0	4.2%	11,361.66	0.07	3.6%		
TOTAL ARAMARK DIRECT	7,941.22	0.18	8.9%	24,547.53	0.15	7.7%		
322.97 District Costs			0.0%			0.0%		
Allocated District Direct	567.52	0.01	0.6%	2,457.17	0.02	0.8%		
Allocated Commissions	6,296.29	0.14	7.0%	18,888.88	0.12	5.9%		
TOTAL CLIENT DIRECT	6,863.81	0.15	7.7%	21,346.05	0.13	6.7%		
TOTAL DIRECT COST	14,805.03	0.33	16.6%	45,893.58	0.29	14.4%		
101.00 Management Fee	637.22	0.01	0.7%	2,300.00	0,01	0.7%		
TOTAL PROGRAM COST	90,697.24	2.02	101.4%	321,589.57	2.02	100.8%		
CURRENT PERIOD	(4 262 0.4)	(0.00)	.4 40	/2 674 6A1	(0 AB)	_0 00/		
(SUBSIDY) / REFUND	(1,263.94)	(0.03)	-1.4%	(2,674.60)	(0.02)	-0.8%		

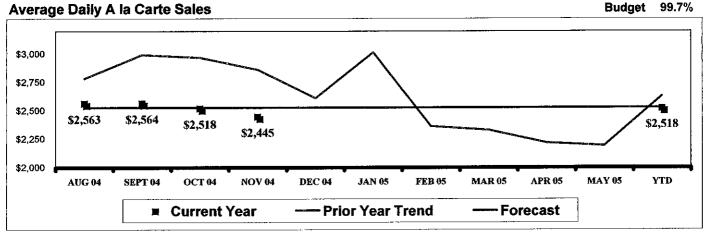
ODUCTIVITY:	Lower than I	ligh Schoo	l Average		HS Average:	22.4
	Day Variances \		Meals	Hours		
Fet	August	(3.80)	(341.47)	(10.98)		
	September	(2.97)	(397.58)	(19.51)		
	October	(2.79)	(318.56)	(13.90)		
						·· ··· <u> </u>
	November	(4.08)	(502.79)	(22.50)		
	Average:	(3.41)	(390.10)	(16.72)		
						
					·	•
* 						
·			•			

High South 12/5/2004

South High School

Sales Summary





T	ota	al	Pa	rtic	cip	atio	on

Total Tartiolpation											
Current	AUG 128.59%	SEP 122.22%	OCT 120.60%	NOV 118.42%	DEC 0.00%	JAN 0.00%	FEB 0.00%	MAR 0.00%	APR 0.00%	MAY 0.00%	YTD 100.45%
PY Variance	17.21	0.70	(0.72)	2.49	0.00	0.00	0.00	0.00	0.00	0.00	(16.81)
FC Variance	5.49	(0.88)	(2.51)	(4.68)	0.00	0.00	0.00	0.00	0.00	0.00	(22.65)

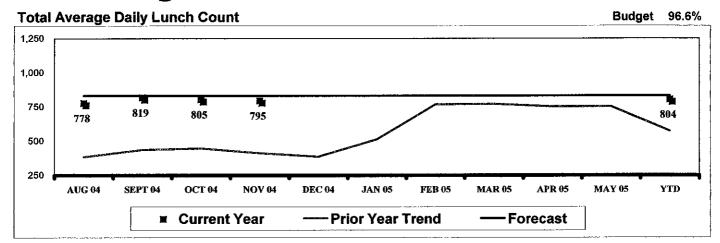
Total 717 orage Daily Caroo por Granding											
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	\$ 2.53	\$ 2.44	\$ 2.41	\$ 2.35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2.42
PY Variance	0.55	0.28	0.23	0.29	0.00	0.00	0.00	0.00	0.00	0.00	0.24
FC Variance	0.16	0.07	0.03	(0.02)	0.00	0.00	0.00	0.00	0.00	0.00	0.04

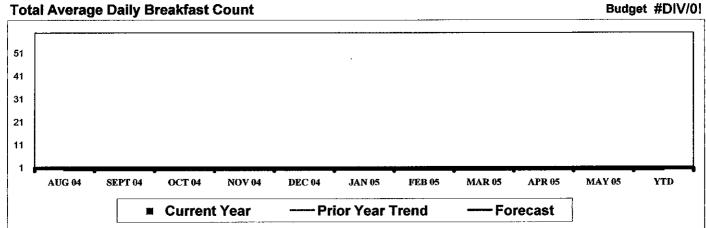
Discussion and Action Plan	Date	Impact (\$)
		İ

	***************************************	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

South High School

Meals Summary





Lunch Participation AUG NOV DEC FEB MAR APR MAY YTD SEP OCT JAN 40.80% 41.88% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 42.23% 43.01% 42.26% Current 10.58 0.00 0.00 0.00 0.00 0.00 0.00 19.66 18.85 17.51 19.06 **PY Variance** FC Variance (3.37)(1.16)(1.91)(2.30)0.00 0.00 0.00 0.00 0.00 0.00 (1.94)

Breakfast Participation MAR APR MAY YTD NOV DEC JAN FEB AUG SEP OCT 0.00% 0.00% 0.00% 0.00% Current 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00 0.00 0.00 **PY Variance** 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 FC Variance

	Date	Impact (\$)
астарыя при при при при при при при при при при		
		į

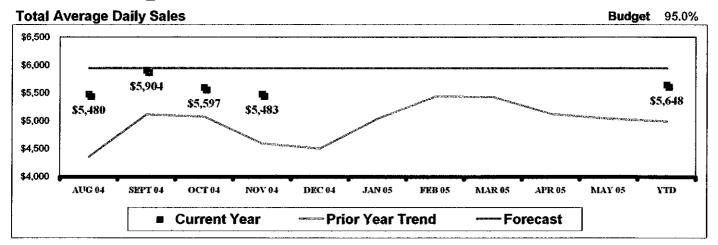
Millard Public Schools

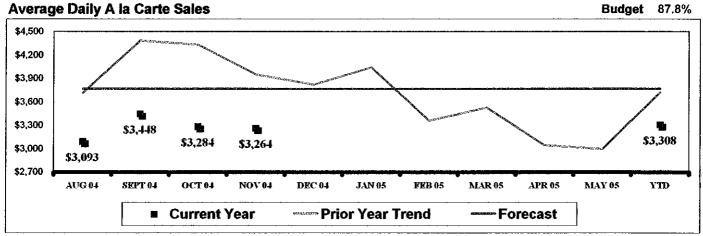
	ember 200		Year	-to-Da	te		
Breakfast Lunch	Equivalents	Hours	Productivity				
- 17,0	•	2,297	24.22	197,228	8,523	Productivity 23.14	
PROFIT / (LOSS)	02 00,000	Cents	Percent	101,220	Cents	Percent	
STATEMENT	s	Per Meal	of Sales	\$	Per Meal	of Sales	
009.03 Catering Sales	258.17	0.00	0.2%	1,549.67	0.01	0.4%	
009.10 Vending Sales	230.17	0.00	0.2%	1,040.01	- U.U1	0.0%	
010.09 Breakfast Sales	-	<u> </u>	0.0%			0.0%	
010.13 Breakfast Ala Carte	22 271 40	0.40	20.4%	72,810.50	0.37	18.7%	
		0.40					
010.14 Breakfast Adult	170.65	0.00	0.2%	432.55	0.00	0.1%	
010.15 Lunch Sales	40,707.90	0.73	37.1%	146,709.10	0.74	37.6%	
010.18 Lunch Ala Carte	40,954.50	0.74	37.4%	149,177.50	0.76	38.2%	
010.19 Lunch Adult	392.60	0.01	0.4%	1,256.45	0.01	0.3%	
TOTAL CASH SAI	101,000.00.	1.88	95.6%	371,935.77	1.89	95.3%	
010.24 Fed Gov't Reimb - I		-	0.0%	-	-	0.0%	
010.25 Fed Gov't Reimb - I		0.09	4.4%	17,779.61	0.09	4.6%	
010.27 State Gov't Reimb -			0.0%	-		0.0%	
TOTAL REIMBURSEMEN	110 10100	0.09	4.4%	17,779.61	0.09	4.6%	
Allocated Sa	<u> </u>	-	0.0%	510.35	0.00	0.1%	
TOTAL SAL	ES 109,650.57	1.97	100.0%	390,225.73	1.98	100.0%	
209.01 Meat, Poultry, Seaf	ood (403.38)	(0.01)	-0.4%	332.85	0.00	0.1%	
209.02 Fruit and Vegetable	s 1,313.86	0.02	1.2%	4,157.42	0.02	1.1%	
209.03 Groceries	30,010.81	0.54	27.4%	99,966.89	0.51	25.6%	
209.04 Milk & Cream	6,393.46	0.11	5.8%	19,646.78	0.10	5.0%	
209.05 Baked Goods	1,051.31	0.02	1.0%	4,144.05	0.02	1.1%	
209.07 Beverages	11,999.86	0.22	10.9%	33,616.10	0.17	8.6%	
209.10 Vending Product	2,111.67	0.04	1.9%	5,998.57	0.03	1.5%	
209.99 Other Merchandise	2,111.07	0.04	0.0%	0,000.01	- 0.00	0.0%	
Allocated Food C	Cost 6.12	0.00	0.0%	623.82	0.00	0.2%	
TOTAL FOOD CO		0.94	47.9%	168,486.48	0.85	43.2%	
301.00 Salaries & Wages	31 32,463.71	0.84	0.0%	100,400.40	0.00	0.0%	
302.00 Payroll Adjustments			0.0%			0.0%	
					<u> </u>		
303.05 Paid Vacation & Ho	'		0.0%		•	0.0%	
304.00 Payroll Taxes			0.0%	• • •		0.0%	
305.00 Other Payroll Costs	<u> </u>		0.0%	-	-	0.0%	
Allocated Aramark La	.,,,,,,,,,	0.03	1.3%	8,258.77	0.04	2.1%	
TOTAL ARAMARK LAB	OR 1,444.17	0.03	1.3%	8,258.77	0.04	2.1%	
302.15 Client Labor	28,838.61	0.52	26.3%	110,756.27	0.56	28.4%	
Allocated Client La	bor 2,685,36	0.05	2.4%	8,314.37	0.04	2.1%	
TOTAL CLIENT LAB		0.57	28.7%	119,070.64	0.60	30.5%	
TOTAL LABOR CO	ST 32,968.13	0.59	30.1%	127,329.42	0.65	32.6%	
312.00 Paper and Plastics	2,786.51	0.05	2.5%	10,575.12	0.05	2.7%	
313.11 Waste Removal	32.50	0.00	0.0%	32.50	0.00	0.0%	
314.22 Equipment Repairs			0.0%	-	-	0.0%	
314.99 Repair & Maint - Otl	ner	-	0.0%	225.68	0.00	0.1%	
315.19 Sales Tax on Purch		0.00	0.2%	699.58	0.00	0.2%	
317.00 General Insurance	_		0.0%	-	-	0.0%	
331.04 EDP Supplies	1	-	0.0%	-		0.0%	
331.31 Airborne Air Freight			0.0%			0.0%	
344.95 Security Services			0.0%			0.0%	
345.10 Replacements	237.04	0.00	0.0%	237.04	0.00	0.1%	
345.13 Delivery Expense	345.60	0.00	0.2%	1,680.00	0.01	0.1%	
				1,000.00			
345.99 Other Operating Exp			0.0%	2 520 70	- 0.02	0.0%	
390.00 Administrative Expe		0.02	0.9%	3,530.73	0.02	0.9%	
Allocated Dia		0.08	4.2%	13,624.73	0.07	3.5%	
TOTAL ARAMARK DIRE	CT 9,193.89	0.17	8.4%	30,605.38	0.16	7.8%	
322.97 District Costs		•	0.0%			0.0%	
Allocated District Dir	ect 695.82	0.01	0.6%	3,101.00	0.02	0.8%	
	ons 6,296.29	0.11	5.7%	18,888.88	0.10	4.8%	
Allocated Commission		0.13	6.4%	21,989.88	0.11	5.6%	
TOTAL CLIENT DIREC		0.10					
		0.29	14.8%	52,595.26	0.27	13.5%	
TOTAL CLIENT DIRECT CO			14.8% 0.9%	52,595.26 3,530.73	0.27 0.02	0.9%	
TOTAL CLIENT DIREC	ST 16,186.00 1,001.46	0.29	14.8%				
TOTAL CLIENT DIRECT CO TOTAL DIRECT CO 101.00 Management Fee	ST 16,186.00 1,001.46	0.29 0.02	14.8% 0.9%	3,530.73	0.02	0.9%	

ACTION PLAN:	Time Frame	Done
	·- 	
		<u> </u>
		~
	/	
		:
	•	

West High School

Sales Summary





Total Participation AUG JAN SEP OCT NOV DEC FEB MAR APR MAY YTD Current 156.36% 166.76% 158.26% 155.92% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 125.10% 9.70 (5.59)(12.53)0.64 0.00 0.00 0.00 0.00 0.00 0.00 (37.33)PY Variance FC Variance (21.14)(10.74)(19.24)(21.58)0.00 0.00 0.00 0.00 0.00 0.00 (52.41)

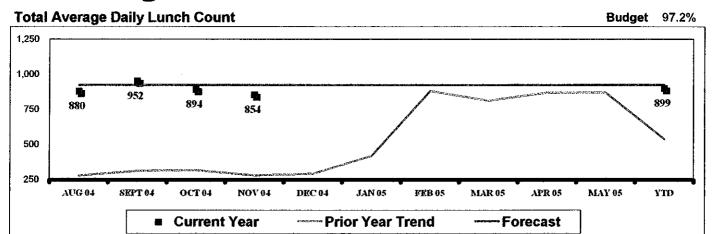
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	\$ 3.07	\$ 3.30	\$ 3.14	\$ 3.07	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3.16
PY Variance	0.47	0.26	0.11	0.33	0.00	0.00	0.00	0.00	0.00	0.00	0.19
FC Variance	(0.29)	(0.06)	(0.22)	(0.29)	0.00	0.00	0.00	0.00	0.00	0.00	(0.20)

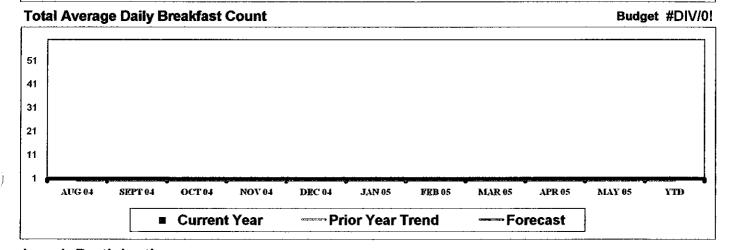
Discussion and Action Plan No lunch first day of school	Date	Impact (\$)	
No lunch first day of school	Aug	\$ (5,872	.19)
		4	
	********	***************************************	

	10410774774707107747	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
		***************************************	,,
		****************************	*******
	******************	***************************************	
	4	-149-04-04044444444444	

Meals Summary

West High School





Lunch Participation											
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	49.24%	53.27%	50.05%	47.87%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	50.35%
PY Variance	32.67	34.58	31.07	31.05	0.00	0.00	0.00	0.00	0.00	0.00	18.25
FC Variance	(3.02)	1.01	(2.21)	(4.39)	0.00	0.00	0.00	0.00	0.00	0.00	(1.91)

Breakfast Participation											
	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	YTD
Current	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
PY Variance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FC Variance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Discussion and Action Plan	Date	Impact (\$)
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
·		
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
	***************************************	************************

***************************************		*************************
		2 71211-1771-1771-1711-171-171-171-171-171
>>>>>011111111111111111111111111111111		
		,,,,,,,,,,,,,,,,,,,,,,,,,,,
***************************************		,

	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	

5llig - Italy luia Frem Ger.

TOWN HALL MEETINGS& OTHER BUILDING NEEDS PRESENTATIONS:

	TIER BOILDING NEEDS PRESENTATIONS:
SCHOOL	DATE OF PRESENTATION:
Abbott	January 14
Ackerman	February 4
Aldrich	March 10 - Keith - 9:30 Am L
Black Elk	
Bryan	7 2/18/97 Carl Lori Straw who wried
Cather	done
Cody	
Cottonwood	April 8 (Keirl)
Disney	
Ezra	. /
Harvey Oaks	January 23
Hitchcock	
Holling Heights	
Montclair	march 24-195 Kein V
Morton	
Neihardt	·
Norris	
Rockwell	done
Sandoz	January 14
Willowdale	

February 11

Jay, Linda

Andersen

TOWN HALL MEETINGS & OTHER BUILDING NEEDS PRESENTATIONS:

SCHOOL	DATE OF PRESENTATION:
Central	February 18 Jay, Mary Beth, Gentler
—DSAC	February 18-10 a.m. gay, Mary Beth, Links
_Kiewit	February 4 gay, Lynda
-North Middle	February 13 Jay, Mike, Lynka
—Russell	January 28 Jay, Mete, Lenkon C
MNHS	February 6 gay, muche, Linea
MSHS	February 27 Jay
MWHS	February 20 Jay, Mike
	- April 34 - Janue Barrengton 7:30pm. 691-0407
March 24- 6:45	- pm Montelair Bord Presentation
aprie 8- Cott	mwood

any Town Lace Meetings anuary IS - Russeep OK & Zebruary 6 - Horth High Letruary 11 - andersen Misse Vrlando 15 Sebruary 13 - North Middle) ox Edwary 18 - Central Middle SACTORUN 18 Debruary 20 - West High OK Sebruary 27 - South High prie 8 - Cottone of Pro Jose Hampton J

480

SUNDAY	Monday	TUESDAY		WEDNESDAY		THURSDAY		FRIDAY		SATURDAY
					2		3		4	
	6 Training Session - Room A 3-5 p.m. (Lutz,Crawford,Harding,Eltiste, Friedman,Kleinsmith,Kowal, Fossen)	7 Cody - 7 p.m. (PTO) Crawford Norris - 7:30 p.m. (PTO) Fossen, Bill Cramer, Architect Ezra - 7 p.m. (PTO) Kleinsmith Cottonwood-6:45 p.m. (PTO) Lutz West Center Optimist Club - noon (Crawford)	<u> </u>	Morton - 8 a.m (staff) Crawford Sandoz - 8 a.m. (staff) Fossen Central MS-3p.m.(staff) Crawford Russell MS-3 p.m. (staff) Fossen South HS-3:15 p.m. (staff) Eltiste	9	KWAA - 7:30 p.m. Fossen Cody-3:45p.m. (staff) Fossen South HS-7:15a.m. (staff) Eltiste West HS-7:15 a.m. & 3:15p.m. (staff) Kowal	10		II	
	Morton- 7 p.m. (PTO) Kleinsmith Millard Lions-6:30 p.m. at MSHS cafe Crawford, Rick Russell	14 Cottonwood-3:45p.m. (staff) Eltiste Disney-6:30 p.m. (PTO) Kleinsmith Support Services-1:30p.m. Fossen		Abbott-3:15 pm(staff) Kowal Bryan- 2:15 p.m.(staff) Harding North MS-3:10 p.m.(staff) Fossen North HS-3:15 p.m.(staff) Lutz Paybac Partner Breakfast - 7:30 a.m. Lutz Millard Athletic Assoc-7p.m. Fossen	16	Neihardt-7:45a.m. (staff) Crawford Norris-8 a.m. (staff) Kleinsmith North H5-7:15 a.m. (staff) Lutz Hitchcock - 7 p.m. (PTO) Kowal		Willowdale-8 a.m. (staff) Eliste Andersen MS 7:45 a.m.(staff) Kowal Holling Hts - 8 a.m. (staff) Harding Norris Pancake Feed-7p.m. Lutz	18	
	Rotary - <i>Lutz & Herd</i> Ackerman-3:45 p.m. (staff) <i>Harding</i>	Hitchcock-8 a.m. (staff) Harding Montclair 7:45 a.m. (staff) Eliste Kiewit MS - 7:15 a.m. (staff) Fossen Paybac Partner Breakfast - 7:30 a.m. Lutz	- 1	Harvey Oaks-8 a.m.(staff) <i>Eltiste</i> Aldrich 8 a.m.(staff) <i>Kleinsmith</i> Paybac Partner Breakfast - 7:30 a.m. <i>Lutz</i>	23	Black Elk-8 a.m.(staff) Crawford Cather-3:50 p.m.(staff) Harding Ezra-8 a.m. (staff) Friedman North HS 7-9 p.m.(Info f orum) Lutz, Community Hembers Armbrust Acres Homeowners Mtg-7:30 p.m. (Crawford)		Disney-8 a.m. (staff) Kleinsmith DSAC-10 a.mRoom B(staff) Fossen	25	
	Rockwell-3:45 p.m.(staff) Kowal Willowdale - 7 p.m. (PTO) Eltiste Bent Creek Homeowners Meeting 7 p.m. at Aldrich Crawford	South HS - 7-9 p.m. (info. f orum <i>) Fossen, Carol Russell</i> Sertoma Club - 7:30 a.m. at Millard American Legion <i>Crawford</i>		Paybac Partner Breakfast - 7:30 a.m. <i>Lutz</i> Millard Jaycees - 7:30 p.m. at El Bees Hwy 50 <i>Crawford</i>	30			1 100		

May

			<i>_</i>			
Sunday	Monday	TUESDAY	WEDNESDAY	THURSDAY	Friday	Saturday
				West HS- 7-9 p.m. I in the auditoriom (Info. forum) <i>Fossea</i> Clergy - 10:00 a.m. <i>Lutz</i>	2	3
4	Holling Heights 7:15 p.m. (PTO) Etitiste Barrington Park Homeowners Meeting -7 p.m. at Aldrich activity room B - Crawford, Burwell	Neihardt-7 p.m. (PTO) Eltiste 6 Core - 7:00 p.m. at Abbott Elem. Lutz, Burwell	7	Southwest Kiwanis - noon at 8 Oak Hills Country Club <i>L utz</i>	9	10
31	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

SCRIPT FOR BOND ISSUE PRESENTATIONS

Slide #1

This is the cover slide for the presentation. This shows the five main areas that are being addressed by the master plan and the bond issue. Presenters may wish to briefly refer to each of these five main ideas (concept elements, long range projections, renovation of existing schools, technology, and construction of new facilities).

Slide #2

This slide shows the last ten years' enrollment, which totals more than 3,000 students' growth in the last ten years. We also show next fall's projection and then go out five years into the future, with 300 student per year increase, for a (nearly) 20,000 student population in the year 2001.

Slide #3

This gives an indication of the age of our 29 buildings (28 regular schools plus the Millard Learning Center). The point to make here is that 15 of 29 buildings are 20 years or more old and over 1/5 of the buildings are more than 30 years old.

Slide #4

This include the "position statements" or concept elements that form the foundation of the master plan. Presenters should spend sometime going over each of these key ideas, as they do drive the specifics of all or nearly all of the master plan and related bond issue. The first bullet speaks to providing space for programs identified in the strategic plan. The second bullet talks about striving to be a "neighborhood school" district, to the great degree possible. (Currently we have approximately 85% of the elementary student population within walking distance of their school.) The third bullet speaks to trying to avoid relocating special education programs as much as possible. The next concept deals with providing space for technology. The next bullet addresses year-round school and basically says that is not a viable option because of lack of community support. The last bullet speaks to providing choice (of school) within the district.

Slice #5 The next slide simply shows the school district the boundaries and the placement of current schools within the district. It also shows the boundaries for the three high schools. It is a stage setter for the next slide which goes into more detail in the

southwest part of the district.

Slide #6 This slide focuses on the southwest part of the school district, showing all of the areas that are currently platted for additional homes. The main point to make with this slide is that Millard still has a lot of on-going growth from 144th or 156th Streets all the way past 180th Street from south of Harrison to north of F Street. The total in this one area is approximately 3,000 of the total of 4,000 lots that are platted within the district.

This gives the breakdown by grade level of the estimated cost for renovation, remodeling and additions of existing buildings. The total here is \$49.8 million, with \$16.7 million at the elementary level, \$7.6 million at the middle school level and \$25.5 million at the high school level.

Slide #8 This shows the break-down of the \$7.3 million for technology. One of the points to be made here is that the district carried out a very large comprehensive needs assessment during the 1995-96 school year, and followed it up with an outside, independent evaluation during the 1996-97 school year. Many of the needs identified in these two studies are reflected in the \$7.3 million. Equity is the driving force of the technology plan. \$2.1 million would be allocated to buildings by an equity formula, and the industrial technology upgrade of \$2.7 million is also truly for equity-- to bring all of the secondary buildings up to the standard of Russell Middle School and West High School.

Slide #9 New buildings: We are currently using a figure of \$12.5 million for two new elementary schools. This includes cost for furniture, equipment and educational materials, as well as the building itself. The middle school, including funds for purchasing land, totals some \$15.3 million. Therefore, the total for the new buildings

is \$27.8 million.

Slide #10

Total for all of the needs included in this bond issue are the renovation, remodeling and additions \$49.8 million, the new buildings \$27.8 million, and the technology of \$7.3 million. The fees, expenses and inflation figure is about \$4.1 million, giving the total needs of \$89 million, which is included in the bond issue.

Slide #11

This slide presents information on reductions that have been made in the bond issue costs for buildings. (Actually, technology was also reduced by about \$1 million, in addition to the reduction shown on the slide.

Slide #12

The next slide shows the estimated future property tax levies for the current year plus 12 years into the future. The important point to make about this graph is that even with the sale of \$89 million of bonds, it is possible for the levy to trend down over the next 12 years. The assumptions behind these calculations are: #1 that the total property valuations in the district will increase by 6% per year (this is a conservative estimate--if the valuation increases more than this, it might be possible to lower the levy even more), #2 the bonds will be issued over a three year period at 6.25% interest for 20 years, #3 that the property tax levy limits of LB 1114 are not changed, and #4 the general fund levy for the next school year (1997-98) will be \$1.13.

Slide #13

The dollar amount for school district taxes on a total levy, from the previous graph, for the next four years into the future, (the current year plus four years) showing the tax dollars decreasing on a \$100,000.00 home. This assumes that the \$100,000.00 home is not re-valued at a higher level. Patrons may ask how much of the total levy is due to the \$89 million bond issue, and this is addressed in the next slide.

Slide #14

On average, the portion of the total levy which is due to the \$89 million bond issue is about 9.4 cents over the next ten years. Again this assumes that valuation goes up at 6% per year and makes the other assumptions as indicated in the earlier graph showing the total levy. Basically, the average tax increase due to this bond issue amounts to some \$94.00 per year, on average, for the next ten years. The precise

amount related to the sale of \$89 million in bonds varies somewhat from year to year, because of retiring previous bonds and other factors.

Slide #15

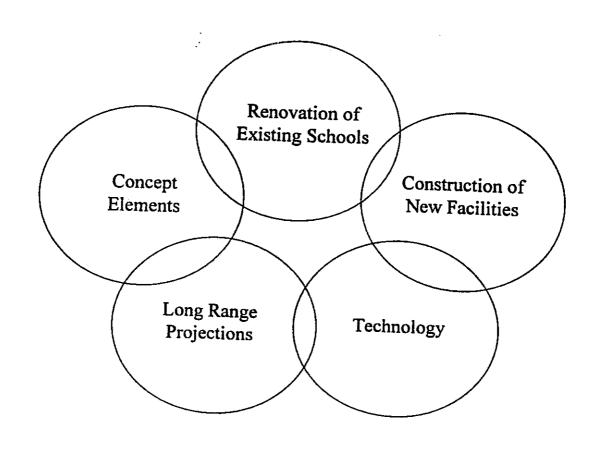
Per pupil costs and levies for Douglas County School Districts. This chart is important for those who look at the issue of whether Millard currently is spending funds wisely. This shows that the per pupil expenditures are the lowest in the Douglas County region, and also that the general fund and total levies are the among the lowest of all the comparable school districts.

Slide #16

Options to current plan - instead of building new schools, renovating existing buildings, and upgrading technology. This slide addresses the question of what might happen if the bond issue were to fail. Presenters should probably preface their discussion of this slide by saying that it is not our intention to use "scare tactics". However, in many of our previous presentations, our patrons have wanted to know what the alternatives are to passing this bond issue. Most of the bullets have to do with other ways of accommodating growth or have to do with our inability to follow the concept elements (which were laid out in one of the prior slides). The first bullet speaks to year-round school. This is an alternative for accommodating more students without building additional buildings; however the community has not supported this idea in the past. The second bullet speaks of busing of students from west to east; this is a very real possibility. We are engaged in some (small) amount of this kind of busing right now (because of overcrowding at Willowdale and Russell). Another way to accommodate growth without building new buildings is to increase the use portables around the district and to increase class size within schools. The next bullet is also related to bussing from west to east, because it says that we would probably cease to be able to be a neighborhood school district. The next bullet indicates we would probably not be able to provide space for technology and industrial technology labs. Also, we would not be able to pursue all the programs which have been targeted through the strategic planning process, such as

all-day kindergarten, Core Academy and the Montessori program. We would also be unlikely to be able to allow parents as much choice as they now have within buildings within the district. The last bullet addresses the fact that we would probably have to have an override vote on the general fund levy, in order to provide routine maintenance for buildings.

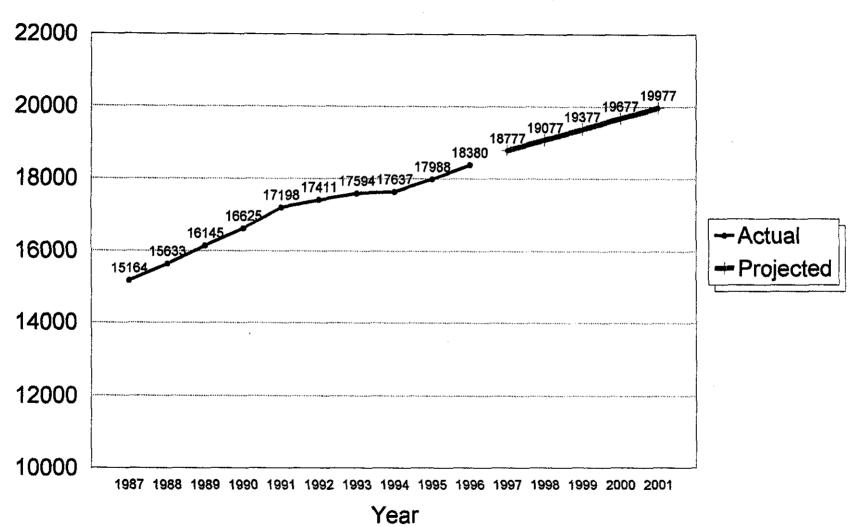
Millard Public Schools Master Plan for Facilities and Technology 1996-97



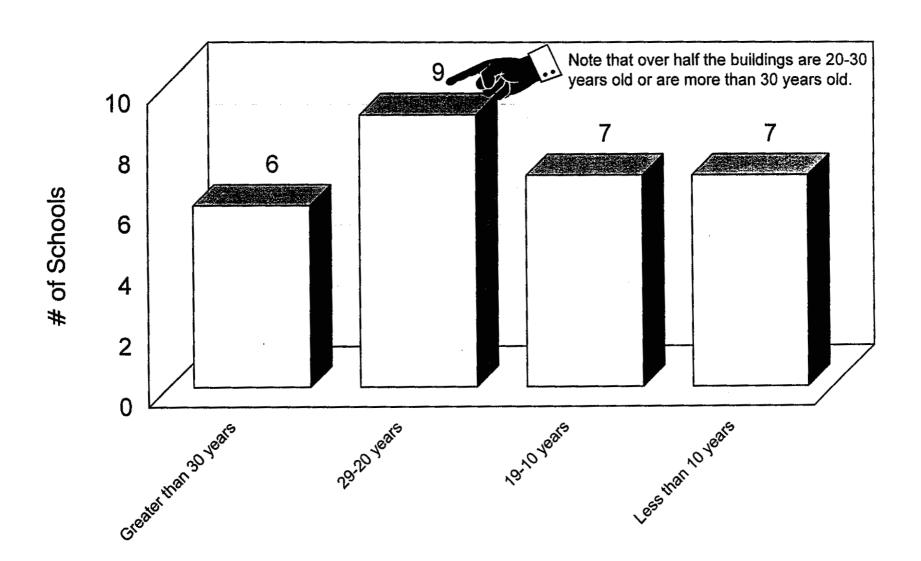
Dr. Keith Lutz Superintendent

Enrollment History and Projected Growth

Millard Public Schools



MILLARD PUBLIC SCHOOLS

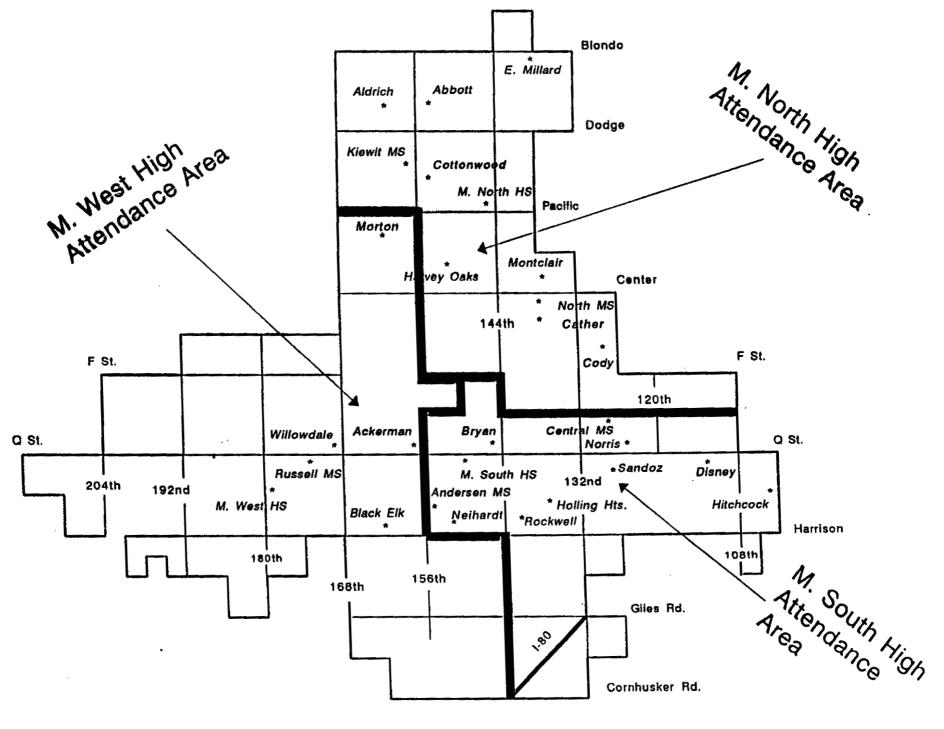


Position Statements for Master Plan (Community Beliefs)

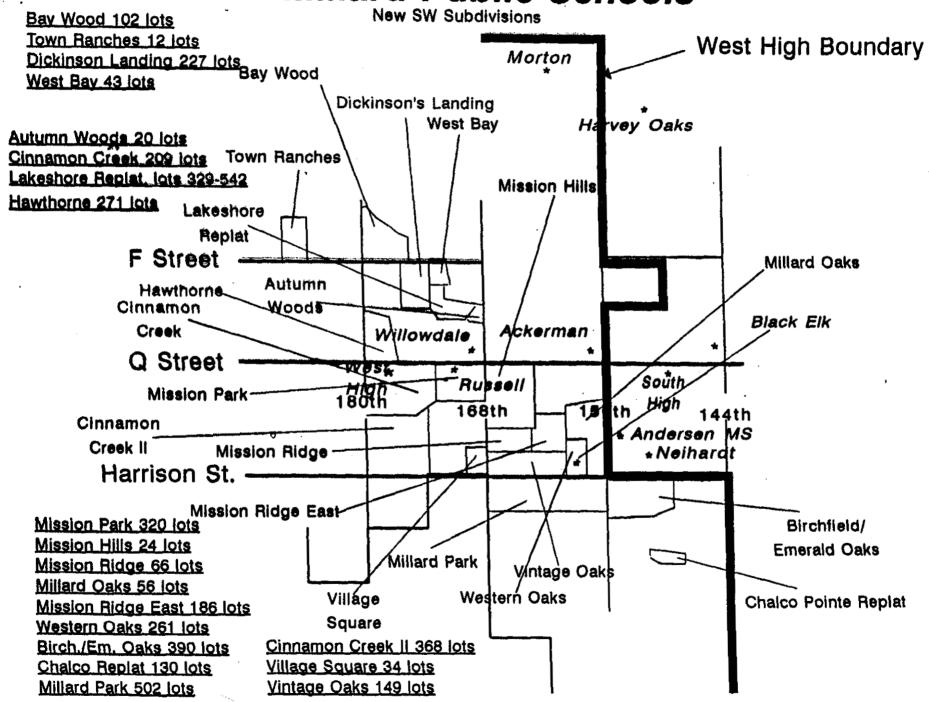
The Millard School District should:

- Provide space for programs identified in strategic plan which serve community needs, such as All-Day Kindergarten, Core Academy and Montessori School
- > Strive to be a "neighborhood school" district
- Avoid re-locating special education programs
- Provide space for technology
- Not increase capacity with "year-round school" which lacks community support
- Strive to provide choice of school to attend within Millard

Millard Public Schools



Millard Public Schools



Current estimated costs for renovations, remodeling, and additions:

Elementary: \$16.7 million

Middle School: \$ 7.6 million

High School: \$25.5 million

Total needs for

all 28 buildings: \$49.8 million

Technology Needs

Equity:

\$2.1 million

Servers:

\$172,000

Replacement:

\$1.3 million

(Maintain Standards)

Central Admin./

Pupil Services:

\$71,000

Growth:

\$915,000

(\$10 per student for 5 years)

Industrial Technology

Upgrade:

\$2.7 million

TOTAL:

\$7.3 million

New Building Costs:

Two Elementaries: \$12.5 million

(estimated)

Middle School: \$15.3 million

(with land purchase)

Total for new buildings:

\$27.8 million

TOTALS for ALL NEEDS

Renovations, Remodeling, Additions:

\$49.8 million

New Buildings:

\$27.8 million

Technology:

\$7.3 million

Fees, Expenses and Inflation

\$4.1 million

TOTAL:

\$89 million

Current reductions from the architects' initial proposals:

Elementary: \$5.3 million

Middle School: \$2.1 million

High School: \$0.5 million

Total

Reductions: \$7.9 million

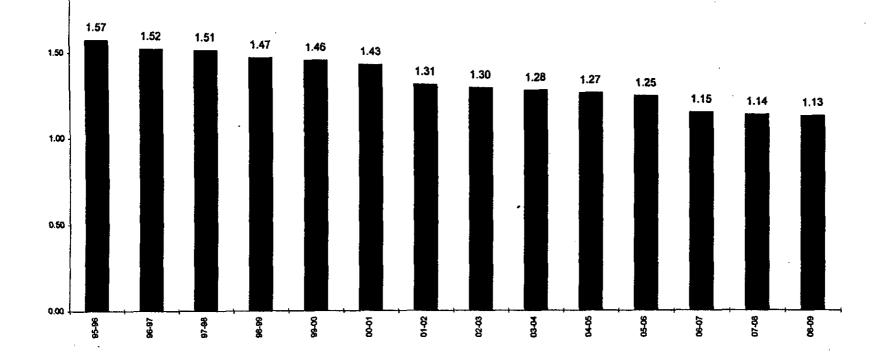
MPS Projected Total Property Tax Levy Including \$89 million Bond Issue

3.00

2.50

2.00

Assumes: (1) that the total property valuation in the district will increase by 6% per year, (2) that the bonds will be issued over a three year period (i.e., \$30m, \$30m, and \$29m) at 6.25% tax free for 20 years, (3) that the property tax levy limits of LB1114 will remain unchanged, and (4) that the general fund levy for 97-98 will be \$1.13.



\$100,000 House Taxes

Year	<u>Value</u>	Levy	Dollars		
95-96	\$100,000	1.57	\$1,570		
96-97	\$100,000	1.52	\$1,520		
97-98	\$100,000	1.51	\$1,510		
98-99	\$100,000	1.47	\$1,470		
99-00	\$100,000	1.46	\$1,460		
00-01	\$100,000	1.43	\$1,430		

\$100,000 House Taxes (\$89m Bond Issue)

Value of House Average Levy Increase (10 yrs.)

Average Tax Increase (10 yrs.)

\$100,000

\$0.094

\$94

1995-96 Per Pupil Costs and Levies for Douglas County School Districts

District	1995-96 Per Pupil	1995-96 General \$ Fund Levy	1995-96 Total Levy	1996-97 General Fund Levy	1996-97 Total Levy
Westside	\$6,943	1.30	1.47	1.36	1.54
Ralston	\$6,082	1.74	1.92	1.54	1.73
Waterloo	\$5,904	1.22	1.46	1.18	1.41
Omaha	\$5,168	1.43	1.64	1.33	1.53
Bennington	\$5,134	1.30	1.59	1.25	1.53
Elkhorn	\$4,878	1.47	1.93	1.43	1.90
Valley	\$4,668	1.22	1.52	1.23	1.52
Millard	\$4,629	1.29	1.57	1.18	1.52

1995-96 Average per pupil cost = \$5,426

Source: Douglas Co. Superintendent of Public Instruction & Nebraska Dept. of Education

Options to Current Plan

(Instead of New Buildings, Additions and Renovation)

Student population is expected to grow by 3,000 over the next five to ten years. In order to handle growth without a bond issue to finance new buildings, additions and renovation, the following options are available:

Year-round School

Year-round school could increase capacity by 25 - 30%. However, belief statement says year-round school should not be undertaken because it lacks community support.

Busing from West to East

Students in the growing western part of the district could be bused to schools with lower enrollments in the eastern part of the district.

- Increase Use of Portables or Increase Class Size
- Ignore belief that Millard should strive to be a "neighborhood school" district

Currently, bussing to schools that are not the most proximal to a subdivision can occur only as a result of current or anticipated overcrowding.

- Ignore belief that space should be provided for technology
- Ignore belief that space should be provided for programs which serve community needs as identified in strategic plan

(All-Day Kindergarten, Core Academy and Montessori)

 Ignore belief that students/families should have a choice of school to attend within Millard

Currently, within-district transfers are allowed except for schools that are overcrowded.

Seek voter override to provide routine maintenance

HIP POCKET MATERIALS, OVERLAYS AND HARD COPY

Hip pocket overlays

Although the overlays in this group are not part of the formal presentation, they are to be available to each of the presenters, in case questions arise from the audience that can be addressed by these overlays. In this document, we will briefly describe what each overlay addresses.

The first two overlays show the history of the development of the master plan for facilities and technology. This goes back approximately two years now to the spring semester of 1995. The history follows up to the point this spring at which the Board voted on the formal bond resolution. There are two overlays in this group that cover the two years.

The next two overlays deal with definitions of categories of construction that are used in the documents produced by architects. Dollar per square foot figures are given for light, medium, and heavy renovation. There is also a separate overlay on new construction and on "simple" and "complex" additions to existing buildings.

The next three overlays are pieces that were pulled from the technology needs assessment that was done during the 1995-96 school year. This shows, building by building, what each school would get from the "equity" piece of the technology portion of the bond issue (\$2.1 million). There are three overlays in the group, one for elementary, one for middle schools, and one for high school. Essentially, the calculations have to do with the dollar amounts that are required to bring all of the elementary schools up to a high standard (basically the Black Elk standard), all the middle schools up to the Russell standard, and the high schools up to the West High standard.

The next overlay shows some of the data which allows us to calculate future growth for the school district. This information is based on the number of lots for new home growth assigned to each school, along with the current student per lot ratio. This gives an estimated growth calculation which may be added to the official September 1996 enrollment, resulting in a "potential future enrollment" figure. This calculation is one of the ways of assessing the potential for 3,000 additional student within the next ten years. Other than past history we do not have a good way of knowing

whether a particular subdivision will fill up in three, five, seven or ten years.

The last overlay in this folder is a more detailed break-down of the twelve or thirteen year property tax picture. (the overlay which is in the presentation folder--the one which shows the total levy, "solid black bar"). This shows the breakdown by different type of levy, including the new bonds that are related to the passage of this current \$89 million bond issue. This is the graph which gives us the picture that the \$89 million bond issue would cost the average tax payer approximately 9.4 cents on their levy over the next ten years. This equates to \$94 dollars on a \$100,000 home. Hip pocket hard copy materials

These hard copy materials are not being included as transparencies, but rather as "study material" for each presenter. There are five pieces included in this folder. Others may be added as we see the need. There is a two page document entitled "Bond Issue for the Millard Public Schools: Questions and Answers", that gives some of the background regarding the bond issue and tax levies, staffing of new buildings and so forth.

The next document is also a two page document, written to address questions that came up on the special Friday afternoon committee meeting March 14. These were questions from Board members regarding the survey, regarding the sequence of the work in the bond issue, regarding technology and the staffing of new buildings. We have also included in the materials a bond issue "fact sheet" which is a one-page document (which might be part of our information campaign). This is very <u>factual</u> material that does <u>not</u> exhort voters to vote yes in favor of the bond issue.

There is also a sheet entitled "General Info" which shows the calculations from the business office regarding the general fund levy, bond levy, the valuation and what the bonds would cost, if the \$89 million bond issue where to be passed. The far right hand column is the total levy, which is the same as the set of figures included on the total levy bar graph in the presentation overlays.

The last piece of information in the hip pocket hard copy materials is the official ballot language, in case someone at one of the presentation wishes to know exactly what the ballot language is.

History of the Millard Master Plan

From Spring, 1995 to Winter, 1996-97

Milestones

- √ Spring, 1995: Technical advisory group -- Millard administrators, City Planning and MAPA
- √ Summer, 1995: Update lot counts, revise long-term projections
- √ Fall, 1995-96: Meeting of large committee as "reaction panel", development of Concept Elements (from District Strategic Plan)
- √ Spring, 1995-96: Master Plan Committee develops first drafts of Concept Element documents, Refined Long Range Projections, & Technology Needs

Milestones, contd.

- √ Summer, 1996: Architects & Millard staff develop "standard facility guidelines" (SFG); five focus groups are held with (sub)groups of the Master Plan Committee
- √ Summer- Fall, 1996-97: Architects make site visits to existing schools, compare with SFG
- √ Sept. 30-Nov. 11: Presentation of needs to Board, Board reaction
- √ November, 1996: Master Plan committee reviews components, committee sunsets
- √ December, 1996-Feb., 1997: Input from community

CATEGORIES OF CONSTRUCTION

Light Renovation - \$10/sf:

New architectural finishes; carpet, paint, counter tops, minor ceiling. No exterior work.

Medium Renovation - \$25/sf:

All the above plus technology upgrades (classroom power and computer outlets), moderate mechanical upgrades, and new lighting, minor exterior upgrades.

Heavy Renovation - \$45/sf:

Extensive interior renovation, including partitions, finishes, extensive mechanical and electrical upgrades.

New Construction - \$75/sf: New elementary building.

Simple Additions - \$80/sf: Large, simple, uncomplicated additions to elementary buildings.

Complex Additions - \$90/sf:
Large or small, complicated or
difficult additions to elementary
buildings.

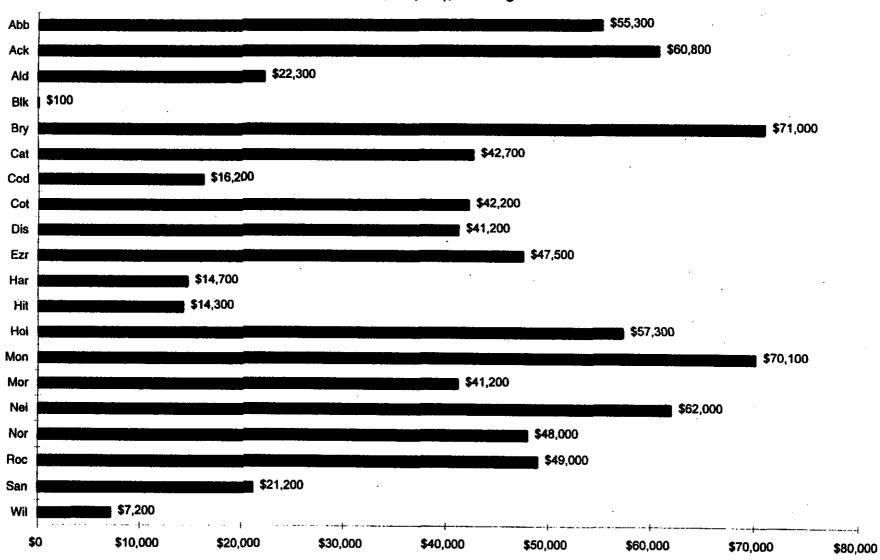
Estimated Student Growth Potential - October 31, 1996

			·	<u> </u>	POTENTIA
	AVAILABLE	STUDENT	ESTIMATED	SEPT. 30, 1996	FUTURE
SCHOOL	LOTS	RATIO	GROWTH	ENROLLMENT	ENROLLME
Abbott	135	0.3841	52	467	5
Ackerman	0	0.3995	0	529	5
Aldrich	64	0.5612	36	466	5
Black Elk	2071	0.4851	1005	369	13
Bryan	305	0.2825	86	471	5
Cather	8	0.2941	2	529	5.
Cody	6	0.3485	2	240	2
Cottonwood	7	0.304	2	449	4
Disney	18	0.3502	6	347	3.5
iarvey Oaks	3	0.3473	1	288	28
litchcock	6	0.3105	2	274	27
ioiling Heights	5	0.3172	2	444	44
zra Millard	433	0.3443	149	415	56
lontclair	2	0.2267	0	573	57
lorton	836	0.3033	254	399	65
eihardt	487	0.3335	162	628	79
orris	2	0.2396	0	376	37
ockwell	0	0.394	0	389	38
andoz	11	0.2817	3	366	36
illowdale	126	0.5033	63	563	62
EMENTARY TOTAL	4525		1828	8582	1041
					<u></u> -
dersen MS	1520	0.1749	266	891	1157
Central MS	42	0.1457	6	950	956
North MS	695	0.1953	136	1009	1145
ssell MS	792	0.1401	111	749	860
TOTAL	1476	0.204	301	808	1107
TOTAL	4525		820	4405	5225
North High School	707	0.1913	135	1899	2034
South High School	365	0.1733	63	1880	1943
West High School	3453	0.1959	676	1514	2190
TOTAL	4525		875	5293	6168

Total Growth Potential: The sum of lots available plus new homes under construction plus new homes for sale.

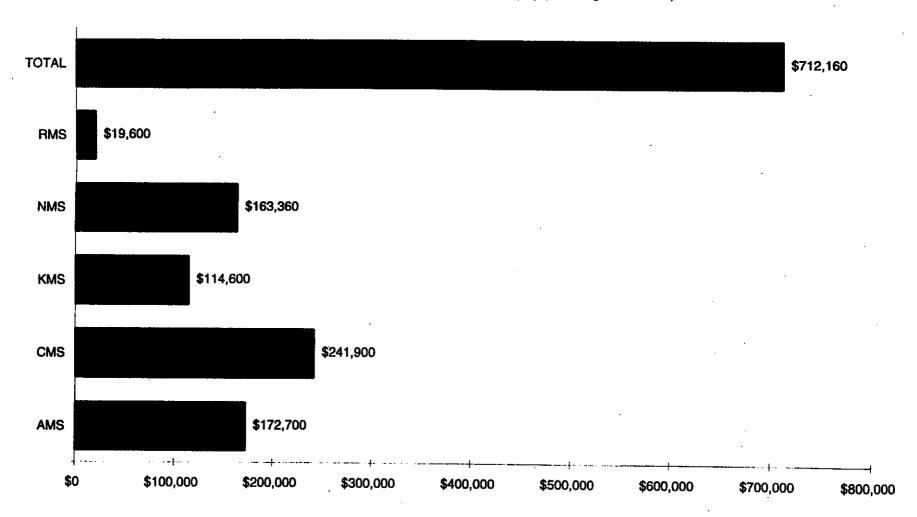
EL\$EQUIT.XLC

Amount of Funds Needed to Get Building Up to Standard & Achieve 'Classroom Solution' (Total for Elementaries=\$784,300), including All Ethernet

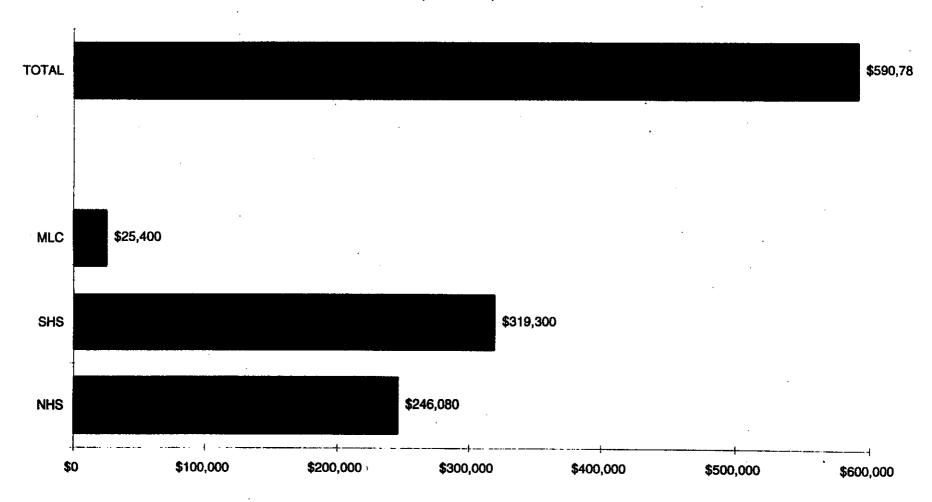


MS\$EQUIT.XLC

Middle Schools, Amount Needed to Achieve Equity (Including All Ethernet)

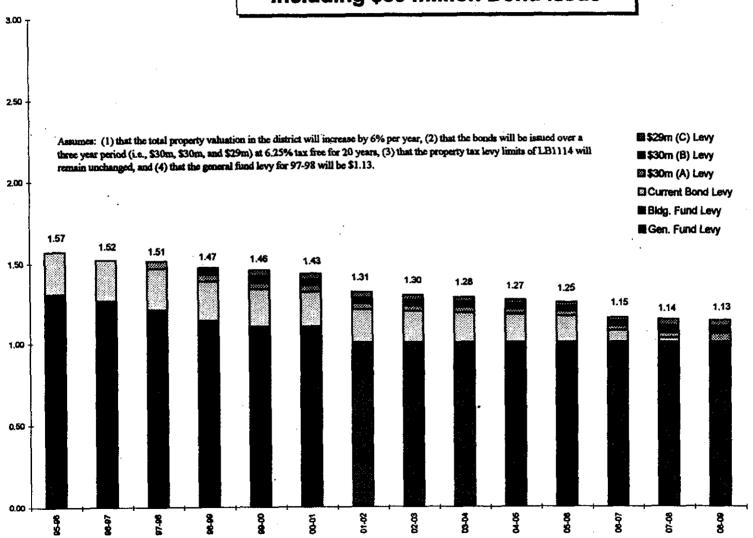


Amount Needed to get Each Building up to District Standard and to the West High Instructional Computer per Class Ratio (All Ethernet)



Page 1

MPS Projected Total Property Tax Levy Including \$89 million Bond Issue



General Info

<u>Year</u>	Taxable Valuation	Gen. Fund Levy	Bidg. Fund Levy	Current Bonds	Current Bond Levy	\$30m (A) Bond	\$30m (A) Levy	\$30m (B) Bond	\$30m (B) Levy	\$29m Bond	\$29m (C) Levy	Total Levy
95-96		1.29	0.015		0.266							1.571
96-97		1.18	0.084		0.256							1.52
97-98	4263071018	1.13	0.079	10581157.94	0.248205059	1893750	0.044422202					1.5016273
98-99	4518855279	1.1	0.04	10605521.16	0.234694862	1893750	0.041907737	1893750	0.041907737			1.4585103
99-00	4789986596	1.1		10760202.66	0,224639515	1893750	0.039535601	1893750	0.039535601	1830625	0.038217748	1.4419285
00-01	5077385792	1.1		10523174.85	0,207255767	1893750	0,037297737	1893750	0.037297737	1830625	0.036054479	1.4179057
01-02	5382028939	1		10647122.05	0.197827291	1893750	0.035186544	1893750	0,035186544	1830625	0.03401366	1.302214
02-03	5704950675	1		10593053.72	0.185681776	1893750	0.033194853	1893750	0.033194853	1830625	0.032088358	1.2841598
03-04	6047247716	1		10706018.18	0.177039518	1893750	0,031315899	1893750	0.031315899	1830625	0.030272036	1.2699434
04-05	6410082579	1		10781894.43	0.168202114	1893750	0.029543301	1893750	0.029543301	1830625	0.028558524	1.2558472
05-06	6794687534	1		10622438.66	0.156334469	1893750	0.027871039	1893750	0.027871039	1830625	0.026942004	1.2390186
06-07	7202368786	1		4965397.35	0.068941171	1893750	0.026293433	1893750	0.026293433	1830625	0.025416985	1.146945
07-08	7634510913	1		1897279.95	0,024851362	2143251.31	0.028073197	3351621.37	0,043900931	2911797.68	0.038139937	1.1349654
08-09	8092581568	1		. 0	0	4040000	0.049922265	3355408.87	0.041462775	2910535.18	0.035965472	1.1273505

Adjustment in Bond Dollars for County Treasurer Collection Fee =

Bond Issue for the Millard Public Schools Questions & Answers

What is the total dollar amount of this bond issue?

The total amount is \$89 million to be paid off over 20 years. The plan calls for \$7 million for technology, \$50 million for renovation and \$28 million for new schools. The remaining \$4 million would be spent on architectural fees, site development and inflation.

When will the voters decide whether or not to approve the bond issue?

Tuesday, May 13, 1997

What would the funds be used for?

The goal of the bond issue is to serve the rapidly growing enrollment while also achieving equity, so that every student has the same educational opportunities, regardless of where they attend school. The funds would be used to:

- Provide technology to enhance education and bring equity of resources to all schools.
- Renovate existing schools to keep them safe, energy efficient and able to serve the needs of students and teachers into the next decade.
- Build two new elementary schools and one new middle school to help serve 3,000 additional students expected within ten years.

Would the bond issue make the tax levy go up?

Current financial projections show that the tax levy should continue to go down as the increasing number of new homes and businesses provide more people to share the tax load. New laws enforcing property taxes reductions also move the levy downward. The Millard School District helps to keep the levy low by providing education for the lowest cost among all public school districts in Douglas County.

What would the bond issue cost homeowners?

The owner of a \$100,000 house would pay an average of \$94 a year to finance the bond issue. If the assessed value of a house is higher or lower, the homeowner would have a proportionately higher or lower tax bill.

With laws enforcing property tax reductions, how can Millard School District afford to staff the new buildings?

It takes \$450,000 to staff an elementary school and \$1.2 million to staff a middle school. The two new elementary schools and middle school would open in different years to spread out the financial impact. Plans are underway to build the capacity to fund the additional staff from within the general budget.

Why is more technology needed?

The number and age of computers varies from building to building. Out-dated technology would be replaced to achieve equity in resources throughout the district. Industrial tech labs (now available at Russell Middle School and Millard West High School) would be built in all middle and high schools. Industrial tech labs introduce students to skills that are important in today's workplace, such as robotics, drafting, engineering, electronics, and applied physics. The labs also offer the essential elements of the traditional "shop" classes that adults may remember. Funds also would be used to purchase technology for the increasing number of students.

Why is renovation needed?

Over half of the district's schools are approaching 20 - 40 years of age. Electrical and mechanical upgrades are needed to keep buildings safe and energy-efficient. Electrical upgrades also would allow older buildings to handle the energy demands of technology in the classrooms. Many schools are in need of light renovation such as new carpet, paint and minor ceiling repair. A few additions to schools are planned to handle enrollment growth. In three elementary schools, classroom walls would be constructed to reduce noise. Almost half of the funds for renovation would be spent to improve Millard North and Millard South High Schools. Millard South is nearly 30 years old and in need of major repair. In 1978, Millard North was constructed quickly as a metal building to accommodate a surge of enrollment. Metal buildings have greater needs for upkeep and repair. The renovation plan for Millard North would improve the exterior and resolve other major structural problems. Both high schools would be redesigned to enhance education for the students. Buell Stadium, the football field used by all three high schools, would receive improved facilities and expanded seating and parking.

Why are new schools needed and where would they be built?

About 3,000 additional students are expected within ten years. Most of the students will be coming from the developing western part of the school district. Two new elementary schools and one new middle schools would serve these students. The two elementary schools would be built near 178th street on Harrison and Q streets. Land for the school along Harrison Street was donated to the district by Cinnamon Creek Land Corporation. A search is underway for land for the middle school in the western part of the district.

When would all the projects be completed?

If the bond issue passes, architects will draw schematic plans and work will begin as soon as possible. It will take at least three years to complete all projects. Architects have already provided complete cost estimates. Each project would receive its own allocation. A construction manager would be hired to control costs and ensure that all projects are completed within budget.

What are the alternatives to this bond issue?

Millard schools are now being used to capacity, and 3,000 additional students are expected to arrive within 10 years. Some older neighborhoods are experiencing slightly declining enrollments. However, extra space is used to house programs like special education. Currently, 38 portable classrooms are used to ease over-crowding. Millard's average class sizes already are the largest in the metro area. In order to operate without a bond issue to finance a building/renovation program, the following options would be considered: year-round school or split schedules; increase class sizes, increase use of portables; increase busing; decrease space allocated for technology; decrease space (or find alternative space like storefronts) for special programs like all-day kindergarten, the Core Academy and Montessori School.

If people don't have children in the Millard Public Schools, why should they support this bond issue?

They may support the democratic ideal that education is the shared responsibility of all citizens. In addition, home values are impacted favorably by good schools. Another possible reason is that the district's buildings, playgrounds and athletic facilities are used by the public. The Millard Public School District also provides services and programs which are available to parochial and private school students including special education, summer school and textbook loans.

Questions from Board Members Regarding Bond Issue

-- From the Special Committee Meeting, 3/14/97 --

- Q: Does the phone survey show only "soft" support (because the numbers favoring or leaning toward the bond issue are only 60% favoring)?
- A: Since we have never before run a phone survey prior to a bond vote, we do not know how the current estimate of 60% (in favor) is likely to relate to a subsequent actual vote tally. The last two elections (Spring of 1991 and Spring of 1992) came in with "percent yes" at 60%-65%. Since we did not run a phone survey 2-3 months prior to those votes, we truly don't know what the percent favoring would have been, in an *a priori* opinion poll. It could be that a 60% in favor result from a poll might translate into a 65% positive vote, after an information campaign.
- Q: What is or will be the <u>order</u> or <u>sequence</u> of completing the work? (Some patrons are concerned that cost overruns on some projects could or will cause the scheduled work to not be done at some other projects.)
- A: We do not yet have a firm sequence of work, but will have, if the bond issue passes. If anything gets delayed, it might be the start of the work on the new construction, to see what the general operating funds forthcoming from the legislative formula will likely be. Many of the remodeling/renovation projects will be of such a magnitude that they will begin as soon as possible and will take more than 1 or 2 years (i.e., 1 or 2 summers). Basically, the total scope of work will cover the next 3 to 4 years. In addition, each project will have its own budget, so funds will not be moved from one building to another.
- Q: The bond issue for technology only includes hardware and software. What about staff, staff development and support?
- A: The large-scale needs assessment completed last spring and the comprehensive evaluation being done this year have both called for staffing, staff development and technical support for technology (in addition to hardware and software). There have also been action plans carried as part of the district strategic plan for several years that propose staffing changes to support technology (basically re-write the media specialists' job descriptions, add paraprofessional hours into the elementary schools, and put .5 FTE of support staff into the middle schools). With other pressures on the general fund budget, these initiatives have not been funded.
- Q: How will you be able to staff the new buildings with spending lids and levy caps on the budget?
- A: Past history tells us that it takes about \$0.5 million to open an elementary school and over \$1 million to initially staff a middle school. Our plan to this point has been to build the cash reserve to ensure that those funds are available when needed. We have also talked about opening the two elementary schools in the year before the middle school, and recently, have discussed the possibility of perhaps 1 elementary in Fall, 1999, the middle school in Fall, 2000, and the other elementary in Fall, 2001. If the funding formula changes significantly, then we might well have to re-examine how we build the cash reserve.
- Q: Have the architects built into their budgets too much "contingency"? That is, are the budgets unnecessarily padded?
- A: The budgets to this point have been built with careful consideration of what it has cost in the past for similar projects in the Millard schools. The only contingencies built into the budget are for inflation over the several years that the projects are planned and some funds for unforeseeable construction needs -- e.g., when major, heavy renovation is done in 30 year old buildings, sometimes one encounters code-related issues that were not

known when the construction started. The other thing that has happened is that <u>all</u> costs have been put into the bond proposal. In the past, the district absorbed some additional costs in the building fund.

- Q: Even if new buildings are not being built, there are operational needs for existing buildings. While this bond issue may allow us to get caught up on needs, what are the plans to build the general fund to the point of ability to adequately maintain buildings?
- A: Response to this is basically the same as for the above question about staffing new buildings and being able to afford the necessary technology support. That is, the capacity must be developed within the general fund budget. This will always be difficult in a low spending district like Millard. It is not impossible, but nor is it easy.

Millard Public Schools Bond Issue Fact Sheet

The Millard Public School district has been developing a long range "master plan" for facilities and technology since the spring semester of 1995. The charge from the board was to take a comprehensive look at the district's needs in a 5 to 10 year timeframe, as well as to address the immediate growth-driven needs in the southwest part of the school district.

Components of the Master Plan

- * Broad-based community involvement
- * "Concept elements" or belief statements that determine the focus of the plan (for example, a concept element is that "Millard will strive to remain a neighborhood school district, to the greatest degree possible.")
 - * Formal needs assessments, for technology and for existing schools
 - * Equity of educational opportunity across all schools

As a result of the Master Plan development, capital improvements have been proposed for funding through a bond issue.

Existing Buildings

Over one-half of the schools in Millard are more than 20 years old (15 of 29 buildings) and over one-fifth (6 of 29) are more than 30 years old. Renovation, remodeling and building additions for existing schools make up the greatest portion of the bond issue.

Amount needed to bring all schools up to standards:

\$49.8 million

Technology

The need for equity across buildings led to the majority of the proposed technology expenditures. Many schools are still using old, out-of-date equipment, and some schools have fewer computers per student population than others. Industrial technology programs need upgrading at all secondary schools (except for Russell and West High). The funds for technology would be expended over a 5 to 7 year period.

Amount needed for technology:

\$ 7.3 million

New Schools

Approximately 3,000 of the 4,000 recently platted lots and new homes in Millard are in a relatively small area — essentially west of 156th street, from south of Harrison to north of F street. This high growth area has created a need for two new elementary schools and a new middle school, out in the 180th street corridor. This growth will be occurring over the next 3 to 5 years.

Amount needed for new construction:

\$ 27.8 million

Total needed:

- \$ 49.8 million (renovation, remodeling, additions)
- \$ 7.3 million (technology)
- \$ 27.8 million (two new elementary schools, one new middle school)
- \$ 4.1 million (architects fees and expenses, site development, inflation costs)
- \$ 89.0 million Total

General Int

<u>Year</u> 95-96	- <u>Valuation</u>	Gen. Fund Levy 1.29	Bidg. Fund Levy 0.02	Current Bonds	Current Bond Levy 0.27	\$30m (A) Bond	\$30m (A) Levy	\$30m (B) Bond	\$30m (B) Levy	\$29m Bond	\$29m (C) Levy	Total Levy 1.57
96-97		1.18	80.0		0.26							1.52
97-98	4063866732	1.13	0.08	10476394	0.26	1875000.00	0.05					1.51
98-99	4307696736	1.10	0,04	10500516	0.24	1875000,00	0.04	1875000.00	0.04			1.47
99-00	4566160680	1.10		10653666	0.23	1875000.00	0.04	1875000.00	0.04	1812500,00	0.04	1.48
00-01	4840130300	1.10		10418985	0.22	1875000.00	0.04	1875000.00	0.04	1812500.00	0.04	1.43
01-02	5130538118	1.00		10541705	0.21	1875000.00	0.04	1875000.00	0.04	1812500.00	0.04	1.31
02-03	5438370405	1.00		10488172	0.19	1875000,00	0.03	1875000.00	0.03	1812500.00	0.03	1.30
03-04	5764672629	1.00		10600018	0.18	1875000.00	0.03	1875000.00	0.03	1812500.00	0.03	1.28
04-05	6110552987	1.00		10675143	0.17	1875000.00	0,03	1875000.00	0.03	1812500.00	0.03	1.27
05-06	6477186166	1.00		10517266	0.18	1875000.00	0.03	1875000.00	0.03	1812500.00	0.03	1.25
06-07	6565817336	1.00		4916235	0.07	1875000.00	0.03	1875000.00	0.03	1812500.00	0.03	1.15
07-08	7277766376	1.00		1878495	0.03	2122031.00	0.03	3318437.00	0.05	2882968.00	0.04	1.14
08-09	7714432359	1.00		0	0.00	4000000,00	0.05	3322187.00	0.04	2881718.00	0.04	1.13

OFFICIAL BALLOT SCHOOL BOND ELECTION

DOUGLAS COUNTY SCHOOL DISTRICT 017

(aka Millard Public Schools) TUESDAY, MAY 13, 1997

"Shall Douglas County School District 017 (aka Millard Public Schools), in the State of Nebraska, issue the bonds of said District in the principal amount of not to exceed Eighty Nine Million Dollars (\$89,000,000) for the purpose of acquiring sites for school buildings, constructing new school buildings or purchasing an existing building or buildings, constructing additions or making repairs and renovations to existing school buildings, and providing the necessary furniture, equipment, including technology, and apparatus for such school buildings and school buildings additions, said bonds to be issued at such time or times as may be determined by the Board of Education, to bear interest at a rate or rates as may be fixed by the Board of Education and to become due at such time or times as may be fixed by the Board of Education, provided, however, that any or all of said bonds shall be redeemable at the option of the District at any time on or after five years from date of issue, and

"Shall the District cause to be levied and collected annually a special levy of taxes against all the taxable property in the District sufficient in rate and amount to pay the interest and principal of said Bonds as the same become due?"

FOR said bonds and taxAGAINST said bonds and tax

PUBLISH IMMEDIATELY BEFORE ELECTION

ABBOTT ELEMENTARY SCHOOL

Opened 1981

- Renovate four classrooms for SPED, Preschool, and all-day kindergarten (enclose with walls)
- Renovate locker rooms as PE storage, Kids Network, and miscellaneous storage
- Renovate administration area

TOTAL

\$185,750.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

ACKERMAN ELEMENTARY SCHOOL

Opened 1982

- Enlarge instrumental music
- Upgrade administration area

TOTAL

\$39,800.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

ALDRICH ELEMENTARY SCHOOL

Opened 1994

Convert general purpose classroom to allday kindergarten classroom

TOTAL \$8,460.00*

* (Total does not include inflation, contingencies, expenses and fees)

BLACK ELK ELEMENTARY SCHOOL Ope

Opened 1995

Convert general purpose classroom to all day kindergarten classroom

TOTAL

\$7,500.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

BRYAN ELEMENTARY SCHOOL

Opened 1963

- Upgrade finishes, lighting and provide electrical outlets for computers in classrooms
- Upgrade multi-purpose room lighting
- Renovate administration area
- Renovate kindergarten area
- Upgrade media center
- Renovate six "open" classrooms (north end) to add walls

TOTAL

\$912,500.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

CATHER ELEMENTARY SCHOOL

Opened 1968

- Upgrade finishes, lighting, and provide electrical outlets for computers in the original portion of the building
- Provide additional parking and improve traffic flow for safety
- Renovate music area
- Renovate kitchen
- Renovate administration area

TOTAL

\$1,042,850.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

CODY ELEMENTARY SCHOOL

Opened 1964

- Upgrade finishes, lighting and provide electrical outlets for computers in the classrooms and media center
- Add parking
- Modify pedestrian and vehicular circulation to address safety concerns
- Renovate administration and health areas
- Upgrade kindergarten area

TOTAL

\$1,119,500.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

COTTONWOOD ELEMENTARY SCHOOL Opened 1978

- Upgrade finishes, lighting and provide electrical outlets for computers in classrooms
- Upgrade multi-purpose room, kindergarten, and music area
- Renovate administration area
- Renovate forum space to enlarge the media center

TOTAL

\$1,151,000.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

DISNEY ELEMENTARY SCHOOL

Opened 1974

- Upgrade finishes, lighting and provide electrical outlets for computers in classrooms
- Upgrade multi-purpose room, kindergarten, forum and media center
- Renovate music area to provide platform opening into multi-purpose room
- Renovate one classroom to accommodate all-day kindergarten
- Renovate administration area

TOTAL

\$1,035,950.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

EZRA MILLARD ELEMENTARY SCHOOL Opens

Opened 1988

- Renovate one classroom to accommodate all-day kindergarten
- Renovate one classroom to accommodate special education classroom
- Upgrade administration area

TOTAL

\$128,000.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

HARVEY OAKS ELEMENTARY SCHOOL Opened 1979

- Renovate locker rooms for use as PE storage, Kids Network and miscellaneous storage
- Upgrade finishes throughout building
- Upgrade administration area

TOTAL

\$332,000.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

HITCHCOCK ELEMENTARY SCHOOL

Opened 1970

Upgrade lighting in multi-purpose room

TOTAL

\$37,000.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

HOLLING HEIGHTS ELEMENTARY SCHOOL

Opened 1973

- Build addition for pre-school SPED program
- Renovate classrooms to eliminate "open" classrooms
- Renovate administration area, media center and music area
- Upgrade finishes, lighting, and provide outlets for computers in the classrooms
- Upgrade finishes in kindergarten area
- Add parking for SPED parents

TOTAL

\$2,381,600.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

MONTCLAIR ELEMENTARY SCHOOL Opened 1971

- Upgrade Montessori area
- Renovate regular education classrooms to eliminate "open" classrooms
- Upgrade electrical outlets for computers in the classrooms
- Renovate multi-purpose room, administration area, music room, media center and SPED

TOTAL

\$2,090,000.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

MORTON ELEMENTARY SCHOOL

Opened 1974

- Renovate classrooms to eliminate "open" classrooms
- Upgrade provisions for computers in classrooms
- Renovate locker rooms to provide space for music and related storage
- Renovate forum space to enlarge the media center
- Renovate administration area
- Renovate music area to provide platform opening into multi-purpose room

TOTAL

\$1,494,000.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

NEIHARDT ELEMENTARY SCHOOL

Opened 1977

- Upgrade finishes throughout the building
- Building classroom addition to accommodate student growth
- Renovate media center for computer center
- Renovate administration area

TOTAL

\$1,198,500.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

NORRIS ELEMENTARY SCHOOL

Opened 1964

- Upgrade finishes, lighting and provide electrical outlets for computers in classrooms
- Renovate media center, music area and administration area

TOTAL

\$1,027,460.00*

* (Total does not include inflation, contingencies, expenses and fees)

ROCKWELL ELEMENTARY SCHOOL

Opened 1979

- Upgrade heating, ventilation and air conditioning
- Upgrade finishes, lighting and provisions for computers in the classrooms
- Increase natural lighting
- Renovate locker rooms for use as instrumental music and storage
- Renovate administration area
- Relocate pre-school SPED program to Holling Heights

TOTAL

\$926,550.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

SANDOZ ELEMENTARY SCHOOL

Opened 1967

- Upgrade finishes, lighting and provide electrical outlets for computers in the classrooms
- Convert one classroom to all-day kindergarten classroom
- Renovate administration area

TOTAL

\$920,300.00*

* (Total does not include inflation, contingencies, expenses and fees)

WILLOWDALE ELEMENTARY SCHOOL

Opened 1993

■ Convert one classroom to all-day kindergarten classroom

TOTAL

\$8,460.00*

* (Total does not include inflation, contingencies, expenses and fees)

ANDERSEN MIDDLE SCHOOL

Opened 1986

Additions and Remodeling

- Adding four classrooms to accommodate enrollment growth one will be an equipped science lab
- Build an addition to house the new media center, two computer labs, conference room, music room and learning center
- Convert old media center and present office area to gain additional classrooms will house 7th & 8th grade team areas including rooms for science, SPED and computer labs
- Convert shop to new Industrial Technology lab
- Present health area will be expanded and made handicapped accessible.
- Remodeling to provide a 6th grade computer lab and SPED classrooms

TOTAL

\$2,188,385.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

CENTRAL MIDDLE SCHOOL

Opened 1960 as Millard High School

- Heavy Renovation
 - Portion of building not previously upgraded includes upper level classrooms, restrooms, music area, locker rooms and home economics area. Complete replacement of ceiling, lights, plumbing, flooring and windows.
 - Convert shop to Industrial Technology lab
- Site Improvement
 - Parking, traffic flow and drive to improve circulation and allow for entrance and exit from "N" Street
 - Covered walkway to Industrial Technology Lab

TOTAL

\$4,018,941.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

KIEWIT MIDDLE SCHOOL

Opened 1988

- Heavy Renovation
 - Conversion of shop to new Industrial Technology Lab

TOTAL

\$260,000.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

MILLARD NORTH MIDDLE SCHOOL

Opened 1973

- Heavy Renovation
 - Convert shop to Industrial Technology lab
 - Handicap accessible concrete walk to athletic field

TOTAL

\$260,000.00*

^{* (}Total does not include inflation, contingencies, expenses and fees)

MILLARD NORTH HIGH SCHOOL

Opened 1978

- Enlarge library/media center and music areas
- Improve the heating, air conditioning and lighting
- New roof (west portion of building) and replace the metal siding (south part)
- Consolidation of two cafeterias and all academic departments
- Update sound and lighting in auditorium
- Replace carpeting in south portion of building
- Additional parking and field improvements
- Additional space and renovation for Industrial Technology lab
- Improvements to meet Americans with Disabilities Act standards

TOTAL

\$9,800,000.00*

^{* (}Total does not include expenses and fees)

MILLARD SOUTH HIGH SCHOOL

Opened 1970

- Renovation of auditorium and drama department
- Enlarge library/media center and upgrade technology
- Relocation of music department
- Addition of student commons area
- Add space and renovation for Industrial Technology lab
- Consolidation of two cafeterias, two office areas and all academic departments
- Build new pool with diving well
- Renovate boys/girls locker rooms
- Improve the heating, air conditioning, ventilation and lighting
- Improve facilities and expand seating & parking at Buell Stadium

TOTAL

\$13,700,000*

^{* (}Total does not include expenses and fees)

MILLARD WEST HIGH SCHOOL

Opened 1995

- Addition of ten classrooms to serve enrollment growth and expansion of music area
- Addition of 300 parking stalls

TOTAL

\$2,000,000.00*

* (Total does not include expenses and fees)

Technology Needs

Equity:

\$2.1 million

Servers:

\$172,000

Replacement:

\$1.3 million

(Maintain Standards)

Central Admin./

Pupil Services:

\$71,000

Growth:

\$915,000

(\$10 per student for 5 years)

Industrial Technology

Upgrade:

\$2.7 million

TOTAL:

\$7.3 million

SUPERINTENDENT GOALS 2004-2005

- 1. Develop and implement a plan to ensure that the Advanced Placement curriculum, which is taught, is aligned with the Advanced Placement exam.
- 2. Redesign our current alternative program to include grades 6-12, and secure a facility for each level to operate.
- 3. Develop and implement a plan, which ensures all students have individualized learning plans which are challenging and tailored to his/her individualized needs.
- 4. Develop a plan to help define what a "world class" school district is by researching and comparing state, national and international benchmarks. Data collected should be valid and reliable from various world-recognized sources.
- 5. Increase community involvement, enhance public opinion and foster cooperative relationships with other public and private entities.